





## THE ERM: TAKING STOCK

## Economists bewildered by Bundesbank rate cut

By Andrew Fisher in Frankfurt

THE BUNDESBANK yesterday further cut the securities repurchase (repo) rate as a prelude to mopping up excess liquidity generated by last week's unprecedented currency turbulence.

As with several recent actions of the German central bank, economists expressed some bewilderment at its decision to lower the repo rate to 6.80 per cent.

Last week, the Bundesbank caused chaos in the currency markets by failing to follow up a cut in the repo rate from 7.15 to 6.95 per cent with a cut in the discount rate. After its council meeting on Thursday it did announce a cut in the Lombard rate by half a point to 7.75, a move which failed to appease markets.

Mr Klaus Baader, European economist at UBS Global Research in London, said the bank's move yesterday was "a surprise". He said he found it curious that the bank had not seen fit to lower the discount rate last Thursday - as expected in financial markets - but was now ready to cut a rate which it regarded as more important.

Mr Helmut Schlesinger, president of the Bundesbank, said on Monday that the repo rate was more relevant to monetary policy than the discount rate because it affected a monthly volume of funds three times as large at DM150bn (£58.3bn). Repos are used by banks for 14-day refinancing, though the Bundesbank also requested bids on 28-day variable rate repos.

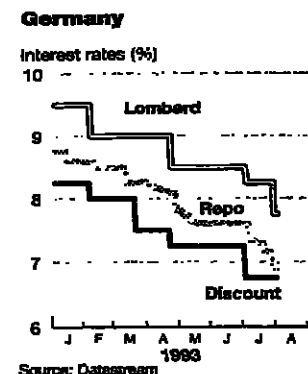
At Monday's news confer-

ence in Bonn, Mr Schlesinger said the repo rate had come down by around three points since last September. The latest reduction, affecting funds allocated at today's tender, puts the repo unusually close to the discount rate level.

Some DM75bn of funds comes up for renewal today. But the Bundesbank is expected to reduce its allocation of new funds sharply - perhaps by some DM25bn - in order to drain liquidity after the inflows caused by support for the French franc.

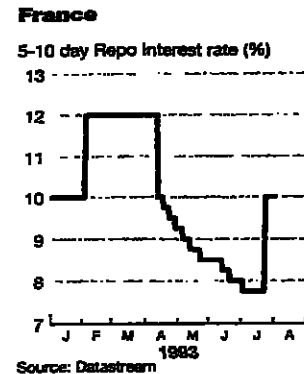
Money market rates fell yesterday as funds generated by the intervention came on to the market. Call money was traded at around 6.5 per cent, down from just below 7 per cent on Monday.

Mr Johann Wilhelm Gadem, a Bundesbank director,



Source: Datastream

said on Friday the bank would not act to stop money market rates falling below the 6.75 per cent discount rate if intervention in the European monetary system led to a flood of liquidity.



Source: Datastream

The Bundesbank must neutralise this inflow to minimise the impact on money supply and thus on inflation, both of which are still growing faster than it likes. For this reason it has been reluctant to cut off-

cial interest rates faster. John Riddling in Paris adds: The signals from the French bond and money markets suggest that investors are cautious about the prospect of rapid interest rate cuts by the French government.

The markets have taken their lead from statements by Mr Edouard Balladur, prime minister, and by Mr Edmond Alphandery, economy minister, that the government would not rush into interest rate cuts and that the stability of the franc remains a priority.

Economists in Paris said the first step towards a reduction in interest rates would be the reintroduction of 5-10 day borrowing facilities, suspended last week in an attempt to bolster the French financial authorities' defence of the franc. The 5-10 day rates were

replaced by an overnight borrowing facility, the rate of which was raised from 7.75 per cent to 10 per cent.

"I think we could see 5-10 day borrowing reintroduced by the beginning of next week at a rate of 7.75 per cent" said Ms Marie-Owens Thomsen, international economist at Midland Global Markets.

But most economists felt the government would not move to cut the official intervention rate - which sets the floor for money market interest rates - from its current level of 6.75 per cent until the franc shows signs that it has stabilised following the widening of exchange rate fluctuation bands on Monday.

The message from the bond markets reflected this view. Four-year government bonds, for example, saw yields

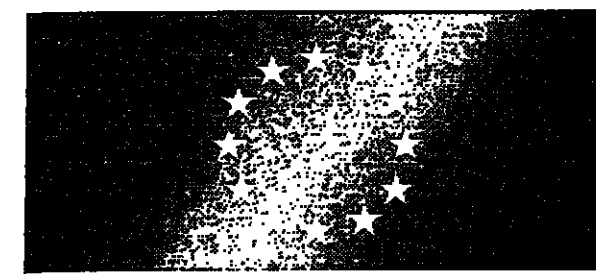
increase by about 14 basis points to about 5.82 per cent, reflecting a more cautious outlook on reduced borrowing costs.

In the money markets, overnight borrowing rates remained relatively stable at between 11 and 13 per cent, sharply down on last week's peak of almost 40 per cent at the height of the assault on the franc. One month and three month rates were about 9 per cent and 7.5 per cent respectively.

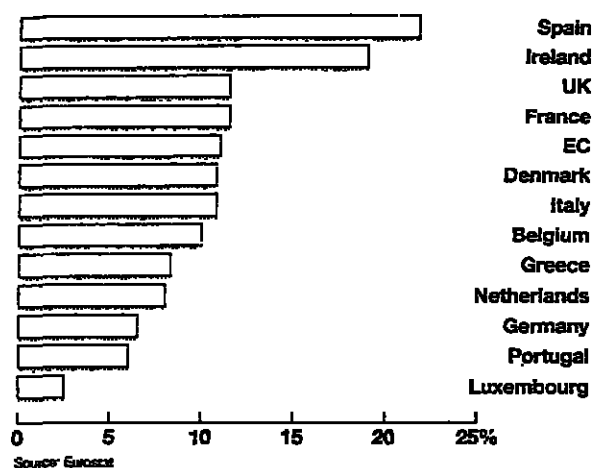
The bond futures market, however, indicated expectations that French interest rates will ultimately fall. The Paris Interbank Offer Rate futures contracts show that the markets are anticipating three-month interest rates of just over 6 per cent in September and 5.2 per cent in December.

## EC ECONOMIES - THE OPPORTUNITIES AND RISKS

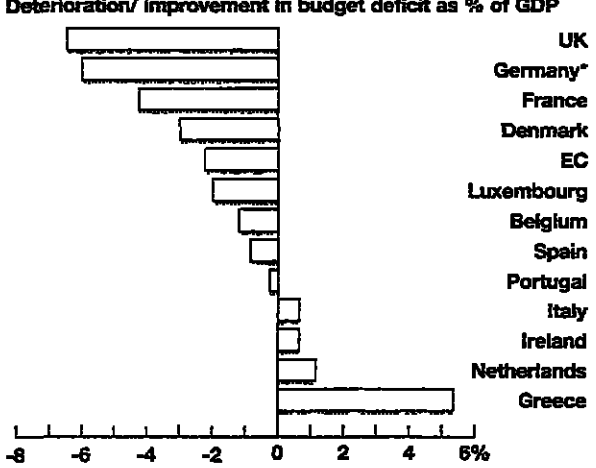
## Europe's economic priorities



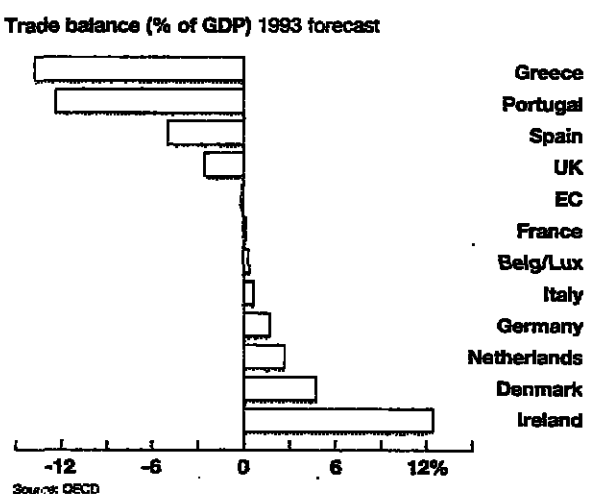
Unemployment rate 1993 forecast



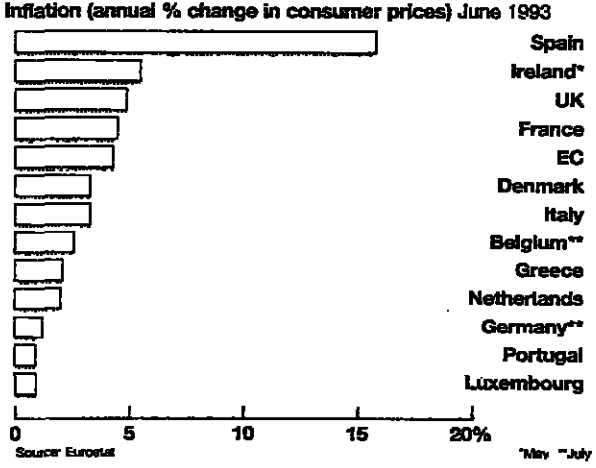
Deterioration/improvement in budget deficit as % of GDP



Trade balance (% of GDP) 1993 forecast



Inflation (annual % change in consumer prices) June 1993



Real short-term interest rates June 1993

## BELGIUM/LUXEMBOURG

Belgium has long prided itself on being a member of the "hard-core" currency club built around the D-Mark, writes Lionel Barber. But the explosion in the ERM could be a mild plus for the Belgian economy which remains stuck in recession. Sixty per cent of Belgian GDP comes from

## DENMARK

When Mr Erik Hoffmeyer, Danish central bank governor, explained on Monday why the krone had been subject to speculative attacks although "fundamentally it is the soundest economy in Europe" - he referred to the country's large foreign debt, accumulated in the

## FRANCE

Prime Minister Edouard Balladur might be loath to admit it, but the demise of his treasured *franc fort* policy may be exactly what the sluggish economy needs, writes Alice Rawsthorn. For two years the economy has been burdened by high real inter-

## GERMANY

In the words of Mr Günter Rexrodt, German economics minister, the weekend shakeout offers a "breathing space". That will allow Bonn and the Bundesbank to concentrate on the country's most intractable problems: the inter-related issues of the control of public spending and inflation, writes Christopher Parkes.

## GREECE

The temptation for political leaders, as the timetable for monetary union appears to recede, is to relax the effort for fiscal virtue and go back to bad old ways, writes Kate Hope. As the only EC state never an ERM member, Greece has stayed on the

## IRELAND

Any easing of Irish monetary policy is considered unlikely, despite the punt's much greater freedom of movement, writes Tim Cooney. The government's main concern is maintaining investor confidence in the punt - around 30 per cent

## ITALY

After sitting out the recent turmoil, Italy's politicians are assessing the impact of wider margins for the economy, writes Haig Simonian. The lira has floated since last September's devaluation and suspension from the ERM. That has given exporters a competitive advantage; the lira

## NETHERLANDS

The continued link to the DM in the old 2.5 per cent band is seen as vindicating "strong guilder" policies of the past decade, writes Ronald van de Krol. The Netherlands expects low inflation by maintaining the

## PORTUGAL

"We shall carry on as if nothing had happened," was how Mr Miguel Beza, central bank governor, reacted, writes Peter Wise. He was making clear he thought the government should maintain a stable currency, a tight monetary policy and rein in budget spending to maintain

## SPAIN

Yesterday was a happy day for Spanish officials watching the peseta's performance following the ERM shake-up and an early morning cut in the Bank of Spain's benchmark intervention rate, from 11 per cent to 10.5, writes Peter Bruce. It rose strongly against the D-Mark, igniting hopes that it could withstand further

## UNITED KINGDOM

The unwinding of the ERM is likely to give Britain the opportunity to cut interest rates earlier and deeper than expected, writes Emma Tucker. Although the base lending rate has dropped from 10 per cent to 8 per cent since September when sterling was forced out of the mechanism, many

exports, and 75 per cent of those exports are within the EC. If the new ERM flexibility spells lower interest rates and a pickup in EC growth, Belgium will benefit.

Luxembourg, which has a currency union with Belgium, would also benefit from lower interest rates. But this prospect must be offset against the disappointment of being excluded from the German-Dutch bilateral agreement to maintain the D-Mark/guilder parity. Luxembourg's commitment to price stability is the key to its appeal as a financial centre.

Belgium's big economic problem is the public debt, roughly equivalent to 135 per cent of national output. The deficit has been the subject of tense negotiations within Belgium's fragile

On balance any further loss of competitiveness due to the D-Mark's appreciating against currencies in its main customer countries - notably France - is expected to be short-lived and relatively unimportant. What is important is that manufacturing industry, largely re-equipped during the late eighties and the unification boom, is well-armed to respond more quickly than competitors to any

sidelines. Yesterday, central bank officials made clear that policy would not change: the drachma will continue to depreciate slowly against the Ecu; the target for the year is about 6 per cent. To the government's relief the annual inflation rate of around 16 per cent has enabled it to postpone the drachma's entry to the ERM, due to

of Irish gilts are held overseas - and preventing the value of foreign borrowings rising any higher than the present level of around £11bn (£10.4bn).

According to the finance ministry, the punt will be pegged to a trade-weighted index of currencies, mainly sterling, the D-Mark and

link, although it will probably try to lower interest rates independently of the Bundesbank. This may be small consolation, however, to Dutch companies which could lose exports because of the effective devaluation of other EC currencies. However, 30 per cent of Dutch exports go to

the fight against inflation. Mr Jorge Braga de Macedo, finance minister, agreed, with a laconic "global economic policy remains the same". Most economists believe the ERM changes will benefit Portugal in the short term but could bring difficulties in the medium to long term. One leading bank's chief economist saw greater scope to reduce high

cuts later in the year. The authorities will be cautious in cutting rates and the ERM adjustment is no guarantee of further falls, nor of improvements in unemployment or the country's widening deficits. But by taking the heat off the peseta, the new ERM rules enable economic managers to turn from the constant threat of monetary turmoil and to begin

economists argue that the economy, on its way out of recession, would benefit from further monetary easing. The Treasury may choose to cut rates to cap the rise in sterling that is expected to follow an easing of interest rates across Europe. This would help keep the pound competitive, but might prompt nervousness at the Treasury and Bank of England about

government budget deficit and persistent large deficits on the current account of the balance of payments under a succession of Social Democratic party governments. Considerable political capital was invested in the strong krone policy, which brought gradual dividends with lower inflation (under one per cent over the past 12 months)

conservatives took over in March, with the Bank of France's official intervention rate tumbling from 9.1 per cent to 6.75. But these were not enough to improve domestic demand, or to curb unemployment which hit a record 3.18m, or 11.6 per cent, in June.

The decision to widen the ERM bands should enable the government to cut rates more aggressively. The franc's relatively robust performance for the past two days suggests it should be able to avoid a dramatic decline. Broker James Capel expects the official intervention rate to fall to 4 per cent by the year's end.

happen as soon as inflation dropped to 10 per cent. With the new margins the drachma could join, in theory, but a senior banker said yesterday: "One major reason for joining was that the disinflationary effect would increase confidence in Greek monetary policy. But with a potential swing of 30 per cent, that's no longer the case."

the US dollar. A policy review is planned in six months. "At all costs we will be aiming to squeeze out inflation," said a spokesman. Restraining public sector borrowing and pay will continue to have high priority. Irish interest rates are now at a 30 year low. "If there is a consensus in Europe that

employment reached 13.6 per cent in the first quarter, up from 11.3 per cent a year earlier, and redundancies are accelerating, notably among small- and medium-sized businesses. Last month, the Bank of Italy cut the discount rate to 9 per cent, the lowest level since 1976, but industrialists are pressing for further cuts.

Germany. Short term, Dutch exporters will be at a disadvantage, raising the prospect of an acceleration in unemployment. Many companies must now choose between accepting a loss in market share or trimming profit margins to retain business overseas, says

short-term interest rates. This would stimulate greater corporate investment, helping the economy out of recession more quickly. Escudo devaluation would also help exports. But economists fear inflation will again start to pick up from the fourth quarter, when the target is an annual average of 6.7 per cent. The lifting of the immediate threat

putting policies in place to help pull the country out of recession. Deeper interest rate cuts will probably depend on government success in negotiations with unions and employers on an emergency incomes policy and the extent to which it is prepared to cut social spending. Wages growth has become increasingly isolated as the prime cause of a stubborn 4.9 per cent

inflation. At present, inflation rises from low interest rates and a weak exchange rate are minimal. The headline inflation rate of 1.3 per cent is the lowest for 30 years with upward pressure on prices extremely weak after two years of recession. The possibility of lower interest rates, combined with stronger exports in a faster growing Europe, would

collusion government this past week. The discussions produced a commitment to cut BF733bn (£590m) from next year's public spending plans. Officials acknowledge the talks are critical to persuading financial markets that their faith in Belgium's *franc fort* policy remains justified.

The need for new credibility has grown after the central bank abandoned, and, from 1989, a surplus on the current account. When the Social Democrats returned to power at the head of a coalition government in January after more than 10 years in opposition it was vital that they showed there would be no return to the pre-1982 policies. They saw off a speculative attack on the krone

to cut rates more aggressively. The franc's relatively robust performance for the past two days suggests it should be able to avoid a dramatic decline. Broker James Capel expects the official intervention rate to fall to 4 per cent by the year's end.

This should help to cut companies' financial costs. Exporters ought to gain ground in relatively strong currency markets such as Germany, the US and UK. But industry has so much surplus capacity that an increase in investment is not expected before next year. Consumer demand could recover sooner, given higher savings ratios, but confidence is unlikely to recover while unemployment rises.

A bigger worry will be keeping the medium-term stabilisation programme on track. With an election due in 10 months at the latest, politicians are demanding sharp increases in public spending. But a faster decline in interest rates is all the government can realistically offer, assuming that rates fall elsewhere.

rates generally should fall further, then we will follow that trend, but we will not be cutting rates otherwise," he said. The principal concern about easing interest rates further would be the danger of triggering an outflow of funds. Mr Chris Johns, chief economist at the Bank of Ireland, said: "There

side. Inflation, which fell to 4 per cent earlier this year, is expected to reach 4.4 per cent in July. The domestic recession has depressed price rises, but it was only a matter of time before the weaker lira started to feed into prices, given Italy's dependence on imported raw materials. In the longer term, the impact will be attenuated by last month's deal between

the industry federation. Exporters to Germany will face heightened competition in that market from companies in weaker currency countries. They will also encounter difficulties in other EC markets, which together account for half of all exports. Sectors

of speculative attacks on the currency has eased pressure to maintain the escudo's parity, and independent economists expect the government to ease their tight rein on budget spending, in spite of Mr Beza's warning. The budget deficit is close to 6 per cent this year, against a 4 per cent target. Few believe the 3 per cent objective for 1994 is attainable.

inflation rate. With unemployment at a record 22.2 per cent, analysts believe only a combination of structural (a wages freeze) and fiscal (a tough 1994 budget) measures can turn employment around. About 100,000 jobs have been lost each month this year.

Similarly the country's overall public deficit, targeted at about Pta2,253bn or 3.5 per cent of GDP boost the economy, but the effect would probably not be felt before next year. So far economists have been reluctant to upgrade their 1994 growth forecasts by more than 1/2 of a point. Nonetheless, a more robust recovery, aided by growth in Europe, would help the government reduce its budget deficit more quickly than anticipated. In March, the Treasury

relinquished its three-year-old policy of linking the Belgian franc to a 0.25 per cent margin of fluctuation with the D-Mark. Mr William De Vijlder, a strategist at Générale de Banque, said the central bank appeared to have accepted that the current fluctuation margin may, temporarily, have to be higher. Yesterday, it was intervening around BF721.40, he said.

in the spring and put up a stout defence again last week. Since Sunday night interest rates have not been lowered and a tight hold on liquidity has been maintained to punish speculators who took up positions against the krone in July. Yesterday it was charging 25 per cent for one-month lending to the commercial banks.

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even more rigorous and longer-term consolidation is necessary. Bonn has a chance to concentrate on the main domestic task in hand, unhampered by the monetary and political constraints of the EMS. The Bundesbank, aware of the temptations to governmental largesse in the run-up to next year's federal and state elections, will not hesitate to punish any wavering by tightening monetary policy.

Even then, there is limited scope, given the need to raise about Dr160m (£433m) every month to finance the public debt, now over 120 per cent of GDP. Ms Miranda Xafa, economic adviser to the prime minister, said: "We simply can't afford to ease up on fiscal discipline, just because Mass tricht looks further away today."

has been a very bad experience here from the late 1970s and early 1980s with the go-for-growth approach, with the result that the monetary authorities are now very cautious and conservative. There is no strong constituency here... that would argue in favour of a go-for growth strategy now."

unions and employers on wage reform. But the virtual collapse of the ERM will undermine one of the most powerful arguments used to justify tough policies to bring down the budget deficit. Ministers regularly referred to the "external discipline" of economic and monetary union to justify higher taxes and lower benefits.

bracing for the new challenges facing livestock and meat, traditionally dependent on Italy and Belgium. One benefit, though not easily quantifiable, is continued investor confidence in the guilder, a legacy of more than 10 years' commitment to pegging the currency to the DM.

"There seems to be a yearning in industry for a return to Portugal's old crawling peg system of devaluation," said one foreign consultant. "It seems likely the government will use the 15 per cent scope it has to let the escudo slide down at least to a certain level." The parity most economists see Portugal aiming to maintain is with the Spanish peseta.

this year, is out of control. Independent economists suggest it could reach 8.5 per cent of GDP next year if tough budgetary action is not taken now. Cuts of Pta300bn this year and a further Pta500bn next year could draw the deficit - which includes the central government and the free spending autonomous regions - close to 6 per cent.

forecast a public sector borrowing requirement of £50m this financial year. This may be downgraded in the November forecasts. A boost to UK manufacturing exports would also be good news for the jobsless. The official count of unemployment has fallen for five successive months, but the total remains high at just under 3m.



President says planned deficit reduction of \$496bn over five years is 'just the beginning'

# Clinton praises compromise on budget

By Roger Matthews in Washington

PRESIDENT Bill Clinton yesterday praised the compromise budget deal worked out by Congressional Democrats and claimed it was the best that could be achieved.

Despite the changes made by Congress to his original proposals, Mr Clinton said he felt "quite good" about the outcome and promised that the \$496bn (£332.8bn) planned reduction in the budget deficit over the next five years was "just the beginning, not the end".

"It is a good package, it is solid, it is real numbers," he said. The president was due to make a national, televised address later in the day as part of his campaign to win public support and put pressure on Democratic waverers in both the House and the Senate. Votes on the budget compromise will be held before the end of the week.

The bill is expected to be passed by the House of Representatives without too much difficulty, but the outcome of the Senate vote on Friday is

still finely balanced. The casting vote of Vice-President Al Gore was required in June and since then Senator David Boren of Oklahoma has announced that he can no longer support the bill.

This means Mr Clinton has to persuade at least one of the six Democratic senators who originally voted against to switch sides. With four of the six thought unlikely to be swayed, efforts yesterday were being concentrated on Senator

Dennis DeConcini of Arizona and Senator Richard Bryan of Nevada.

Both men have reservations about aspects of the legislation and said they would have to study details of the last-minute compromise before finally making up their minds. Republicans in the House and Senate are all voting against.

Democratic leaders continued to insist yesterday that they were confident the bill would pass. Failure to get con-

gressional approval would be a severe blow to the Clinton presidency, Mr Leon Panetta, the White House budget director, said yesterday. "We are working on all of the votes. We are not taking anything for granted."

The main components of the compromise package are:

● Some \$262.8bn would be cut in spending over the next five years and an additional \$233.2bn raised in revenue. The bulk of the spending reduc-

tions would come from defence and by limiting the growth of Medicare, the healthcare programme for the elderly.

● The federal petrol tax would rise by 4.3 cents a gallon - the only item that would bear directly on middle-income families.

The average annual cost per car has been estimated officially at \$2.12.

● The main weight of tax increases would fall substantially on families and busi-

nesses earning more than \$200,000 a year.

● Personal income taxes would be raised from 31 per cent to 36 per cent for those with taxable incomes in excess of \$115,000 a year, and \$140,000 for couples, retroactive to January 1.

The government says that the higher rates would apply mostly to those with gross annual incomes in excess of \$140,000 and for couples earning more than \$180,000. There would be a 10 per cent surtax on taxable income over \$250,000, giving a top rate of 39.6 per cent.

● The top corporate income tax rate would go up by 1 per cent to 35 per cent for taxable income over \$10m. The taxable part of social security benefits would go up from 50 per cent to 85 per cent for individuals earning more than \$34,000 and couples receiving above \$44,000.

● There would also be reductions on the portion of meals and entertainment spending that could be deducted as business expenses and the elimination of business deductions for federal lobbying expenses.

## Lethargic growth likely to continue

THE US economy's lethargic growth is likely to continue in coming months, according to the Commerce Department's index of leading indicators which forecasts movements in economic activity over the next six to nine months, writes Nancy Dunne in Washington.

The June index, released yesterday, increased by 0.1 per cent, after a revised decline of 0.4 per cent in May. The index has been down or relatively flat all year. Wall Street economists had forecast a 0.2 per cent rise.

The index measures a basket of economic indicators, from unemployment

benefit claims to building permits. Five of the 11 indicators - including the average work week - turned down in June.

The index suggests that widespread laying off of workers is a continuing drag on the economy.

Since President Bill Clinton's jobs package was defeated by Republicans in the Senate, there has been no sign of a stimulus strong enough to lift the economy out of low growth, although the administration has clung to hopes that lower interest rates would do the job.

US executives and salaried employees

have also been feeling the effects of slow growth.

Median salary increase budgets for this year and next are below 5 per cent for the first time since 1987, according to the Conference Board, the business information group.

"As companies continue to wrestle with fierce global competition and a weak and uneven economic recovery, the pressure to reduce and control costs continues to mount," said Ms Elizabeth Arredondo, a Conference Board salary specialist. "The modest salary increase budgets reflect this strategy."

## Ginsburg confirmed in top court post

JUDGE Ruth Bader Ginsburg was confirmed by the US Senate yesterday as the country's second woman Supreme Court justice. Reuter report from Washington.

The 80-year-old federal appeals judge from Washington was nominated on June 14 by President Bill Clinton. She replaces Justice Byron White, who retired at the end of June, on the nine-member court.

Judge Ginsburg should be sworn in within a few days so she can prepare for the start of the court's next term on October 2.

Mr Joseph Biden, Senate judiciary committee chairman, called Judge Ginsburg a consensus candidate who would be cautious and restrained in her decisions.

She joins Justice Sandra Day O'Connor, chosen by President Ronald Reagan and confirmed in 1981, as the only two women among the court's 107 members; and former justices. She is expected to be a moderate on the court, helping other justices reach a consensus.

The vote for confirmation was 96-3. The only senators voting against her nomination were Republicans Jesse Helms of North Carolina, Don Nickles of Oklahoma and Bob Smith of New Hampshire. Mr Helms opposed Judge Ginsburg because of her support for abortion rights and increased rights for gays.

## Ecuador loan claim dropped

WESTON Compagnie et Finance of Switzerland, one of Ecuador's senior bank creditors, has withdrawn its legal claim for repayment on \$21m (£13.1m) of syndicated loans it had bought in the secondary market, writes Raymond Collin in Quito.

In April Weston secured a pre-judgment order from a New York judge to freeze a small amount of Ecuador assets, including some funds of the state-owned oil shipping company, Flopetec and the central bank.

Mr Ana Lucia Arriagosa, president of the monetary board and one of Ecuador's chief foreign debt negotiators, welcomed Weston's move.



Malcolm Rifkind, British defence secretary, examines the track of an armoured vehicle during a tour of the British base in Vitez, Bosnia, yesterday. He is on a two-day fact-finding mission in the former Yugoslav republic.

## Decision on Bosnia air strikes papers over Nato divisions

By Gillian Tett

THE Nato council's declaration yesterday that it was prepared to use air strikes to break the siege of Sarajevo, the Bosnian capital, was being digested by diplomats who warned that divisions remained among the allies and the United Nations about the nature and scale of such action.

"Everyone here is wanting consensus, and this morning's agreement is a step forward, but it is not at all cut and dried yet," admitted a diplomatic official in Brussels.

The agreement, hammered out after a long meeting of the Nato council in Brussels, proposes two separate scenarios under which allied air strikes might be used in Bosnia.

The first proposal, which received the broad backing of the allies last week, is to use Nato's air power to defend the ground troops stationed in Bosnia.

The second and more radical US-led proposal, which was unveiled early yesterday after

12 hours of discussions, would use air strikes to attack Serbian army positions around Sarajevo, to break the siege of the city and let humanitarian convoys through.

UN officials admitted that the logistics for the defensive air strikes were unlikely to be in place for another couple of days.

"We are ready to act, but it

appears to have overcome their earlier fears that air strikes could lead to retaliation against UN ground troops, some allied delegations, including Canada, are known to remain nervous about full-scale air strikes. Some French officials have indicated that they would prefer the allied action to go even further to establish and guard safe

havens in the region.

Meanwhile, uncertainty emerged on whether air strikes would require a fresh UN mandate.

Some Nato officials have insisted that attacks against Serb positions could be carried out within the current mandate.

However, international mediators in Geneva, plagued by earlier US proposals for unilateral air strikes, have insisted that any fresh decision could only

be authorised by the UN secretary-general.

With the Geneva negotiations on a partition of Bosnia appearing increasingly fragile, defence experts yesterday warned that air strikes were unlikely to provide a simple solution to the conflict.

Although most believe the allies could destroy the Serbian artillery that rings Sarajevo, given the relatively unsophisticated nature of the Bosnian Serb forces, they question whether they could do this before the Serbs inflicted a politically embarrassing degree of damage on the city or sought to retaliate against the UN troops stationed elsewhere in Bosnia.

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The problem



## NEWS: INTERNATIONAL AND WORLD TRADE

# Tough US line urged on air pacts

By Nancy Dunne in Washington

PRESIDENT Bill Clinton's advisory airlines commission is recommending a tough response to governments which violate bilateral aviation treaties with the US.

In its final report, approved on Monday, it urged multilateral negotiations on a range of aviation issues and enforcement of bilateral pacts "through all means, including renunciation and suspension of privileges and services when violations occur".

The commission cited France's termination of its US bilateral agreement and Chancellor Helmut Kohl's letter to President Clinton threatening termination of the German accord as "only two of the most prominent examples of the problems the US government faces in trying to preserve and expand competition internationally".

Bilateral pacts can no longer protect US interests, the commission said. "The increasingly contentious bilateral relationships already mentioned are resulting in agreements or *de facto* relationships either markedly more rigid and pro-

tectionist than before or seriously out of balance."

The commission envisages a free flow of cross-border airline investment. "The US should approve foreign investment of up to 49 per cent voting equity in US airlines, but only 'in the context of bilateral agreements which are reciprocal and enhance the prospects of securing the ultimate goal of pro-competitive, multinational agreements. The foreign investor must not be government-owned, and the investment must advance US national interest'."

Another report out this week, from the Economic Strategy Institute, an influential Washington think-tank, warns that overseas investment in the US airline industry has enabled high-cost foreign producers to dominate low-cost US companies. This erodes the US industry's competitive position and destroys US jobs.

Gains by British Airways from its investment in US Air will shift \$350m (£234m) a year in revenues to BA from US airlines and cost the US economy 3,500 jobs, the report says.

Opening the US market to all foreign airlines could cost \$4bn and jeopardise 40,000 jobs.

# 'Civilian glove for Nigeria's military fist'

Paul Adams reports on the latest twist in the country's muddled search for democracy

"PART farce, part tragedy, total confusion," commented a retired Nigerian diplomat after a weekend which saw a dramatic twist in his country's muddled search for democracy. It would not be possible to re-run the annulled presidential elections held last June, President Ibrahim Babangida told Nigerians on Saturday. Instead, an interim government would soon take charge. He failed, however, to answer the question everyone was asking: when will the soldiers, in power since 1985, return to barracks?

There is growing suspicion that the move is not simply a further delay in the military government's handover to civilians, still officially set for August 27. Instead, it could be designed to extend Gen Babangida's hold on office well into the future.

Co-opted politicians drawn from two weak parties, lured by the massive oil-financed patronage that Gen Babangida dispenses, could help him put "a civilian glove over the military fist", as one Nigerian described it.

Such a ploy could exacerbate rather than resolve the country's political and economic crisis. Window-dressing will not improve the domestic standing of a deeply unpopular regime. Nor will it satisfy western governments and creditors, who have made clear that rescheduling the country's \$34bn (£22.8bn) external debt

depends not only on economic reform, but on the ending of military rule. Some Nigerian analysts suggest that Gen Babangida is ready to go, but needs a safe way out. "A civilian government, yes, but one that he is certain will be able to guarantee his security, and not investigate allegations of corruption," as one put it.

Others fear the general has become wedded to power. He has postponed the transition to democracy three times before, but always giving a new date for the termination of military rule. This time he gave no deadline. "It confirms what we have been saying for three years now, that Babangida is not planning to go," says Mr Olisa Agbakoba, president of Nigeria's Civil Liberties Organisation.

But what has changed is that the parties have collaborated in the extension of military rule. This means that they are no longer the focus of civilian opposition to this regime. In the deal reached at the weekend, the executives of the Social Democratic Party (SDP) and the National Republican Convention (NRC) agreed unconditionally to form an unelected interim government - without knowing its powers, duties, membership or term of office, or whether Gen Babangida will remain president after August 27.

Resistance from other quarters has so far proved ineffec-



Babangida (left): the big question left unanswered; Abiola: sidelined; and Obasanjo: only option

operating with Gen Babangida. Mr Abiola has denounced the interim government, described his party's participation as a sell-out, and told a crowd in Lagos on Saturday: "I am prepared to face the firing squad of President Ibrahim Babangida." But with Mr Abiola deserted by the SDP executive, Gen Babangida will not need to take such drastic action.

The weak state of the parties is hardly surprising. They are both creations of the government. Their credibility was already impaired because the original presidential candidates in October 1992 (in an

earlier, also aborted, campaign) were banned from further political activity. Most of the influential political leaders have since remained behind the scenes.

But these leaders are still among the power brokers, and significantly seem to have opted to avoid confrontation - no doubt bearing in mind that there seems little likelihood of an effective challenge to the president from within the army.

Among these power brokers is the group of religious and community leaders known as the northern elders which met

last Thursday. They agreed to the interim government, and sent a delegation to Abuja which included the two presidential front-runners last year, Mr Sheshu Yar'Adua and Mr Adams Chima.

Equally significant is the stance of the other main non-party pressure group, led by retired General Olusegun Obasanjo, who led Nigeria's military regime from 1976 until handing over to an elected civilian government in 1978.

Although the fiercest critic of Mr Babangida's presidency in recent months, he has given guarded support to the proposal for an interim government. "The country cannot be allowed to drift indefinitely. We have to move forward somehow," he said on Sunday. "It's not the best solution, or even the fourth-best solution, but when all other sensible routes have been blocked by this president, I think we have to take it."

The sentiments go to the heart of the opposition's dilemma: confrontation is either not feasible or it is potentially destabilising, but going along with an interim government may be playing into Gen Babangida's hands.

If they are to placate the sceptics, Gen Obasanjo and his colleagues have to show there is a middle way: that participation in an interim government will curtail the president's time in office and not unwittingly extend it.

# Japan parties to apologise for war aggression

By Robert Thomson in Tokyo

JAPAN will seek a full reconciliation with its neighbours by making a clear apology for aggression during the second world war and properly compensating victims, Mr Tsutomu Hata, leader of the Japan Renewal party, promised yesterday.

Mr Hata, likely to become deputy prime minister in Japan's new government, said relations with other Asian countries were still coloured by the past. The proposed coalition government believed there had to be an apology that would "act as an historical punctuation mark," Mr Hata said.

His remarks were echoed by Ms Takako Doi, the former Social Democratic party leader, who agreed yesterday to become speaker of the lower house of parliament. The SDP and the Japan Renewal party are members of the seven-party coalition likely to form a new government tomorrow, ending the Liberal Democratic party's 38-year grip on power.

Ms Doi, who will be the first woman to hold the position, said she had accepted the post

in the hope of "reactivating" Japanese politics and making the political process more open and less corrupt. Many supporters wanted her to reject the offer because the coalition includes former members of the LDP, and suggested she form a new party of her own.

Japan's parliament is scheduled to vote tomorrow on a new prime minister, and the coalition leader, Mr Morihiro Hosokawa, is expected to have the numbers to defeat Mr Yohei Kono, the leader of the Liberal Democratic party, which is likely to be pushed into opposition after nearly four decades in office.

The coalition parties have made clear in policy statements that they consider the LDP has shown too little remorse over the war, and that a new administration would want a full reconciliation with Asian neighbours.

Mr Hata said the government had been unable to find the right words to apologise sincerely for wartime brutality, and the time had come to send a clear message about the past so that the country could take an appropriate political role in the region.

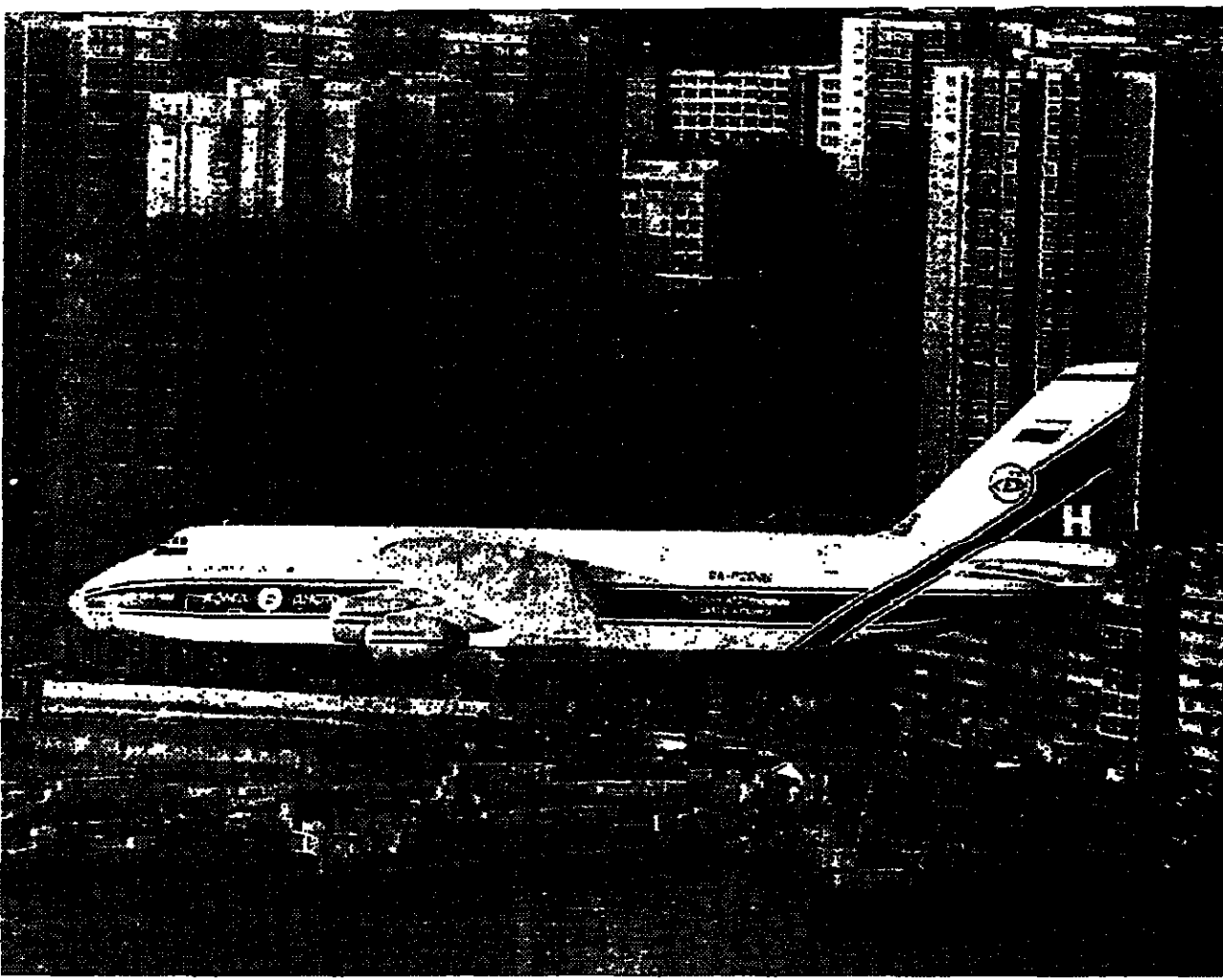
# No accord in chip talks

JAPAN and the US ended the two-day talks over semiconductor trade in Kyoto yesterday, with both sides reiterating conflicting opinions over setting stage targets for foreign suppliers in the Japanese market, writes Emiko Terazono.

Officials at Japan's Ministry of International Trade and Industry said the US expressed satisfaction with Japanese

efforts to increase market access to foreign chip makers. However, the Japanese side rejected calls for a 20 per cent average foreign market share for the current year.

Japan has been insisting that it was never committed to the 20 per cent market share goal for foreign chip makers stipulated in the 1991 bilateral semiconductor trade agreement.



A Russian Antonov An-124, one of the world's largest aircraft, approaches Kai Tak, Hong Kong, yesterday after gaining clearance to land. It will take sections of a British-donated Bailey bridge to Nepal where Gurkha soldiers will replace bridges lost in flooding

# US optimistic on Mideast talks

MR WARREN CHRISTOPHER, US secretary of state, yesterday appeared to support Israel's view that the US-arranged ceasefire which ended Israel's bombardment of southern Lebanon last week could advance stalled bilateral peace talks with Syria and Lebanon, writes Julian Osanne in Jerusalem.

"The fighting in Lebanon... was a reminder of how urgent our task is and how real are the enemies of peace," he said after meeting Mr Yitzhak Rabin, Israeli prime minister. "But it is also an indication of the fact that Israel, Lebanon and Syria are able to work together on a

problem and I think take a step in trying to ensure that the peace process isn't derailed."

Jerusalem has expressed the hope recently that Mr Christopher would focus on making progress in talks between Syria and Israel over the occupied Golan Heights, seized by Israel in the 1967 Middle East war. However, analysts believe progress with Syria will be difficult so long as talks between Israel and the Palestinians remain deadlocked. There appeared little progress in yesterday's meeting between Mr Christopher and the Palestinians. Several members of the Palestinian dele-

gation, including Mr Haidar Abdel-Shafi, chief negotiator in the peace talks, boycotted the meeting with Mr Christopher, accusing the US of bias towards Israel.

After the talks, Mrs Hanan Ashrawi, Palestinian spokeswoman, said there had been no discussion of a US-drafted document which lays the ground for an interim period of Palestinian self-rule in the occupied territories.

Instead, she said, the Palestinians pressed Mr Christopher to consider reviewing the framework for the talks and to allow immediate discussion on the final status of a Palestinian entity.

# NEWS IN BRIEF

## Reed Elsevier in Chinese venture

REED Elsevier, one of the world's largest publishers, has become the first Western firm to establish a business information company in China, writes Tony Walker in Beijing.

Reed Information Services, the business publishing arm of the parent company, has established Reed Sino Asia to handle its China interests, which will include periodicals and business data.

The first project will be Kungshu China, which is an equity joint venture between Reed Sino Asia and Cnss, an affiliate of China's Ministry of Foreign Trade and Economic Co-operation.

Mr Peter Davis, chief executive of Reed Elsevier, said his company welcomed the opportunity to "operate in the world's fastest growing economy."

## Mahathir attacks Western press

Dr Mahathir Mohamad, Malaysia's prime minister, has unleashed a strong attack on what he considers to be biased and ill-informed reporting on events in Asia by the Western media, writes Kieran Cooke in Kuala Lumpur.

"Their main idea is how to create friction and instability, so that if we are unstable they can compete with us," said Dr Mahathir.

Dr Mahathir, sharply critical of the West on a number of issues ranging from the environment and human rights to matters of trade, questioned the motives behind the recent purchase of a Hong Kong-based TV satellite network by Mr Rupert Murdoch, the media entrepreneur.

Mr Murdoch recently paid \$525m (£352m) for a 63.6 per cent stake in Hutchison, the Hong Kong based parent company of Star TV. Star TV is Asia's leading satellite TV network. See Editorial Comment

## ABB wins Athens airport contract

A consortium led by Mannheim-based ABB Schaltanlagen, part of Asea Brown Boveri, has won a \$420m (£282m) contract to provide and install all the electrical equipment for the new Athens airport at Sparta, writes Andrew Baxier.

The contract from the Greek government follows last week's selection of a consortium led by Hochtief, the German construction company, to build the airport. The complete project is worth about \$2.3bn.

ABB companies are partners in the overall consortium, and will account for about \$235m of the electrical work won by the subsidiary consortium.

## Fiji selects Vodafone network

Vodafone, the UK mobile communications group, has been chosen by Fiji's state telecommunications company as a strategic partner to build the island's first cellular phone network, writes Andrew Adams. Vodafone will take a 49 per cent stake in the joint venture.

It also plans to build a paging network on the island. The phone network will be built to the pan-European GSM digital standard.

# Turkey's EC courtship lowers the trade barriers

John Murray Brown reports on the most radical reforms since the early '80s

IF TRADE officials in Brussels still have doubts about Turkey's commitment to open its markets, they might consider the case of Philip Morris, the US cigarette manufacturer.

Having invested nearly \$500m (£330m) on a plant near Izmir - its largest single investment outside the US - the company now says it would have been cheaper to import its product from a European subsidiary.

Philip Morris's predicament is a measure of the impact of the sweeping tariff cuts, introduced in January, that put Turkey back on track for a customs union with the European Community by 1996.

Philip Morris, owner of the Marlboro brand, is something of a special case, investing in one of the most regulated industrial sectors in Turkey. But as the deadline approaches, Turkish trade officials expect a tug-of-war between government and industry across a whole range of sectors.

In March a joint EC-Turkish steering committee was established, with the government and particularly the foreign ministry enthusiastically extolling the merits of a customs union. In Ankara recently, Turkish business leaders from industries most vulnerable to import competition met to develop a strategy.

With a customs union, the business environment will be turned on its head. Foreign investors can no longer base their calculations simply on the attractions of Turkey's large protected home market. Issues of cost structure and export competitiveness have to be considered.

Moreover, for foreign multinationals already in the country, the tariff changes will force a complete rethink of sourcing policies, with a clear incentive to source imported raw materials and process inputs to the EC.

The trade picture has

changed, too. Trading companies from Japan complain their Turkish buyers are turning to EC suppliers and in some instances even cancelling existing contracts.

For Turkish groups, the reforms will accelerate the trend to foreign collaboration. Many local companies, from consumer durable manufacturers to vehicle makers, are seeking foreign partners in an attempt to upgrade technologies and boost exports - ultimately the only defence against increased import competition.

Mr Hayrettin Yildirim, head of investment at the Treasury, says Turkish groups will have to integrate with foreign multinationals if they want to compete. He believes the days of family-owned holdings are numbered.

According to EC calculations, the cuts in import duties reduce effective rates of protection for the Community's

industrial goods by an average 6.4 per cent. For the first time, EC goods and those from countries of the European Free Trade Association are provided with a clear trade preference over third countries, estimated at around 4 per cent - the crux of Philip Morris's complaint.

The reforms provide greater transparency and scrap a number of non-tariff barriers such as stamp duty and a range of special levies.

The moves represent the most radical trade reform since the late President Turgut Ozal embarked on Turkey's market-oriented policies in the early 1980s. The legislation, passed by parliament last summer, has taken two years to prepare and covers some 18,000 individual import items.

However, for industrial goods, effective protection rates remain around 15 per cent while for farm products, which are currently excluded from the negotiations, they are

as high as 82 per cent.

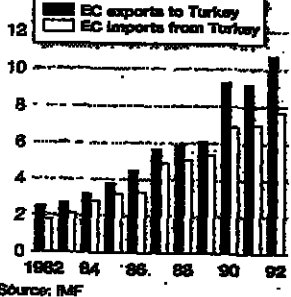
Nonetheless, by 1996 rates are scheduled to be reduced to zero and Ankara will adopt the Community's common external tariff (CET) for goods from third countries. The EC lifted import restrictions on Turkish goods in 1973, although textiles are covered separately by a quota arrangement and there are various seasonal restrictions on certain food products.

But Turkey's task is not simply to satisfy the EC timetable agreed under its 1964 Association Agreement. It has to show that the arrangement is not in breach of the General Agreement on Tariffs and Trade.

The new regime also has to maintain sufficient tax revenues at a time of budget constraints. Ankara points out it will be the only country to enter a customs union without gaining EC membership and is seeking EC funds to compensate for an implied revenue loss of \$3bn (£2bn) a year.

## Turkey

EC trade (\$bn)



The adjustment for investors, both foreign and domestic, has been considerable. With inflation around 80 per cent and the lira having suffered a real depreciation, investors already complain their capital is being eroded.

As trade barriers come down, the traditional attractions of investing in Turkey

## Brunei to invest \$9bn in Vietnam

A BRUNEI company controlled by the younger brother of the country's sultan said it had won approval to invest up to \$9bn (£6bn) in Vietnam, Reuters reports from Bandar Seri Begawan, Brunei.

Primal, headed by Prince Sultan Hashim, said in a statement the Vietnamese government had approved 19 projects, mostly in oil and gas exploration, over a 20-year period.

Primal will also venture into gold mining, build roads and bridges, and set up a petrochemical plant, the company said. The deal was signed at the weekend with officials from the Vietnam State Committee for Co-operation and Investment, Primal said.

Western diplomats said it would be Brunei's single largest investment in Indonesia. Brunei, the tiny oil-rich island, has been stepping up overseas investments to help reduce its dependence on oil.



# Leading through Strength in R&D

*In support its core activities in 'Electronics and Energy', Toshiba Corporation has expanded into vast array of fields—information and communication systems and electronic devices to heavy electrical apparatus, and consumer products.*

*In each of the areas Toshiba has targeted, the secret behind the company's success, believes company president Fumio Sato, is the high priority placed on research and development.*

By Russell McCulloch



Mr. Fumio Sato, President and Chief Executive Officer, Toshiba Corporation

## Technologies—A Driving Force for Corporate Growth

**McCulloch:** *We are all looking forward to a recovery in the world economy. What do you think is the most important factor for Toshiba's continued corporate growth?*

**Sato:** Kisaburo Yamaguchi, a former president of Toshiba, once said that a manufacturer without R&D facilities is like an insect without antennae. Strong technological capabilities provide the basis, the driving force, for corporate growth. This means that the ability to create innovative products is a key factor determining corporate strength in this severe business climate.

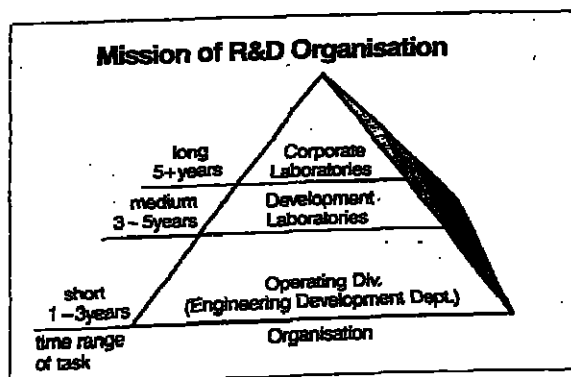
R&D also plays an important part in our "Three C" policy, covering Growth, Group and Global. To achieve growth, we have to direct our resources to facilitate expansion in promising areas. Our group policy is geared to enhancing group R&D, and so strengthen the overall capabilities of Toshiba Group. Our global target is continued promotion of globalisation, including expansion of overseas R&D and production. Here, we are also pursuing greater localisation in the management of our overseas subsidiaries, and realising our policies for competition, cooperation and complementarity through global alliances with major international companies.

## Three-tier R&D Structure

**McCulloch:** *How is Toshiba's R&D organised?*

**Sato:** Our business interests are very diverse, ranging from information and communication systems and electronic devices to heavy electrical apparatus and consumer products. We see our field as "Electronics and Energy", from which we have derived the Toshiba slogan "E&E." We carry out research in the wide variety of technologies required to support "E&E."

Our R&D is organised in a three-tier hierarchy, with laboratories at each level carrying out different assignments. In the first-tier, the laboratories at our corporate Research and Development Centre conduct research from a long-range perspective of more than five years. That is, working on basic technologies that might be utilised in products in five or more years from now. The second-tier development laboratories belong to our different business groups. They are oriented to practical application of the technologies developed in the corporate labs, and are looking at commercialisation of new products within a three to five year time span. Final commercialisation, in under three years, is carried out by the engineering departments in each operating division.



**McCulloch:** *It sounds as if the corporate laboratories are pushing forward essential research. Can you tell me more about their structure?*

**Sato:** Well, in October last year we completed a major restructuring of corporate research and development. What we wanted to achieve was a further refinement of our capabilities. We wanted to break down barriers, promote inter-disciplinary activities and

quicken our responses to fast-changing trends. We now have eight laboratories that make up the R&D Centre. They are Advanced Research, Materials & Devices Research, Communication & Information Systems Research, Energy & Mechanical Research, ULSI Research, Systems & Software Engineering, Environmental Engineering, and the Kansai Research Labs., which are responsible for R&D in information and communication technologies. Each of these is free to carry out their own projects. There is one more organisation I should mention. The Manufacturing Engineering Research Centre is responsible for developing production technologies used throughout the company. These are essential for reliable mass production of precision equipment.

**McCulloch:** *What about numbers? How many engineers work in R&D?*

**Sato:** Quite many. One of the reasons why so many Toshiba products enjoy world-wide recognition is because they incorporate the skills of our engineers and researchers, who number about 45 per cent of Toshiba Corporation's 75,000 employees. Researchers alone account for around 20 per cent of all employees. About 60 per cent of these work in the engineering departments, with the others equally divided among the R&D Centre and the development labs.

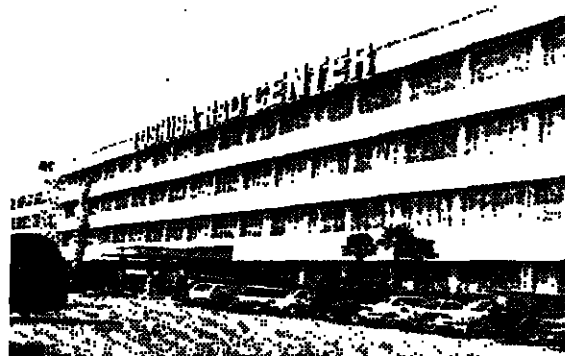
**McCulloch:** *You have an extensive R&D structure in Japan. What about overseas?*

**Sato:** We have four important overseas facilities. In January 1991, we set up the Toshiba Cambridge Research Centre in the UK to carry out basic research in semiconductor physics. Europe has taken the initiative in research in this field. In the US, our Advanced TV Technology Centre, established in May 1990, is working on new TV technologies, including High Definition TV. We also have US R&D facilities for software for information and communications systems and medical equipment.

## Working towards a Synergy in Operations—Multimedia Business

**McCulloch:** *Nowadays, we hear a lot about integrating technologies from different fields and about the impact multimedia will have. How is Toshiba responding to this trend?*

**Sato:** Multimedia has become a buzzword



in the computer and consumer product industries. My understanding of the concept is that there are many different media that can carry and present information: video, text, visual images, sound. When they are handled as analog data—the way most media are still configured today—then each medium has its own analog form. That means different kinds of information can't be handled together, in the same way or within the same framework. Now we are seeing a "digital revolution" that will be more or less complete by the beginning of the next century. As with computers, all information sources will be fused in digitalised data and we will be able to process it in one, unified framework. Digitisation removes the differences between media, fusing them into the framework of multimedia. Consequently, more effective use of information will be realised and we expect our creativity to be dramatically enhanced.

**McCulloch:** *So, multimedia means a fusion of the information, communications, audio and visual imaging equipment fields?*

**Sato:** That is right. And that is why I believe Toshiba is one of the companies best positioned to realise the full potential of multimedia. As a comprehensive electronics maker, we are working towards a synergy in the wide range of products and services we cover in our operations. Electronic components, image compression, image filing and battery technologies are indispensable to multimedia. Toshiba has already made major advances in all these areas.

**McCulloch:** *Can you give me some details?*

**Sato:** As I am sure you know, we play a leading role in the world semiconductor market. We have also pioneered the research, development and commercialisation of liquid

crystal displays (LCDs). In image compression, we are working to establish a world standard for a compression format which can send and record images without deterioration. Toshiba is a major player in CD-ROM and optical disks, products that have a central role to play in large volume data storage. In batteries, a joint venture with Asahi Chemical Industry to develop and manufacture lithium-ion rechargeable batteries has just started operation. These are next-generation batteries that are small and light-weight. With Apple Computer of the US, Toshiba is working on CD-ROM based personal multimedia players.

Our efforts are not only tied to hardware. Our limited partnership with Time Warner gives us access to an extensive software library.

## Directing Resources for Progress towards the 21st Century

**McCulloch:** *My understanding so far is that Toshiba has an extensive R&D operation and is active in a wide range of technologies. Turning to the long-term, which business areas will you focus on for the 21st century?*

**Sato:** We are great believers in the benefits of a highly advanced information society, and we are making every effort to support its realisation. We are investing our resources in information and communication systems, particularly in the areas of broadband communications, high-speed information processing and digital technologies.

Our electronic components business is one that will continue to be central to growth. As one of the world's leading IC manufacturers, we will maintain our competitiveness in the market by providing further high value added products. To take one example, we are working on the process technology for a future generation of 256 megabit DRAMs in a joint development with IBM and Siemens. We are also very active in promoting flash memory technology, through alliances with major companies. This is a very exciting product with a lot of potential, including the eventual replacement of hard disk drives. We are cooperating with IBM Japan in another key area, large-size colour LCD.

In the energy business, we are focusing on fuel cells and combined cycle power generation, which enhances heat efficiency by combining conventional thermal power generation with a gas turbine. These efforts allow us to play an active role in tackling conservation of limited resources and supporting environmental protection.

## "E&E" Supports the 21st Century

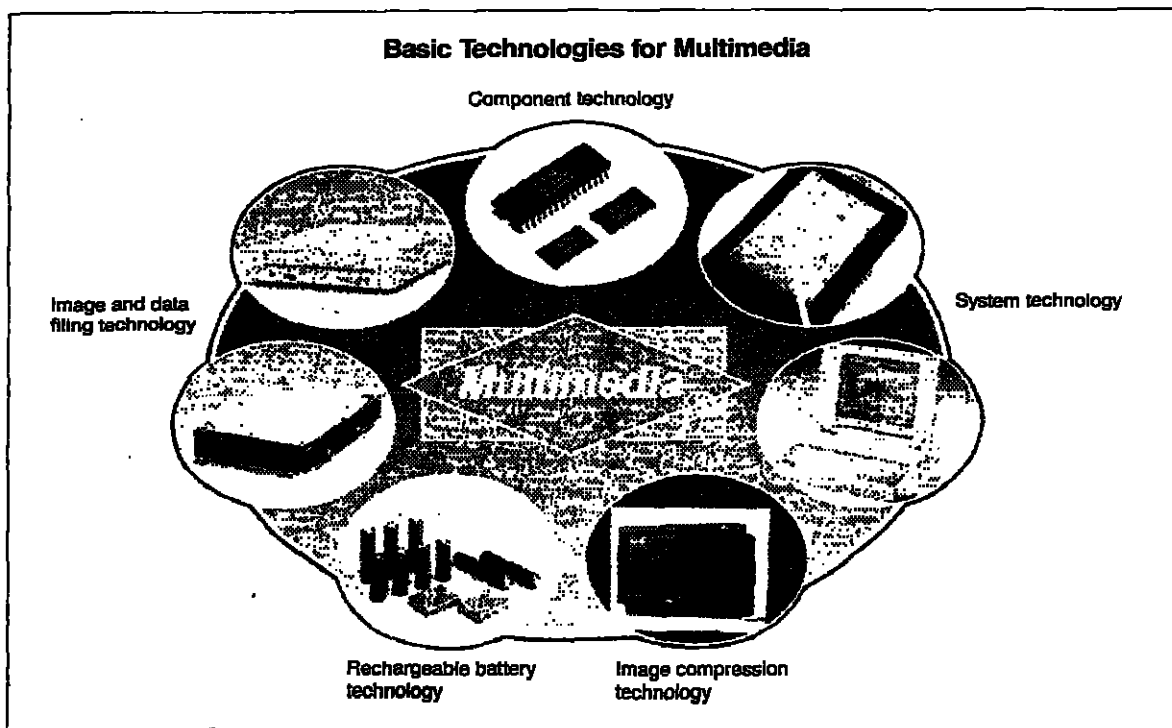
**McCulloch:** *What kind of integration technologies are necessary for the 21st century?*

**Sato:** I believe that the depletion of resources and the destruction of the environment will be critical problems in the 21st century.

Look at transportation. Every day, countless trucks are on the roads, carrying masses of products, materials and food. They cram the streets, burn non-recoverable fuels, and damage the environment. Ultimately, they hurt economic development and deplete natural resources.

Toshiba is conducting R&D into a new type of transportation system, a super-conducting magnetic levitated train. Here we are able to combine our wide-ranging capabilities in electronics with transportation technology, and develop an answer to our traffic problems. This is exactly the kind of integration made possible by our commitment to "E&E."

I believe that Toshiba has a lot to offer the world, as we cover a wide variety of businesses through Electronics and Energy. We have a huge potential to contribute to the progress of world society. The way I see it, that contribution is Toshiba's mission.



In Touch with Tomorrow  
**TOSHIBA**



## NEWS: UK

Strong doubts remain over public willingness to take part in controversial privatisation of state group

## Coal sell-off plan brought forward to next July

By Michael Smith

THE BRITISH government wants to sell the bulk of British Coal, one of the country's last state-owned heavy industries, by as early as next July in a privatisation process that is likely to break it up into at least two separate entities.

They also prefer "trade sales" to existing companies to a flotation on the stock exchange. This would be more likely to result in replacement of existing management with private sector managers.

There are also strong doubts

about the public's willingness to take part in one of the most controversial privatisations the government has attempted.

The industry until now had expected British Coal to stay in the public sector at least until early 1995.

Although ministers have yet to decide finally on a break-up, they are strongly influenced by the privatisations of the gas and electricity generating industries where the creation of a monopoly and duopoly respectively has caused considerable controversy.

British Coal will counter

that splitting the industry will weaken its bargaining power with the electricity generators, its main customers.

The Department of Trade and Industry's preferred timetable would entail a bill being presented to the House of Commons shortly after it re-assembles in October and a second reading put through before Christmas. That would open up the possibility that the sale of the main parts of British Coal could be effected in July to coincide with the bill being given royal assent that month. The timetable has yet to be

accepted by Cabinet. But DTI ministers will argue that as much time as possible be placed between the controversial sale and the next election.

Even if the fast-track timetable is approved, considerable sections of British Coal, including some pits whose long-term future is marginal, would remain in the public sector for some months and even years. Ministers have accepted the need for a residual body, possibly retaining the British Coal title, to run pits while it was determined whether there was a market for their future.

There may be several pits in that category. Most industry analysts expect the decline in the market to leave only about 15 of the 30 remaining pits. But the government could have difficulty closing the remaining 15 by the middle of next year, given the public outcry that its last closure plans prompted.

The residual body would also be in charge of most of the corporation's £3bn of liabilities, including those for subsistence and concessionary coal for former employees.

Ministers' preference for

splitting up British Coal could allow them to satisfy the demands of an influential Scottish lobby group which wants all parts of the corporation north of the border to be hived off into a separate company.

The bulk of the corporation in England and Wales could divide easily into two organisations, one in central England and the other in Yorkshire, which are being set up by a restructuring already under way.

National Power, the UK's largest electricity generator, is more likely to reduce its emis-

sions of harmful substances by switching from coal to gas, than by installing more clean-up equipment at existing coal-fired power stations.

Mr John Baker, chief executive, said the high cost of equipment to remove sulphur from five gases made it commercially logical to build more gas-fired plant instead.

He was launching the company's first environmental report showing that National Power is spending £1bn on power station clean-ups.

See Page 12

## Britain in brief



## Britain to invest \$44m in astronomy

Britain is to join one of the decade's largest astronomy projects.

The Science and Engineering Research Council said almost all of the \$44m it plans to contribute to the \$176m Gemini project will find its way back to UK industry for high technology contracts.

The scheme is a collaboration between the US National Science Foundation and the governments of Argentina, Brazil and Chile. The National Research Council of Canada also hopes to join the project.

Two telescopes will be built, one in Hawaii and one in Chile. They will be used to study the chemical composition, large scale structure and origin of the universe.

## More money in circulation

A sharp rise in the amount of money in circulation last month provided further evidence that the economic recovery is continuing.

Bank of England figures showed that M0, the narrow measure of money supply, grew a seasonally adjusted 1.3 per cent in July, the largest monthly rise since September 1988. It had risen only 0.8 per cent in May. Last month's increase lifted the year-on-year growth rate to 4.8 per cent, an improvement on June's figure of 4.4 per cent, and significantly above the government's zero to 4 per cent monitoring range.

## Fewer jobless in Scotland

Unemployment in Scotland should continue to be lower than for the UK as a whole for the rest of this year and for 1994, although Scotland's rate of economic growth is likely to fall behind that of the UK, according to the Scottish Economic Bulletin, based on independent economic forecasts.

Scotland's unemployment rate has been below that of the UK since January 1992, a situation thought to be unprecedented since the 1920s. The relatively low jobless rate reflects the severity of the recession in the south of England compared to northern regions, including Scotland.

## Cross-Channel trade steady

Government figures covering alcoholic drinks and tobacco indicated that cross-Channel shopping was not undermining traditional retailing, said Customs and Excise officials.

Statistics on the release of alcoholic drinks and tobacco by customs from bonded warehouses showed no significant change during the first three months of the European single market.

Drinks retailers in Britain had protested that increased allowances for personal imports from continental Europe since January were threatening their business.

## British Airways bans smoking

British Airways is to ban smoking on flights of 90 minutes or less from September 27. The airline said the policy would affect more than 400 flights a week from and to destinations such as Paris, Amsterdam and Brussels. Smoking has been banned on all internal flights since 1988.

## Relaxation of rules on lorry weight condemned

By John Willman, Public Policy Editor

TRANSPORT GROUPS joined forces yesterday with business organisations and environmentalists to condemn the government's decision to allow 44-tonne lorries on routes to and from rail terminals.

New regulations to be introduced in the autumn will allow the use of the heavier lorries for such journeys, provided they are six-axle vehicles which spread the load evenly. The current limits are 38 tonnes for articulated lorries and 35 tonnes for lorries pulling trailers on drawbars.

The maximum limit in the rest of the European Community is 40 tonnes for normal lorries, 44 tonnes for lorries designed for "bi-modal" road and rail operation. However, some countries allow general use of the 44-tonne trucks.

Mr John MacGregor, Transport Secretary, said the new vehicles would be no bigger and cause no more wear to roads than existing vehicles. He predicted that the measure, combined with other incentives to move goods by rail, would reverse the long-term decline in rail freight.

The decision was immediately attacked as a missed opportunity to raise the weight limits for all lorries. The Confederation of British Industry said that allowing 44-tonne trucks more generally would have enhanced the competitiveness of British business.

The Freight Transport Association said that lifting the limit for all lorries to 44 tonnes would reduce the number of lorries on the road and save industry £300m in transport costs.

And the shipping industry complained that the restrictions would remain on lorries using ferries. Sir Nicholas Hunt, director general of the Chamber of Shipping, described shipping as "the transport mode most friendly to the environment".

Environmental pressure groups said the move was unlikely to reverse the decline of rail freight. Mr Tony Burton of the Council for the Protection of Rural England said that without close enforcement of the routes, it would increase the number of lorries in villages and on country roads.

The change in rules is designed to encourage industry to send more container freight by rail, according to Mr MacGregor. Current lorry weight limits do not allow containers to be loaded to their maximum weight capacity.

It should also make the use of "swap bodies" more attractive. These are special road trailers that can be driven straight on to swivel-action rail wagons without the need for costly lifting equipment. The reduction in handling costs should make rail more competitive over shorter distances.

## City cites green benefits from long-term cordon

By Vanessa Houlder and Jimmy Burns

THE Corporation of London yesterday put forward environmental arguments to support its proposal that the anti-terrorist security cordon around the financial heart of the City should be made permanent.

The effects of the cordon had been "wholly positive," resulting in reduced pollution, less car traffic and greater freedom of movement for pedestrians, said Mr Michael Cassidy, chairman of the corporation's policy and resources committee.

The Corporation will cite these benefits in making a case for closing the roads on environmental grounds. It has decided not to attempt to persuade the government to allow the closures on security grounds - opponents argue that there is a risk of handing a propaganda victory to the IRA.

The environmental case for closing the roads may be disputed by surrounding boroughs which are concerned that the City's cordon will increase traffic problems on their roads.

The proposals for a permanent security cordon were part of a £5m package of anti-terrorist proposals, which are subject to public consultation until August 23. Other measures include efforts to co-ordinate companies' security systems, the launch of a pager alert system and the removal of litter bins. The police are also installing state-of-art cameras

at checkpoints to photograph drivers entering the City at a cost of £500,000.

The cordon, introduced on a temporary basis on July 3, involves closing 18 roads and setting up vehicle checkpoints.

If surrounding local authority boroughs oppose the road closures, the proposal will go to a public inquiry. The issue would be decided by Mr John MacGregor, transport secretary.

City police said extra police presence on the streets and extra cameras had contributed to a fall in the crime rate by 16.4 per cent in the first six months of the year.

The Corporation argues that it has to be seen to take anti-terrorism measures if it is to retain the confidence of international businesses.

Security experts with experience of Northern Ireland say the extra measures cannot guarantee protection of the area from terrorist bomb attacks.

Only accurate intelligence giving advance warning of an IRA bombing operation - based on information from within the organisation and from surveillance - can guarantee that a bombing operation will be intercepted.

Roadblocks and checkpoints like those being considered on a permanent basis for the City have long been in place in Belfast, with mixed results. This year, the IRA has carried out a major bomb attack on Belfast's city centre, in spite of the security cordon.



No vacancies: one of the world's most regularly bombed tourist establishments - Belfast's Europa hotel - was closed yesterday after two years in receivership. A local hotel chain, which has bought the site for £7m, hopes to reopen it in about six months time

## University sells technology arm to staff

By John Authers

LONDON'S City University yesterday sold a subsidiary company to its staff for £27m, in an unprecedented deal for a British university.

The university, which has an annual turnover of around £50m, will realise £20.5m from the deal, which will be spent on capital projects and on a long-term endowment for academic initiatives. The remaining funds raised will be split between the original inventors of the company's products.

City Technology, the company which has been sold, makes environmental monitoring equipment, and has benefited heavily from the passing of "green" legislation such as the Clean Air Act in the US. The company was started in 1977 to work on a project with

the National Coal Board, but most of its business now comes from the US and Germany.

In the year to June 1992 it made a profit of £3.8m, all of which accrued to the university, on a turnover of £11m. Its main products are electrochemical gas sensors, used to monitor toxic emissions from factories and by workers in enclosed environments such as mines and sewers. The com-

pany moved to Portsmouth in 1990, and now has a workforce of around 140.

3i, the venture capital group, led the equity syndicate which underwrote the buy-out in conjunction with CINVEN, Montagu Private Equity, and Prudential. The university, advised by Kleinwort Benson, accepted the management offer ahead of several lower bids from the US.

Boardrooms often pay too little attention to corporate security, writes Andrew Bolger

## Companies pay the price of security failure

BUSINESSES depend so heavily on information technology systems that any failure can be disastrous unless provision is made in advance to deal with it, according to the Institute of Directors.

Security should be a boardroom issue, and too many companies put it low on their list of priorities, an IoD booklet says.

Mr Peter Morgan, director-general of the IoD, believes several factors have made companies more vulnerable and more aware of risks to their security. "The rise of crime - from major fraud to vandalism and petty theft - poses a continuous threat to the business community."

"The advance of technology and vast expansion of its use has laid many open to severe disruption and losses due to error, malfunction and malicious intervention. The increasing use of highly combustible substances, not only in manufacturing but in office decor, increases the risk of fire."

The most common threat to IT systems is power failure.

"A security guard sought fame by starting a fire and then extinguishing it. All the CO<sub>2</sub> fire extinguishers in the area had previously been emptied by night staff using them to create fizzy drinks. By the time the guard found a charged extinguisher, the fire was out of control."

says Mr Tony Elbra of the National Computing Centre. A survey in 1991 showed that the average cost of a power failure was £9,000 and the highest cost was £30,000.

The booklet says fire and flood, although relatively rare, pose two of the more dramatic threats to IT systems, which are readily damaged by smoke. Two recent fires, at Digital Equipment and at Mercantile Credit, illustrated how quickly the devastation could spread. Both buildings were rated in the highest category of fire protection, yet a large proportion of each was destroyed within a short time.

Preventative measures, such as halon gas flooding, are not always useful against a

"Most computer viruses are very badly written and cause system malfunction almost as soon as they arrive. Contrary to popular opinion, their authors are not whizz-kids or super-brains. In fact if any of them ever became plumbers we would all probably drown within a week."

conflagration. More than half the fires affecting computer installations start outside the computer room. They affect the computer installation only when they burn through the wall and allow the halon to escape.

Mr Elbra says the most common cause of fire in computer installations is arson. Floods were often thought of as rare events, because cloud-bursts and rivers overflowing do not occur frequently. However, last summer's flash floods in the south of France caused serious damage at a computer installation of a leading bank.

Many floods were caused by

dripping taps or blocked drains. If these accidents happened over a holiday weekend, it could be five days before they were discovered.

"Mainframe computers are often sited in basements and their power cables placed under the floor. With the power supply being at the lowest point of the building, it does not take much water leakage to cause a failure. In one installation, a burst pipe caused a week's interruption of processing; the long-term cost of this incident was estimated at £1m."

The same NCC survey estimated that the total amount lost in the UK each year due to IT security breaches was more than £1bn. The risk of "hack-

ing" - or unwarranted access - was faced by every organisation that allowed person to dial-in to its systems. The average cost of each hacking incident reported was £23,000, with a maximum of £50,000.

Computer viruses - rogue programmes - are described as facts of life which companies now have to learn to deal with. The average cost of a virus was estimated to range from £12,000 to £50,000.

Mr Jim Bates, a consultant, says even a little awareness of the problem can greatly reduce the risks: "Educate yourself and your staff about the threat that they pose. Equip yourself with at least two different but reliable anti-virus packages and ensure that they are installed and used properly."

Prof Peter Hammersley, of City University, London, points out confidential data is being carried around in portable computers, which can easily be mislaid or stolen. The loss of a portable computer carrying personal data - such as details of individual customers - could render the employer liable under the Data Protection Act.

## Government urged to rejoin Unesco

By Rachel Johnson

BRITAIN should rejoin Unesco - the United Nations Educational, Scientific and Cultural Organisation - in spite of claims that pressures on public spending made such a move costly, a cross-party committee of MPs said yesterday.

The foreign affairs committee (FAC) said government warnings that it could not afford the estimated £11m cost of re-entering Unesco were "unconvincing". The MPs also accused the government of making policy "on the cost-tails of the US", which left Unesco in 1985, a year before the UK.

Britain was a founder member of the organisation, set up in 1945 to promote international collaboration through education, science and culture. The UK took observer status in 1986, citing worries about an over-concentration of personnel in Paris rather than in the field; administrative inefficiency; and duplication of work by other UN bodies.

The FAC said yesterday the government's objections had been overcome.

## OLDHAM...INDUSTRIAL CRADLE TURNED HI-TECH OLYMPIC VENUE

Oldham, birth place of the Industrial Revolution and today a hi-tech base for many international manufacturing companies, is privileged to be selected as the hockey venue for the 2000 Olympic Games, should the British bid succeed.

All matches for the Games will be staged at a modernised Boundary Park Stadium, home of Oldham Athletic Football Club of the English Premier Division.

Already an ideal location at the centre of Britain for business, living and leisure, together

with a highly motivated workforce, Oldham may soon add Olympic venue to its many attributes.

To enquire about Oldham as the place to be contact Keith Coates, Director of Economic Development, Oldham MBC, Civic Centre, P.O. Box 32, West Street, Oldham, OL1 1UT, telephone 061 678 4195. Fax 061 678 4511.



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FINANCIAL TIMES



## Battery gets new charge

It costs on average £1 an hour in batteries to play a game on a hand-held computer with a colour screen, as many parents know to their cost. When the batteries are dead they simply end up on the rubbish tip - 12bn batteries are disposed of worldwide every year.

A small UK mail order firm is now pitting its wits against the might of the big battery companies with a machine that, its developers say, can recharge general-purpose batteries and extend their life by up to 10 times.

Rechargeable batteries made from nickel cadmium are already widely available, but in 1992 still only accounted for 2 per cent of consumer battery sales in volume terms. Their big drawback is that they cannot be used with the most power-hungry items such as games.

The Battery Manager is designed to recharge most of the disposable consumer batteries on the market today - zinc chloride and alkaline.

The recharger has been designed by the development arm of Kleeneze Holdings, which produces the Innovations catalogue found in many of the UK's Sunday newspapers.

The technology used is not new but has previously been too expensive and not researched fully, says Andy White, who developed the product. The electroplating process is similar to that for silver plating cutlery.

In short, when a zinc-chloride battery is used the zinc from the electrode is dissolved in the electrolyte and dissipated. To recharge the battery the zinc particles are plated back on to the electrode.

The big battery makers are dismissive about the potential success of the product. "Someone invents a recharger that will recharge primary (alkaline or zinc) batteries every year. We never see anything come on to the market that makes any impact at all," said a spokeswoman for Eveready. "Apart from the fact that it may explode, you will get poor performance," she added.

Della Bradshaw

Measured in terms of biodiversity, Peru is one of the world's richest countries. But economically it is one of the world's poorest, having suffered a GDP collapse of around 25 per cent in the past six years. For most Peruvian companies, concern for environmental issues is a luxury they cannot afford.

But the environmental theme looks certain to gain prominence in the near future. Privatisation of state-owned mining companies is under way and the government is pursuing an aggressive policy of encouraging foreign investment in natural resources.

Multinational concerns embarking on mining or petroleum ventures in Peru will be bound by a self-imposed code of ethics to apply the same environmental standards in Peru as they do in, for example, Canada, Finland or Australia.

The environmental lead in Peru is being taken by Southern Peru Copper Corporation, the country's largest privately owned company and responsible for two-thirds of all national copper output. SPCC is majority-owned by Asarco of the US, while Phelps Dodge and Newmont Mining have minority holdings.

SPCC's environmental initiative is not entirely voluntary. In 1987, a commission was appointed by the government to investigate repeated complaints of air and water pollution caused by the company's smelter complex at Ilo, the port town 600 miles south of Lima, from which SPCC refines and ships blister (almost pure) copper.

Eighteen months ago settlement was reached between SPCC and the administration of President Alberto Fujimori over a long-standing contractual dispute inherited from the previous government. Under the agreement, SPCC committed itself to investing \$300m (£200m) over five years - a third for environmental improvement work and the remainder for general expansion and investment in two new plants.

North of the Ilo smelter sits on a coastline that is home to sea birds and seals - is a long, pitch-black beach. Years of slag dumped from the smelter first into the ocean, then on the shore, has been swept along by currents and deposited a couple of kilometres away.

Another problem is the tailings from SPCC's two mines, 70 miles away in the mountains to the east. At a rate of 86,000 metric tonnes a day, they are channelled down to the coast where they spill into the bay, forming a large artificial beach over a mile long. Fortunately, SPCC's ore is largely free from toxic impurities but substantial percentages of mineral solids remain.

"Worldwide, dumping tailings is just not acceptable anymore," says



Slag dumped on the beach over many years has left the coastline at Ilo - home to sea birds and seals - pitch-black

## Mines make a clean sweep

Peru's biggest copper producer is taking the lead in reducing industrial pollution, writes Sally Bowen

Eric Ivey, general production manager. "We have to accept our responsibility." Exhaustive studies are under way to determine whether tailings can safely be dealt with by submarine disposal.

The process, already operating off the west coast of Canada, is to pipe the tailings out and deposit them on the seabed 30ft down. Deprived of oxygen and light, there is no chance the tailings can affect marine life, says Rescan Environmental, SPCC's Canadian consultants. If studies, scheduled for completion late this year, confirm this, the flumes for marine disposal will be installed.

Most controversial are the emissions from the Ilo smelter chimneys. SPCC officials have for years claimed that what the locals call smoke is water vapour plus gas, with infinitesimal percentages of sulphur dioxide which, the company claims, is an irritant rather than a toxin.

However, the Ilo smelter's smoke has been a local issue for years - and a steady source of income for many local inhabitants. "They plant alfalfa, which is particularly susceptible, and there's certainly been some damage," says Ivey. "We've been paying out several hundreds of

thousands of dollars a year in compensation and the sum was escalating all the time."

If all goes to plan, however, that source of income will soon dry up. SPCC is working on the installation of a capture acid plant, using technology developed by Chile's copper corporation, CODELCO. The idea is to close one of the three smelter furnaces and eliminate one chimney-stack in an attempt to push up sulphur dioxide content to a capturable 5 per cent.

SPCC estimates the capture acid plant will cost around \$80m; the project is currently at the basic engineering stage. "It's high school chemistry to understand it, but to control it is another, expensive, matter," says Ivey.

The slag problem is being resolved by building a sturdy sea wall to prevent any further erosion of the original dumping place. The slag is unsightly but inert, "very similar to what comes out of a volcano," says Ivey. Locals claim the fishing around the black slag beach is excellent. The sea wall is costing the company more than \$1m.

SPCC has spent an additional \$1m on a sewage treatment plant for their Ilo company housing complex where 8,500 workers and their fam-

ilies live. As in most Peruvian coastal towns, much of Ilo's sewage goes straight into the sea with little or no prior treatment. SPCC will recycle the water recovered and put it to industrial use.

The Peruvian mining sector seems destined to take the lead in attacking environmental problems caused by industry. Already, a new mining law requires environmental impact studies for all new operations, and Daniel Hokama, mines and energy minister, has publicly recognised the environmental "debt" acquired by many state-owned companies now scheduled for privatisation.

One important point that remains unresolved, according to Manuel Pulgar, a Peruvian environmental lawyer, is the absence of legal standards for pollution. "If you haven't established permissible levels," he says, "then you cannot talk about enforcement." He would like Peru to follow Chile's example and set maximum emission levels.

"If you're changing the environment - even if you're not harming it - you have to address the problem," says Ivey. It remains to be seen how swiftly other Peruvian companies will take that message on board.

## Recycling still a burning issue

Peter Knight on the arguments for and against incineration

Europe should burn more of its waste paper rather than recycle it. This view is held by some parts of the pulp industry and those agencies charged with handling domestic waste. It is rejected outright by environmental campaigners.

But with the waste-paper market flooded by improved collection systems throughout the EC, those who want to burn rather than recycle could soon win a more sympathetic hearing from politicians.

Germany is committed to recycling 80 per cent of its domestic waste by 1995, the UK's target is 50 per cent by the end of the century and the proposed EC packaging directive stipulates a 60 per cent recycling rate.

The German success at collecting paper, combined with its inability to absorb the recycled product, has led to waste paper being exported at below cost to neighbouring states. This has all but destroyed domestic waste-paper markets. Pressure is building on regulators to allow more waste paper to be burned to provide heat and electricity.

The burning argument states that if properly managed, paper can be produced in a sustainable way. The trees are grown, harvested and replanted, which can be achieved with the minimum use of chemicals and disruption to the countryside.

Paper can be made in plants that are self-sufficient in energy because waste materials - such as wood off-cuts - are used as fuel. If the emissions from pulp-making are controlled, then the entire process is sustainable.

Neither does this activity contribute to the level of carbon dioxide in the atmosphere, because the plantations act as carbon sinks by fixing the carbon dioxide. Recycling, on the other hand, is usually done near urban areas, the source of waste paper. Fossil fuels are mostly used for energy and this contributes to the increase in CO<sub>2</sub>.

While recycling reduces the amount of paper that ends up in landfill, the process also produces wastes such as inks, fillers and finishes. More important, large-scale recycling cuts demand for virgin pulp. While this might seem a positive result, a

contraction of pulp markets in developed countries discourages moves in the developing world to produce pulp from sustainable forestry. This not only affects the economies of developing countries but discourages the growth of managed forests in areas that have been denuded by slash-and-burn agriculture.

"We are not against recycling. We say that recycling should be used in particular situations so that there is the right balance. Incineration should also be improved to reduce pollutants," says Erling Lorentzen, chairman of Aracruz Celulose, which produces pulp from managed plantations in Brazil.

"Our forests are recycling carbon dioxide all the time. Planting trees is the best form of recycling," he says.

Lorentzen says that if Europe is genuinely in favour of sustainable development it should encourage markets for virgin pulp from properly managed sources.

Environmental campaigners disagree. "The argument is a non-starter because the idea of creating sustainable forests is a misnomer," says Benedict Southworth, recycling officer at Friends of the Earth. Governments should instead encourage markets for recycled paper. It is also better, he says, to use paper fibres as often as possible, rather than burning them after a single use.

Campaigners are also against the incineration of waste because it produces noxious emissions. But those in favour of burning say new technology and higher standards have solved the historical problems of incinerating municipal waste.

A study on paper recycling by the International Institute for Applied Systems Analysis concludes that the incineration of waste paper might be a good economic and environmental alternative to recycling.

However, this depends on the removal of some of the chemicals and heavy metals used in paper and printed packaging.

Yvonne Iwanuk, a representative of the Confederation of European Paper Industries, says waste paper remains an important resource to the industry, especially in countries with no domestic forestry.

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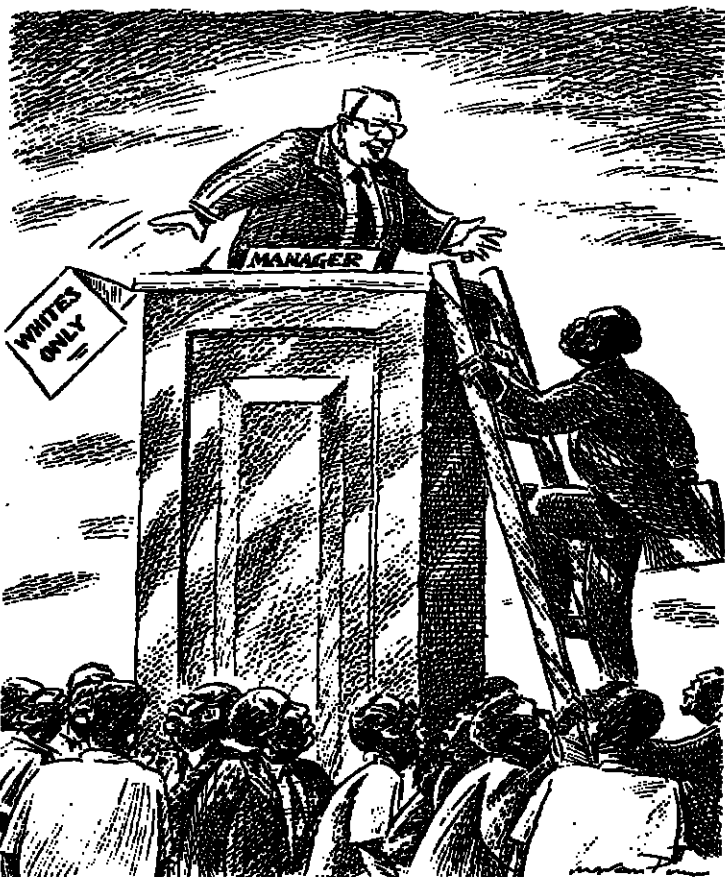
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## MANAGEMENT

**Patti Waldmeir on initiatives to boost the number of black managers in South African companies**

## Race to the top



After 350 years of racial segregation, corporate South Africa is facing the stark fact that 5m whites cannot manage a nation of 40m people — especially once the other 35m have the political power to insist on a piece of the action.

So South African corporations, most of which have been agnostic on the question of black advancement, are rapidly embracing affirmative action. Last month the South African Chamber of Business, the employers' federation, called on its members to put affirmative action programmes in place urgently, clearly fearful that a new government might otherwise impose racial quotas.

Like their counterparts in other countries, South African managers are struggling to balance the demands of shareholders with the needs of society. Most nations face the problem of how to remove inequalities in the corporate world, but few face it in such stark and daunting form as South Africa. Discrimination has affected the vast majority of employees — not a small minority, as in the US — and government policy has deliberately nurtured a vast skills gap between the managers and the managed.

"Any company that wants to survive is looking at affirmative action," says Wendy Lubabe, whose company, Bridging the Gap, tries to place candidates in companies seeking to advance blacks.

No black-led government can be expected to accept the status quo: that less than 3 per cent of managers are black. And although the African National Congress says it wishes to avoid legislated racial quotas, expectations are high.

The National African Federated Chamber of Commerce, the black business federation, has demanded that blacks hold 30 per cent of seats on the boards of all listed companies by 2000. It also wants blacks to hold 40 per cent of equity and 50 per cent of posts at all management levels. No major South African corporation comes anywhere near these targets — except National Sorghum Breweries, set up recently when the government privatised its monopoly. Sorghum Brewing Company, under black ownership and management.

The small number of blacks in business reflects not only prejudice but also a severe shortage of qualified black candidates after years of sub-standard education under apartheid. Still, some companies such as South African Breweries (SAB) have a long track record of affirmative action and provide an example for those just starting out.

In the group's beer division 46 per cent of salaried employees are black, up from 13 per cent in 1978; and 16 per cent of senior managers are black.

Executive chairman Meyer Kahn, whose forceful personality and blunt charm have done much to promote the affirmative action programme, has set what he calls head-count targets. By 1995 each of the group's operating companies must have at least one black executive director (there are none at present); by 1997 20 per cent of senior managers must be black; and by 2000 all salaried staff must "reflect the demography of South Africa", which means 80 per cent must be non-white.

Kahn sets out the lessons from the past decade's efforts. "Job seg-

mentation is the answer to affirmative action," he says. "When the world was going for job enlargement, we restructured jobs into smaller modules that were more doable." That means, for example, splitting the traditional job of finance director into two functions: accounting and treasury management.

Black candidates exist to fill the accounting position but lack the experience to perform both jobs at once. Reducing the workload of the job can also help. A relatively inexperienced sales manager has a better chance of success if given seven

rather than 15 representatives to manage.

An internal SAB document sets out some do's and don'ts of affirmative action. Among them: do not window dress, and make clear to new recruits that "your black skin is no passport"; "don't go overboard to accommodate black power blocs — stand up for what is right, businesswise"; encourage mentoring, preferably by the immediate boss; impress on whites the reality of the current political situation and weed out obstructors; root out covert and overt racism; and try to make blacks feel they belong.

The document offers some recruitment hints. Choose "trouble-shooters and arguers" rather than passive and pliable people who "know their place"; look out for cultural bias in selection techniques; choose those who can identify with free enterprise — many blacks suspect big business of having colluded with apartheid and black communists sometimes equate success with co-optation.

But as Joe Horner, consultant to SAB on affirmative action, argues, no real progress will be made unless managers understand that advancing black colleagues is an essential part of their job. "You must make clear to managers that they will be judged by how well they ensure blacks succeed, that it's as important as cost-cutting and profits. You must audit this policy as rigorously as you do financial audits. And you must make clear to line managers that they... must devote a large amount of high-quality personal time to coaching."

Public-sector bodies such as the electricity utility Eskom also have lessons to offer. Dawn Bikhobho, head of the Eskom's department of social harmonisation, says the utility has established a sort of shadow management board composed of black senior general managers who will not attend regular weekly board meetings but will join special extended board sessions each month.

"It's a way of getting people into the system," she says, adding that this method creates a pool of candidates from which future black board members can be drawn.

To expand the pool of qualified black managers in general, Eskom is spearheading an initiative with five private-sector companies to provide fast-track training for 80-100 people from 8-10 large corporations, at a cost of R3m (\$500,000) per corporation.

As Harry Oppenheimer, the patriarch of South African business, says: "It's extremely dangerous to be ruled by people who have no material stake in the country... we've got to see that people in the majority have as large a share in the material assets of the country as we can."

## Acquiring a taste for the local cuisine

**Dr Carol Cooper advises the business traveller abroad to take precautions when sampling certain foods**



**HEALTH CHECK**  
ENJOYING hospitality and sampling local cuisine are part and parcel of business trips abroad. While travel may broaden the mind, many people know that it can also loosen the bowels.

About 40 per cent of travellers suffer from acute gastro-intestinal upsets.

Delhi Belly, Gypsy Tummy and their variants may last only three days, but when chasing a vital contract these could be the most important days in the calendar. The risk of acute diarrhoea is highest in developing countries and around the Mediterranean. Although often said to be due to a change in the water, traveller's diarrhoea is spread by something more specific in the water — viruses, bacteria and parasites which originate in human faeces and contaminate water supplies, and therefore food and drink.

More serious infections, such as typhoid, cholera, salmonellosis and hepatitis A, are transmitted by this route, too. Many of these can be prevented. The golden rule is to avoid salads, raw vegetables, unpeeled fruit, tap-water, ice, ice-cream, prawns, shellfish and raw fish. Salads are often unwashed, or rinsed in contaminated water and some are also grown with the aid of human manure.

Ice and ice-cream may be made from dubious water supplies, while prawns and raw fish, especially in the Mediterranean, come from contaminated sea-water. Bear in mind that you need to stay fit until the last minute; on many trips nothing is clinched until moments before you head for the airport and your flight home. Keeping the visiting businessman on tenterhooks till the end is a well-known negotiating tactic.

It is wise to steer clear of sauces or anything else left out for long periods on the table and of any dishes which look fiddly, as if many hands have lovingly arranged each plate.

Beware, too, of unpasteurised milk. TB and brucellosis are the main problems here, not diarrhoea.

Food that is heavily contaminated with microbes need not look, smell, or taste "off". In fact the reverse may be true, because rotting food sometimes inhibits the growth of germs that transmit diarrhoea. As long as it is eaten immediately, well-cooked food is safe, since high temperatures for more than 15 minutes kill most microbes.

When offered steak, ask for medium or well-done: meat should be brown all the way through, without a trace of red. Freshly cooked rice, stews, bread and thoroughly cooked eggs are almost universally safe options. Chips, which have to be freshly cooked, are, too.

**The golden rule is to avoid salads, raw vegetables, unpeeled fruit, tap water, ice, shellfish and raw fish**

Fruit peeled by yourself — with a clean knife — should cause no problem. It helps to wash hands before eating, but beware of grubby handkerchiefs afterwards (kept in a pocket, a small packet of antiseptic wipes or even baby wipes is useful). Avoid eating with your fingers if possible, or else discard the bit you have handled. It is easy to decline cold snacks, but not so business lunches. If you are worried about eating something too exotic, let your hosts order for you. They will help you find something acceptable to western palates.

Faced with a suspect meal, one can diplomatically claim tiredness, jet-lag, illness or allergy. In serious cases you could say that you are, regrettably, following strict instructions from your specialist. The locals may find you slightly eccentric, but then a moment's embarrassment is better than 72 hours spent contemplating the tiles in the hotel bathroom. In the Arab world

and elsewhere, repeated entreaties to eat can make refusal out of the question. In that case, have a small portion — they helpings contain fewer germs.

In developing countries, tap water can be made safe by boiling or adding iodine or chlorine — fine for brushing teeth, but impossible when lunching out. Mineral water is available almost everywhere and the sparkling variety is less likely to have been refilled straight from tap or river. Or order Coca Cola, which is said to have done more for the eradication of cholera than any health programme.

Ice is a bad idea. Research confirms that spirits do not kill the germs in it, so it is probably better to have whisky and fizzy mineral water, or gin and tonic, both without ice.

A visit to the chemist is wise before the trip. If you do succumb to gastroenteritis, loperamide (Imodium) can help. It sometimes prolongs the illness, but makes it milder.

Rehydration fluids (for example, Rehidral, Doralys, Electrolyte) help replace fluids lost and make one feel better. They have to be made up with water. Rinsed water is best, but suspect water is better than none. Or have plenty of soups and fruit juices and bananas, which contain potassium.

Carbohydrates in bread, rice and crackers also help shorten attacks of diarrhoea. Diarrhoea containing blood or mucus needs medical attention, as does a high fever.

Antibiotics cure almost all attacks of travellers' diarrhoea. However, they can have side-effects, including allergy and diarrhoea, so their use is controversial. It may be worthwhile for a business traveller with a pre-existing disease to take them, either continuously for the duration of the voyage, or in case problems develop. As they're prescription medicines, negotiating with the GP is necessary.

The author is a London GP.

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Bidding Documents are now available from the Project Implementation Unit, Ministry of Finance and Economy, and can be obtained from the same on submission of a written application and upon payment of the mentioned non refundable fee into the account no. 4561/0701, maintained by the FIU at the National Commercial Bank of Albania, Tirana-Albania.

Further information can be obtained from:

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## PEOPLE

### Taking the wheel at Cosworth

Vickers has turned to the Rover group to fill two gaps in the top management of its Cosworth Engineering subsidiary.

Chris Woodward is ending a 22-year career with Rover and British Leyland, to take over as chief executive of Cosworth, while Rob Oldaker, Rover's chief chassis engineer is to become engineering director for Cosworth's road engines. Woodward is making a big leap to the world of high performance engine manufacturing from his present role as managing director of Rover International, where he has been responsible most recently for sales of Rover and Land Rover vehicles in all markets outside Europe. His appointment follows the retirement of Peter Nevitt.

Unlike Nevitt, a respected engineer, Woodward's career has been almost exclusively



spent on the commercial side of British Leyland and Rover.

He joined British Leyland in international marketing in 1971, and later held jobs such as sales director for Land Rover in Africa, managing director of Leyland Zimbabwe and sales and marketing director of Leyland Trucks.

The post at Cosworth will now keep him firmly in touch with the North American market, where he has enjoyed mixed fortunes in recent years. He has currently been planning a big expansion for Land Rover in North America with the expected launch next year of the successful Discovery four-wheel drive vehicle.

At end of the 1980s, however, his US experience was less happy as he struggled in vain to turn the tide for Sterling Motors, Rover's abortive car sales venture in the US.

At Cosworth, the outlook is more promising, with Nigel Mansell driving successfully with the Ford Cosworth engine in US IndyCar racing, and Cosworth profits doing their best to compensate for the losses at Vickers' other automotive businesses, most notably Rolls-Royce Motor Cars.

### Littlewoods appoints thwarted purchaser

Littlewoods Home Shopping Group has invited Harald Schrott, who is retiring from the main board of the German mail-order house Quelle as he turns 60 this September, to join its board as a non-executive director.

There are still relatively few continental Europeans on the boards of British companies, though earlier this year Budgens appointed Hans Reischl, chief executive of Rewe, the German supermarket chain, to its board.

Quelle, which like Littlewoods, is an unlisted, family-run company, had been one of several parties interested in buying into the British market

by acquiring Littlewoods' home shopping business. Months of negotiations were however broken off in April last year when the Liverpool-based retailing and football pools group appeared to be unable to secure what it regarded as a suitable price. At that stage the company said it therefore intended to develop home shopping as one of its core businesses.

Yesterday Littlewoods confirmed that it had got to know Schrott as a result of the talks, and that as he was possibly the most experienced executive in the field of European home shopping, it hoped to gain from his expertise.

Joining Quelle in 1957, Schrott had had a seat on the main board since 1980. In 1986, he was put in charge of the special mail order division as well as all of Quelle's activities outside Germany, which includes France, Austria and Belgium.

When Littlewoods restructured at the beginning of the year, creating the home shopping and other groups out of what had previously been internal divisions, it said it would appoint non-executive directors to the boards of the new limited companies, when the right people came along. Schrott is the first such appointment.

### Non-executives

Adele Bliss, chairman of the British Tourist Authority and the English Tourist Board and a non-exec at European Passenger Services, at BOWTHORPE.

Sir Gordon Borrie, former director-general of the Office of Fair Trading, at UART-INPOLINE.

Eric Bainbridge, founder of The Legal Protection Group and md of Legal & Contingency, at IPS GROUP.

Peter Corley, a director at Swiss Bank Corporation, at EVE GROUP.

David Shaw has left HOSKINS BREWERY.



Gordon Waddell (left) will become chairman of the MERSEY DOCKS & HARBOUR COMPANY when William Slater, chairman since 1987, retires on September 7.

Waddell, who joined the board in April as a non-executive director, is chairman of Shanks & McEwan Group and a non-executive director of a number of companies including Cadbury Schweppes.

Michael Hill, director of financial services with East Midlands Electricity, has been appointed finance director with effect from October 1 to succeed Geoff Mason who retires at the end of the year.

### Insurance moves

Two important changes of senior staff have been announced at MERRETT Holdings, one of the largest agencies at the Lloyd's insurance market. Stephen Burnhope, underwriter of non-marine syndicate 1067, is to leave Merrett to join the smaller Sprackley Villars Hunt agency. SVH manages non-marine syndicate 1007, the seventh largest non-marine syndicate at Lloyd's. Joining Merrett is Ian Mendes, who takes over as group finance director. Mendes left General Accident after six years with the group in 1990. He joined the Perth-based company after 16 years with J Henry Schroder Wagg, where he was also a director.

A.J. ARCHER, the listed Lloyd's agency, has announced a reorganisation of senior management and the closure of two of its 19 syndicates.

Richard Maylam will stand down as chairman of A.J. Archer Holdings. In order to focus on his primary responsibility as underwriter of syndicate 270, Brian Kelleff will become executive chairman and Ralph Sharp will be group managing director.

Syndicate 697 will merge with syndicate 741 for the 1994 year of account. Syndicate 256 will cease to underwrite from 1994. A.J. Archer & Co, one of two managing agents in the group, will be renamed Tower Underwriting. Agents A.J. Archer Holdings will be renamed at a later stage.



Patrick Dawson (above) has been appointed director, Latin America, of the international division of Bain Clarkson, part of INCHCAPE; he moves from Sedgwick.

Jeremy Davies, a director of Steel Bullitt Jones Group, died on August 2 at the age of 52.



Television/Christopher Dunkley

# Ethos of vans, doors and Bosnia

In the second week of July, according to the BARB ratings, "Other Viewings", which means programmes on satellite and cable, achieved its highest share ever in Britain: 6.6 per cent. So conventional terrestrial television - BBC, ITV and Channel 4 - still accounted for 93.4 per cent. Thus the notion which now appears to obsess the chattering classes within the mass media, that we are in the middle of a new age of multiple choice which is baffling and fragmenting the audience, seems a teeny bit questionable. Of course this does not stop the broadcasters behaving as though the notion is a fact, and one of their favourite ways of attempting to resist the supposed fragmentation is "theming": dedicating a whole evening to programmes about food, flinging together two dozen programmes about dinosaurs, or, as on Channel 4 at present, devoting a whole week to programmes about "Bloody Bosnia" - pun fully intended.

At first the idea seemed admirable. Thanks to bitty and repetitive coverage of violent activity in what was Yugoslav wars in many viewers; a tendency to mutter a plague on all your houses and your medieval mentality; the sight of yet another reporter in a flak jacket standing in front of yet another burned out Balkan village has become the signal to change channels. Surely this uncharitable and obscurantist reaction might be changed by a more intelligent, analytical and historical approach to the subject. "Bloody Bosnia" could be just what was needed.

Yet a combination of pre-viewing and viewing off-air at the start of this themed week leaves doubts. The whole thing could backfire and leave us more sick of the subject than ever. It seemed odd to begin with a lecture by currency manipulator George Soros, of all people, on ethics. Still, to be

fair, he can claim to have spent some of the millions he made in speculating against the pound and the dollar on liberal and humane charities in the area in question. Moreover the idea underlying his *Opinions* programme was wholly laudable: that we need a new world order based on "the open society" where no dogma has a monopoly, where the individual is not at the mercy of the state, and where minorities and minority opinions are respected.

But as the season continues one's patience starts to thin. In some cases such as the *Essential Guide* series (Part 3 last night, Part 4 tomorrow) it is the style, with its flickering captions, head-and-shoulder inlays, and general tone of "Look at me I'm in charge of graphics" which irritates and distracts from the content. In other instances it is the message. Guardian reporter Maggie O'Kane made it utterly clear in Sunday's *Frontline* that she sees Slobodan Milosevic in particular and the Serbs in general as the demons of the piece. But did her silence on the Moslems indicate that she thought them blameless? In other places Western liberals tend to find Moslem intolerance and totalitarianism loathsome; are they different in Bosnia? I have an ominous feeling that by the end of the week we shall be growling "A plague on all your houses" every time another of these programmes appears.

The past week has produced vivid contrasts in documentary styles. The first in the BBC2 series *Architecture of the Imagination* (reviewed here at greater length by Colin Amery on Monday) was one of those portentous programmes where the commentary swings between the blindingly obvious and the embarrassingly pretentious. It was full of people keen to explain to lesser mortals the inner, and of course outer, significance and symbolism of the door. The first in ITV's *Metroland* series, showing work by new directors, could easily have fallen into the same trap. In his 25 minute study of the world of van drivers Henry Chancellor did have one enthusiast who sat on the step of (I think) a Dormobile and mused about what would probably, in the architecture series, have been called the "ethos" of vans.

But Chancellor's commentator was brief, ready to laugh at his own fanaticism, and amusing - virtues which describe the entire programme. We watched a hairdresser, a fishmonger and a dentist operating from vans. We met the sort of loons who customise Bedfordors so that they do 150 mph and eight mpg. And we ended with a student living in a van whose significance was far more effective than all the psychobabble in *Architecture of the Imagination*. "The Van" is the sort of startlingly simple but affecting programme to which juries like to give awards.

Lady Elspeth Howe, wife of



Ingrid Craigie, Liam Cunningham and Dervla Kirwan in Billy Roche's 'Poor Beast in the Rain'

Conservative grandee Sir Geoffrey Howe, has succeeded Lord Rees-Mogg as chairman of the Broadcasting Standards Council, one of the sillier quangos invented in recent years by a government supposedly keen to "roll back the boundaries of the state". Jobs for the girls? Perish the thought! The lady is there entirely on merit. Chief qualification for chairmanship of the BSC appears to be a very sketchy knowledge of what actually appears on television.

Rees-Mogg proved by what he told interviewers to be eminently qualified, and now, in response to Christian Tyler's question "Do you enjoy watching sex on television? Do you find it boring?" in the course of a feature in Saturday's *Weekend FT*, Lady Howe has said "Up to a point. Yes I do after a while and it boring if it goes on and on and on".

So here is a challenge for the lady: name us, not 12, not six, but just two occasions in the past year - no, let's make it fair, in the past decade - when you have seen a programme in which sex went on and on and on. Those of us who would welcome a gentle spot of sex occasionally in place of some of the stabbing and shooting would be delighted to know where, outside the Adult Channel on the Astra satellite (and some how it seems unlikely that Lady Howe is paying £50 a year for that) she claims to be finding such unrepentant sex.

Speaking of sex, when will television newsroom staffs get it through their thick collective heads that they have no more idea than anybody else of the rate of sexual offences in Britain (or England, or, as reported on BBC Regional News last week, London). Sex offences were almost certainly higher, proportionately, in London in 1493 than today, and probably higher in 1893, what with middle class male attitudes towards servant girls. But nobody knows. All that television news reporters know is the state of police statistics, and these vary according to the number of police collecting them, the number of computers available, and especially according to prevailing attitudes towards the reporting of

crime. It is, of course, less exciting and less terrifying to announce "The number of sexual offences reported to the police rose last year" than to scream "There was a rise of 11 per cent in sex offences in London last year". The difference, however, is that the former is non-fiction, which is what television news is supposed to deal in, whereas the latter is fiction.

How splendid to be reminded so forcefully by the opening production in BBC2's *Wexford Trilogy* of what can be done with a simple single-set studio drama if you have a writer as good as Billy Roche. BBC1's two-part thriller *Thicker Than Water* had some of the best wet-windscreen scenes shot on any location this year, but never at any point did the dialogue or the drama achieve the same power as "Poor Beast in the Rain". This opening episode in the *Wexford* sequence told a bleak story of provincial pride and tragedy with speed, wit and economy and was consequently spellbinding. Yet it never moved beyond the confines of a small betting shop.

Of Puccini's works *Il Trittico* is one of the most problematical; the three short, intense operas are filled with traps for the unwary. In *Il tabarro* Mercurio and his leading singers decided on a full-blast approach, everything at top volume, addressed squarely at the public. Well, the score is rich and can survive and even repay this unsuitable, but sincere handling. As Michele, the baritone Hailu Fu stood out, sombre and moving, and sinister, implacable as well. It was good to see the lovers, Giorgetta (Maria Prosper) and Luigi (Rick Moon), played unromantically, she rather dowdy, he ordinary, plain. The set was misty, a traditional, recognisable, handsome Paris.

Menotti's staging was also traditional, with some of the master's familiar trademarks, including abundant employment of supers. Since Puccini wrote a number of vignettes into the work, the stage at times seemed overcrowded, as if Michele had dropped anchor near the Gare de Lyon. The cloister of *San Angelino* was no more cluttered than necessary, and the girls of the Westminster Choir formed a convincing, varied community of nuns. The interpreter of Anglica ideally must have, besides a warm, supple, melting voice, an expressive face; and Gallardo Domas, while not beautiful in any conventional sense, has the biggest eyes seen on the opera stage since Callas. Though short of stature, she took on

Spoletto Festival/William Weaver

# 'Il Trittico' and 'The Rake'

The first-time visitor to the Spoletto Festival had best obey two rules: wear sound, rubber-soled shoes (the steep, cobbled lanes of the lovely Umbrian town are treacherously slippery); and expect the unexpected. From the time Gian Carlo Menotti founded it, the Festival of Two Worlds - as he officially calls it - has aimed not only to bring Italy and the Western hemisphere together, but also to foster young talent, encourage artists to explore new paths, and cajole the traditionally staid and unadventurous Italian audience to open its mind and eyes to unfamiliar experiences.

As the Festival approaches the end of its 36th year, Menotti deservedly looks back on his achievements with pride. But as he ruefully admits, there have also been some monumental flops, like the Visconti *Traviata* in which the soprano lost her voice before opening night, when, to make matters worse, the tenor got completely lost in the final act. But, to compensate for that awful evening - one of Visconti's worst, too - there were occasions like the Visconti-Schippers *Manon Lescaut*, a brief, unforgettable recital in the little Teatro Cio Melisso by the unknown Jessye Norman, and the Italian debut of the Tokyo Quartet in the same house.

For Spoletto's operators this year's festival may well be memorable chiefly for the debut here of a young Chilean soprano, Cristina Gallardo Domas, whose Suor Angelica provided the one real excitement in an otherwise enjoyable, but uneven production of Puccini's *Trittico*, designed by William Orlandi, staged by Menotti and conducted by Spoletto's new musical director, Steven Mercurio.

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heroic dimension in the conclusion of the piece, from the aria "Senza mamma" her delivery powerful yet nuanced, to the last gasp of her death.

Comic opera is always a problem for inexperienced singers, and most of the *Gianni Schicchi* cast succumbed to the temptation to mug outrageously. The immensely tall, gangling Alan Held has an impressive voice, but he is not - or, at least, not yet - a Schicchi, lacking that vein of cynical cruelty that belongs to the character. Nevertheless, the work moved fast and securely, and held the public. The Spoletto Festival Orchestra was, as usual, composed of very young players, students or recent conservatory graduates.

Inevitably, the quality varies from one festival to the next and, it must be said, 1993 was not a vintage year. Mercurio - not well received by the Italian press - seemed to have clear ideas about the music and he set suitable tempo, allowing the singers just the right amount of liberty. But his players, notably a pesky, shrill piccolo, occasionally did him a disservice and the sound was not always pleasant.

The other opera on the Spoletto calendar, Stravinsky's *Rake's Progress*, made use of a much-redundant, but the conductor - another young American, Arthur Fagen - was able to draw more focused playing from this smaller group. The Cio Melisso is about the size of the Theatre Royal, Wexford, and like its Irish counterpart, the Italian house flatters voices, so singers can relax. Thus, while neither the tenor Michael Rees Davis nor the soprano Ann Christine Larsson seems to have a large instrument, neither had to force; and Stravinsky's sinuous lines emerged with spontaneity and sweetness. Larsson's enunciation was sometimes blurred, but she was a touching Anne; Davis made every vowel and consonant do its job, and the splendid poetry made the proper effect.

Richard Cowan's Nick had a bold swagger and a black sound; his interpretation was a hampered by his too-obvious costume. The costumes and the sets were by the British caricaturist-cartoonist-illustrator David Hughes, making his first foray into opera. His designs, somewhere between Steinberg and Hockney, displayed a ready wit and a fertile imagination, but they occasionally went off the rails (why did the crowd at the auction have to wear bird-beaks?). Roman Terlecky, who has on many occasions acted as Menotti's assistant, staged the work in harmony with Hughes's vision. There were some excellent moments - the finale, with the singers removing their makeup at a row of mirrors, for example - while other scenes, Bedlam for one, were filled with aimless bustle.

Opera in San Francisco/Timothy Pfaff

# Richard Strauss celebrated

It is a particular as well as a general pity that the *Celebration of Richard Strauss* that just ended is, for budget reasons, the last San Francisco Opera season for the foreseeable future. Since, despite an adequately high level of singing throughout the festival, there were no standout performances in major roles, the company's orchestra emerged the festival's "star." Now it seems that without this valuable performance and rehearsal time with its new music director, Donald Runnicles (who conducted *Salome* and *Capriccio*), and principal guest, Charles Mackerras (who led *Der Rosenkavalier*), the opera orchestra can only suffer.

The ensemble's alert responses to the full complement of Strauss styles - early, middle, and late - as well as three conductors (Andrew Davis led two concert performances of *Daphne*), was appreciable. But its craft and versatility shone brightest in adversity: having to sound at full cry for *Salome* while holding back to accommodate the severely compromised performance of Maria Ewing in the title role.

The old question of whether it was wise for Ewing to take up the role for the by now much-travelled Peter Hall production seems answerable in an

unambiguous "No." Not only can the Ewing soprano no longer soar over the full orchestra at climaxes, it slips over many of the "little notes" that lend the role so much of its musical interest. From performance to performance (I heard two), Ewing recomposed the part for her comfort; little wonder that, her famous strip to the buff notwithstanding, the most memorable part of her *Salome* is her pout.

The Herods, king and queen, fared far better, with both Robert Tear and Leonie Rysanek giving sophisticated, richly detailed vocal and dramatic readings - and Rysanek sounding as if she could have sung the title role with ease (and the vocal generosity she always lent it). If Tom Fox's Jokanaan lacked a certain aura of mystery, it was still strong and impressive - even if the often misguided restaging by Jeanette Aster gave us a prophet who could not keep his eyes off the subway princess.

Elevating his orchestra to the status of another character, Runnicles presided over a drama of feral cunning and thrust. What his *Salome*

offered in sound and fury, his *Capriccio* delivered in subtlety and nuance. Except for some occasionally faulty intonation from the strings his players produced a shimmering tapestry of sound: fine filigree over a gracefully suspended long line. Co-ordination between pit and stage was exemplary. Revisions to a previous Covent Garden outing, will be revealed in a live video recording. In general it seemed improved by Thierry Escaut's period costumes replacing the misogynist Versace designs that lent visual confusion to the original production.

Kiri Te Kanawa sounded better too; by now having learned the role in its particulars, she singing it half-artlessly. Still, opulent sounds and arching phrases were not enough to convince one that she had strong, let alone conflicted, feelings about either words or music, poet or composer - or, for that matter, much interest in dinner. (The production's one genuinely touching performance

was Michel Senéchal's show-stopping Monsieur Taupe.) Hakan Hagegard, as the Count, and Victor Braun, as La Roche, made similar, if paler, impressions compared with their first outings in this production.

While David Kuebler caught neither the character of Flaminio nor his music, Simon Keenlyside compensated with a beautifully inflected, deeply sympathetic Olivier - one that tipped the balance in the direction of words with, however ironically, high musicality. Still, the most Juliet, most rewarding characterisation was Tatiana Troyanos' text-savouring, handsomely sung Clairon.

The already grateful pairing of *Capriccio* and *Der Rosenkavalier* was further enhanced by a similarity in production style. Lotfi Mansouri's "new" *Rosenkavalier* sought to recreate both the Alfred Roller designs of the Dresden premiere and the original staging as reflected in the production book. The sets emerged breath-catchingly, absorbingly beautiful, the direction a bit by the

numbers and characteristically broad and physical.

Felicity Lott introduced an accurate, well defined, patrician, and ultimately unloving Marschallin; Frederica von Stade her well-known, urgent Octavian (though a bit vocally constricted and, well, more mannish than boyish in her late San Francisco debut of the role); and Christina Schaefer a perky if small-voiced Sophie. Eric Halvorsen's sumptuously voiced Ochs seemed otherwise generic.

Musically, the show belonged to Mackerras, who seemed unerring in his choices of what to accent in this busiest of scores while making sure that all its music told. His sympathy with the singers seemed sometimes finer-grained than theirs with their characters.

In the event, the concert *Daphne* seemed a trifle pointless (if not a pointless trifle). Davis oversaw a performance that seemed sufficiently long-lined, rhapsodic, and airy - but that felt more a reflection of what the orchestra could accomplish with little rehearsal than a serious reading of the work. The only singing of lasting interest was Jon Frederic West's knowing, passionate Apollo and Janice Watson's silvery (if somewhat monochrome) Daphne.

## INTERNATIONAL ARTS GUIDE

### BAYREUTH

In the absence of The Ring, interest this year focuses on a new production of Tristan and Isolde, marking role-debuts for Siegfried Jerusalem and Waltraud Meier. Max Loppert, writing on this page about the first night, said that although Jerusalem might be considered light by traditional Heldentenor measurements, he had mastered the art of Wagner pacing. Meier, he said, sounded not just beautiful, but aptly in character, capable by turns of imperious flourishes, anger-heated surges, soft romantic raptures - as if she had lived with the character and inside the text before presenting both to the public. Heiner Müller's first ever opera production, design by Erich Wonder, was described as abstractly interesting, emotionally distancing and centrally unromantic. As in the 1981 Ponnelle production, the conductor is Daniel Barenboim. This year's programme also includes Parsifal conducted by James Levine, with Deborah Polaski as the new Kundry. Poul Elming and Linda

Finke join the cast for Werner Herzog's 1987 staging of Lohengrin. Donald Runnicles conducts Wolfgang Wagner's 1985 production of Tannhäuser, with a cast led by Wolfgang Schmidt, Tina Kiberg, Eike Wilm Schulte and Manfred Schenk. Giuseppe Sinopoli conducts Dieter Dorn's 1990 production of Der fliegende Holländer, with Bernd Weigl as the Dutchman and Sabine Hass as Senta. Ends Aug 28 (0921-20221)

### BRUGES

The early music festival, now in its second and final week, features a William Byrd programme tonight with the Fitzwilliam Ensemble, a Corelli and Vivaldi programme on Fri with a baroque finale on Sat with the York Waits, an English Renaissance town band (050-446935)

### HEIDELBERG

This year's open-air festival at Heidelberg Castle features productions of Haydn's rarely staged *L'isola disabitata* and Cav and Pag. Ends Aug 31 (Konzertkasse, Theaterstrasse 4, D-6900 Heidelberg. Tel 06221-583521)

### HELSINKI

The festival, celebrating its 25th anniversary, opens on Aug 24 with a Helsinki Philharmonic Orchestra concert conducted by Alexander Sander, featuring Karan Armstrong as soloist in Schoenberg's *Erwartung*. Esa-Pekka Salonen brings the Swedish Radio Symphony

Orchestra for two concerts, and other concerts are conducted by Marek Janowski, Leif Segerstam and Hans Drenth. Recitalists include Julian Bream, Jessye Norman and Cecilia Bartoli. There are also performances by Ingun Björnsdóttir Dance Company, Susanne Linke Dance Company and the Avangli Ensemble, which brings classical and modern Islamic music from Turkey. Ends Sep 12 (664456)

### LA ROQUE D'ANTHERON

The castle grounds of La Roque d'Anthéron, equidistant from Avignon and Marseilles, are the peaceful setting for a piano festival which has been gathering international renown since it was founded eight years ago. This year's programme of 33 concerts includes anniversary celebrations of Grieg, Tchaikovsky and Rachmaninov, a cycle of Schubert sonatas on modern concert grand and fortepiano, a Debussy series using period instruments and introductions to Medtner and Corigliano. In tonight's concert, Nelson Freire plays concertos by Grieg and Rachmaninov, accompanied by the Novosibirsk Philharmonic Orchestra from Siberia. The line-up of artists over the next three weeks includes Nicolai Demidenko, Michel Dalberto and Stephen Hough. Ends Aug 22 (4250 5115)

### MONTPELLIER

Radio France's annual festival reaches its climax on Fri with a

concert performance of Reger's grand, unjustly neglected opera *Sigurd*, with a cast headed by Chris Merritt. The closing concert next Wed is given by the Gustav Mahler Youth Orchestra conducted by Claudio Abbado, with baritone soloist Dmitri Hvorostovsky (5702 0201)

### RHEINBERG

The chamber opera festival founded by German composer Siegfried Matthius in the idyllic surroundings of Rheinsberg Castle, 30km north of Berlin, is now in its third year. The formula is simple: bring promising young singers and musicians together for a month of rehearsals and workshops with experienced performers, against a backdrop of castle, lake and park; then show the results in two opera productions. This summer's repertory is Matthius's 1986 arrangement of Monteverdi's *Ulisse*, staged by Frank Matthius and conducted by Richard Bradshaw (Aug 6, 7, 8, 11), and Carl Orff's *Die Kluge*, staged by Hans-Peter Lehmann and conducted by Horia Andreescu (seven performances between Aug 13 and 22). Tickets can be bought at Rheinsberg or from Theaterhop Ticket System in Berlin tel 030-463 1022.

### SAN SEBASTIAN

Highlights of this year's festival (Aug 16-Sep 2) include Pier Luigi Pizzi's Monte Carlo production of *La traviata*, the St Petersburg Philharmonic Orchestra, Spanish National Orchestra with its chief conductor Aldo Ceccato, a series

of organ recitals devoted to the works of Messiaen, and church concerts featuring the Hilliard Ensemble and others (Quincena Musical, Teatro Victoria Eugenia, Reina Regenta s/n, 20003 San Sebastian, Spain. Tel 043-481238 Fax 043-430702)

### SANTANDER

This year's visitors include Anne Sophie Mutter, the Scala Orchestra with Muri, and a bevy of Russian artists - the St Petersburg Philharmonic and Bolshoi Opera Orchestras and the St Petersburg State Ballet. However, the Kirov Opera has cancelled its visit. Ends Aug 31 (Festival Internacional de Santander, C/Gamazo s/n, 39004 Santander, Spain. Tel 042-314819 Fax 042-314767)

### SCHLESWIG HOLSTEIN

Like a musical mosaic, the festival spreads out from Hamburg, Lübeck and Kiel to some of the most attractive towns in northern Germany, in venues with a more local atmosphere than most international festivals. There is a strong Polish influence this year, with three Polish orchestras touring the region and performances of Szymanowski, Penderecki and several less familiar compatriots. Tonight, tomorrow and Fri, the Kirov Opera Orchestra gives concerts in Westerland and Stade. The European Community Youth Orchestra, conducted by Leonard Slatkin, plays in Kiel on Sun, followed by Jessye Norman next

Tues. The line-up over the next two weeks also includes Christa Ludwig, Anne Sophie Mutter, Shura Cherkassky, Igor Oistrakh, Gidon Kremer, Sinopoli and the Philharmonia, Günter Wand and Yehudi Menuhin. Ends Aug 22 (0431-567080)

### CASTELL DE PERALADA

The gardens of this Catalan castle north of Barcelona are the beautiful setting for an annual festival of opera, dance and concerts. The programme includes a staging of *L'elisir d'amore* (Aug 7), a recital by Anne Sophie Mutter (Aug 16), and concerts featuring Jordi Savell (Aug 14) and Alicia de Larrocha (Aug 21). The final concert on Aug 23 is given by the St Petersburg Philharmonic Orchestra under Yuri Temirkanov (072-538125)

### TORROELLA DE MONTGRI

The festival is based in a town on the Costa Brava near Spain's border with France. This year's line-up includes Giacomo Aragall (tonight), Bohuslav Martinu Philharmonic Orchestra (Aug 12), Franz Lutz Chamber Orchestra (Aug 15 and 17), the Solomon Trio (Aug 20) and Berlin Philharmonic Virtuosi (Aug 21). Jean-Pierre Rampal gives the final concert on Aug 22 (0972-761098)

### ARTS GUIDE

Monday: Performing arts guide city by city.  
Tuesday: Performing arts guide city by city.  
Wednesday: Festivals Guide.  
Thursday: Festivals Guide.  
Friday: Exhibitions Guide.  
European Cable and Satellite Business TV (All times are Central European Time)  
MONDAY TO THURSDAY Super Channel: European Business Today 0730; 2230  
Monday Super Channel: West of Moscow 1230.  
Super Channel: Financial Times Reports 0630  
Wednesday Super Channel: Financial Times Reports 2130  
Thursday Sky News: Financial Times Reports 2030; 0130  
Friday Super Channel: European Business Today 0730; 2230  
Sky News: Financial Times Reports 0530  
Saturday Super Channel: Financial Times Reports 0930  
Sky News: West of Moscow 1130; 2230  
Sunday Super Channel: West of Moscow 1930  
Super Channel: Financial Times Reports 1900  
Sky News: West of Moscow 0230; 0530  
Sky News: Financial Times Reports 1330; 2030



## Edward Mortimer



"The Russian Revolution" You can't stop me shrugging my shoulders. On the scale of ideas it is, at most, a vague minimalist crisis.

The author of those words was a surrealist poet, Louis Aragon, who later became a leading French communist. By the same token, perhaps one day I shall become a convinced monetarist. But, for the moment, my view of the turmoil in the currency markets is essentially Aragon's view of Russia, vintage 1924. "To call it revolutionary," he added, "is a veritable abuse of language."

The same could be said when words like "disaster" are used about the demise (or relaxation) of the European exchange rate mechanism. I'm not sure I would go quite as far as The Independent - the admirable but eccentric British newspaper which published the ERM completely from its front page on Monday morning and used the space to print the names of more than 2,000 people supporting its call for military action to save Sarajevo. But I sympathise with its objective, which must have been to restore our sense of proportion. The real disasters of the last week were not in the currency markets but in Bosnia and Lebanon.

It's hard to say which was more depressing: the grim face of Mr Yitzhak Rabin, the Israeli prime minister, who told a parliamentary committee his offensive in Lebanon was designed (yes, designed) to create a wave of refugees; or the beaming faces of Mr Slobodan Milosevic, the Serbian president, and Mr Radovan Karadzic, the Bosnian Serb leader, when Bosnia's president Alija Izetbegovic contacted their aim - a division of his country along ethnic lines.

Israelis do not like being compared with the Serbs. In a letter in Monday's FT, one explained that Bosnian Muslims have no choice but to flee, whereas the Lebanese do have the choice. All they have to do, it seems, is "express their hostility to the terrorist group", Hizbollah, and "Israel will welcome these inhabitants back".

Very generous, I'm sure. But one thing one can say for the Serbs is that they are only seeking, by utterly barbarous methods, to control areas of

## Wrong order of priority

Last week's real disasters were not in the money markets

Bosnia and Croatia where they already live. No Israeli has ever lived in south Lebanon. In so far as others who do live there support Hizbollah, they do so because it is fighting Israeli occupation of the "security zone" inside Lebanon.

Israel rightly objects to Katyusha rockets being fired at its territory. That has been the ostensible reason for all its military activities in Lebanon, including the unbelievably destructive invasion of 1982. But the problem is still there.

The one solution Israel has not tried is the one ordered by the UN Security Council back in 1978: a full withdrawal to

It is a perverse sense of honour which keeps someone doing a dishonourable job

the international border, leaving the UN interim force to prevent a return of Palestinian guerrilla units to the border zone while the Lebanese state re-imposes its authority.

Yet even now the "international community" does not insist on compliance with that resolution. Indeed, the Security Council had nothing to say about last week's fighting. The US seems to accept the Israeli view that this cynical use of violence, which destroyed the homes of many thousands of people, has somehow "advanced the peace process".

Meanwhile, in Geneva the EC and UN mediators, Lord Owen and Mr Thorvald Stoltenberg, have been twisting Mr Izetbegovic's arm to get him to accept what they and their employers have often pronounced unacceptable.

Last September, Lord Owen said: "We have to convince the

Muslims that they are not going to be the victims of realpolitik." Now, it seems, he is trying to convince them of the opposite, and is irritated by suggestions that Nato aircraft might, after all, intervene to prevent the "strangulation" of Sarajevo, fearing this will encourage the Muslims to hold out a little longer.

In a Channel 4 TV interview screened on Monday night Lord Owen admitted he could have resigned in May when the Washington conference scrapped his previous peace plan. That plan involved a territorial partition of Bosnia on effectively ethnic lines, but a fairer one than is now proposed, with far fewer people being displaced. But Lord Owen apparently thought that to do so would have been quixotic and self-indulgent.

It is a perverse sense of honour which keeps someone doing a dishonourable job. If Lord Owen felt - as well he might - that his task had been rendered impossible by the unwillingness of western powers to confront Serb and Croat realpolitik, he should have resigned and said so.

As it is, he finds himself as one who has worked closely with him remarked last week: behaving like the character played by Alec Guinness in The Bridge on the River Kwai: an officer in charge of a detachment of prisoners of war who takes pride in the bridge he has built for the enemy and is horrified by his own side's desire to blow it up.

The true nature of the new world order is becoming clear.

I know, "new world order" was last year's cliché, or rather the year before's. Nowadays one is supposed to talk about "world disorder". But even more sinister than chaos and violence in themselves is the deliberate use of them to bring about a new political order; and even worse than an international community that clucks ineffectively and does nothing is one that busies itself with dignifying such callous realpolitik with "agreements" on which the victim must shake the hand of the aggressor.

Perhaps that is the only kind of world order there ever was, or could be, but it leaves a very unpleasant taste in the mouth. Moreover, it is hard to see why such agreements should last any longer than the balance of forces which dictated them.

For every person with a telephone in Albania, six are on a waiting list. It is better in Hungary and Poland, where there are about three in the queue for every five installed.

Without a modern telecommunications system, east European business will be hampered at every turn. But with existing levels of investment, its chances of getting one in the foreseeable future are slim. A few further figures underline the region's plight. Western Europe has an average of 43 exchange lines per 100 people. In the east, only the Baltic states and Bulgaria have more than 20 per 100, while the rest of the region has between 10 and 15 per 100.

According to a recent survey by the Organisation for Economic Co-operation and Development, east European businesses consider inadequate telecommunications to be its biggest infrastructure barrier to exports. In Poland poor telecommunications was a more frequently cited obstacle than any other, including exchange rates and the instability of the banking sector.

CIT Research, a London communications consultancy, estimates the cost of providing Russia and eastern Europe with the same density of exchange lines as Spain has today - 35 per 100 people - at \$12bn, or \$14.3bn a year if it were spread equally from 1992 to 2000.

The Spanish target, a rough yardstick, is far beyond the medium-term reach of most countries in the region. According to CIT, if the telecoms growth rate of 1988-91 were sustained, only the Baltic states and Bulgaria would reach the Spanish target by 2000, while Russia would end the decade with 24 lines per 100, the former Czechoslovakia with 25, Hungary 20, Ukraine 15 and Poland 14.6.

To reach 35 per 100, Poland needs an extra 10m exchange lines, at a cost of about \$20bn. Last year, according to BIS Strategic Decisions, a UK consultancy, only \$1.3bn was invested, barely half the funds needed. To put the figures in perspective, telecoms investment in the UK will amount to about \$8bn this year, enhancing a network that already provides 45 lines per 100 people.

Western private sector capital has so far played a negligible role in eastern Europe telecommunications. "There are some joint ventures between eastern and western operators, but few are in wireline services and they constitute a very

Eastern Europe's biggest barrier to exports is its poor telecoms system, writes Andrew Adonis

## Call waiting, for the lucky few

Eastern Europe's telecommunications



\* Assumes an average cost of \$2,000 per main line. \*\* From 1992-2000 inclusive at cost to reach target by end 2000. \*\*\* Actual target - 25% penetration by 2000. Source: CIT Research.

small proportion of total investments so far," says CIT. Criticism of international lending institutions is widespread, and not just in the east itself. "Investment is falling drastically short of necessary levels," says Mr Andrzej Bielecki, president of Ameritech International, the US operator. He claims that, since the 1980s, the World Bank has lent barely \$500m to telecommunications projects worldwide and that only 2 per cent of its current lending is for telecoms, down from 2.6 per cent 20 years ago.

Between them, the European Investment Bank and the European Bank for Reconstruction and Development have so far lent barely \$1bn for telecoms projects in eastern Europe in the past two years.

"The World Bank should look upon central and eastern Europe as it looked upon western Europe and Japan in the years immediately after the second world war," says Mr Bielecki. He would like to see the establishment of an international body targeted at telecommunications development.

The World Bank and the EBRD reject the criticism. "What we need is not World Bank but greater private sector involvement," says Mr Edouard Willeman, senior infrastructure project manager at the EBRD. "Our job is largely to create the conditions for that - particularly by promoting an appropriate legal framework and pioneering new financial instruments."

Even if Worldtel were established, its financial contribution to eastern Europe's telecoms could only be modest. BIS estimates that only about 10 per cent of the funds needed to upgrade the region's telecoms could reasonably come from the multilateral lenders; the rest would have to come from internal sources (55 per cent) and from foreign direct investment (30 per cent).

Increased internal revenue will have to be generated largely by reforming tariff and staffing structures to reflect costs. Faced with strong politi-

cal pressures, progress on both fronts is slow. Across the OECD, the average ratio of installed lines to employees is 120: in eastern Europe it is between 30 and 60. On tariffs, the picture is more mixed. Russia, for instance, has deregulated prices; but with inflation rampant, revenue is far below that needed to fund expansion.

Privatisation of the region's state-controlled telecoms operators is the most likely source of substantial inward investment - supplemented by franchise contracts for new data and cellular mobile networks, and perhaps also for mainline network expansion.

Mr Charles Jonscher, president of the Central Europe Trust, a UK-based consultancy, is confident that capital

requirements will force the region rapidly down the privatisation and franchise roads. He sees a three-phase process. A monopoly of investment and service provision by state telecommunications utilities is giving way to joint ventures with overseas partners. In due course he expects the state utilities themselves to be sold, with competition encouraged between operators.

The three phases are evident in the development of the region's cellular mobile networks. In most countries, the first generation of cellular networks was provided by single joint ventures between state and foreign operators. By contrast, competing concessions are being offered for new digital networks constructed to the pan-European GSM standard.

For entrepreneurs prepared to pay premium rates, mobile and satellite links are developing fast. However, for mass telecommunications at affordable prices, expanding the basic fixed network is the overriding priority. In that sphere, progress towards Mr Jonscher's second and third phases of joint ventures and privatisation is painfully slow in most countries.

Ideological opposition to privatisation and liberalisation remains strong. At a recent FT conference, Mr Krzysztof Kilian, Poland's telecommunications minister, said the (now interim) government had just "started to think" about privatising part of Polish telecoms. He expressed deep scepticism as to the value of competition in basic network provision. "Surely it is obvious that costs will be lowest in high-capacity systems in the hands of a single operator," he said.

Privatisation is proceeding in Hungary, along with provision for licensing 56 regional competitors to the former monopoly. Thirteen overseas operators have submitted proposals to take a stake in the Hungarian company, including several leading west European and US operators.

But even if the rest of eastern Europe follows Hungary's lead, the source of future inward investment is problematic. Companies with a total capitalisation of \$50bn are expected to come to market over the next three years in the Asia Pacific region, where telecom expansion is riding on the back of buoyant economies. Then there is western Europe itself, where a privatisation avalanche starts in 1995-96 with the sale of Deutsche Telekom.

"We are facing a real shortage of capital to get the industry moving in eastern Europe," says Mr David Wheeler, a corporate finance director at Lehman Brothers, the merchant bank. "It is not just a lack of funds: successful privatisations in eastern Europe will need dedicated strategic partners, and they are in increasingly short supply." Deutsche Telekom has a particularly strong interest in the region, but with a DM70bn (\$40.8bn) bill for modernising the network in the eastern German Länder, it has little spare cash.

If that seems unduly gloomy, the Asia Pacific region might offer an alternative model. There, economies took off and advanced telecommunications are following. Alas, there is no sign of a take-off of any kind in eastern Europe - with or without the telephones.

## LETTERS TO THE EDITOR

Number One Southwark Bridge, London SE1 9HL

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## ERM: roles of a 'snake' and central banks

From Mr Lucien Peters.

Sir, Rather than fixing a new and arbitrary 15 per cent fluctuation band for most ERM currencies, ERM members might have been better off considering a mechanism that allows for both market forces and flexible excess control.

A true "snake" may be the answer. It could be created by first letting all ERM currencies briefly float in order to establish a true market reference exchange rate for currency couples and then introducing a flexible fluctuation band around the moving average

(calculated for a uniform period of time) of each exchange rate. The boundaries between the suspension of the ERM and the debate which took place earlier this year in the FT's letters column and "Personal View" column over the desirability of an independent central bank.

The episode provides excellent ammunition for both sides. Those who are pro-independence can point out that only an independent central bank could possibly have withstood the massive political pressure on Germany to sacri-

fice its low inflation record for the sake of European unity.

Those who are anti-independence can point out how inflation is not merely a simple "technical" issue, but a deeply political one, and can argue that it is wrong that the (unelected) Mr Helmut Schlesinger, Bundesbank president, can overturn the desire of (elected) politicians to move towards greater European unity.

You pay your money and you take your choice. Daniel Oppenheimer, Hanakogami 3-13-23, Kodaira-shi, Tokyo, Japan

## Greater beneficiaries of Uruguay round

From Mr Adrian Hewitt and Ms Sheila Page.

Sir, Richard Blackhurst (Letters, August 2) points out that a Uruguay round settlement will bring net gains in trade leading to absolute gains in income and employment in the US and European Community. The gains for many developing countries may be proportionally even greater.

Developing countries will gain from the rise in world income for all the reasons outlined by Mr Blackhurst. But they have an additional interest because this round has for the first time included two sectors, agriculture and textiles and clothing, that did not benefit from the reductions in barriers achieved by other goods in previous rounds. These sectors are those of greatest interest to developing countries, which are seeking to sustain export expansion without succumbing to "jobless growth".

On the basis of the Dunkel Draft settlement, the Overseas Development Institute (in The Gait Uruguay Round: Effects on Developing Countries) has estimated that the effects from these net export gains alone would be at least 3 per cent of the value of their exports (equivalent to \$25bn), and could well be twice that. These figures in turn could be doubled by effects from the income gains to their industrial country trading partners, and the

wage advantage for export production over local markets is probably even greater for them.

This explains why so many developing countries are participating fully in the Uruguay round negotiations for the first time.

They have viewed the recent US-EC stand-off on agricultural protection with irritation at being treated as bystanders at what they hope will be a feast for all. Adrian Hewitt, Sheila Page, Overseas Development Institute, Regent's College, Inner Circle, Regent's Park, London NW1 4NS

## Among top 10 for equality

From Ms Lesley Abela.

Sir, One further invaluable thing Robert Horton will bring with him to Railtrack ("Hatchet honed to a softer point" July 31/August 1) is a solid commitment to equal opportunities. From interviewing him at BP for the European Commission video, "The glass ceiling breakers", I'd rate him in my list of top 10 males in industry, along with BT's Iain Vallance, who really believes companies will be more successful if women are treated in trained and promoted on equal terms with male colleagues.

Lesley Abela, The Lodge, Conock Manor, Wiltshire SN10 3QQ

## Role in private sector projects essential for success of the EBRD

From Mr Andrew Klimoff.

Sir, While I might agree with your assertion that the ideal candidate for the presidency of the European Bank for Reconstruction and Development (EBRD) should combine the qualities of Messrs Polonov, de Larosiere, Stern and Lady Thatcher with "knowledge of the economic task ahead, impeccable integrity and political weight" (leading article: "New leader for EBRD" July 22), I must disagree with some of your other conclusions.

That Europe may have "no shortage of private merchant bankers" may be true. But how many are operating in eastern Europe and the former Soviet Union? And, indeed, how many can really afford to, given the opportunity costs? Does any-

one seriously believe that most governments or companies in the region can pay for the advisory services of Morgan Stanley or Warburgs? Or need the services in which they truly excel, such as bond and equity issues, derivatives and M&A?

A public sector merchant bank could, on the other hand, provide those services that are needed in the region, such as restructuring and privatisation advice, plus fresh cash to local equity issues and to those few foreign investors willing to risk some of their own money in projects in eastern Europe and the former Soviet Union.

More fundamentally, however - and in contrast to what you say - lending to private projects is not only a necessary

and a sufficient condition for the development of healthy economies based on the private sector. It is the only viable way for an institution of the size and scope of the EBRD. (When fully disbursed, EBRD assets will total about US\$20bn. The World Bank total is nearly \$40bn, while Dai-ichi Kangyo, the largest bank in the world, holds more than \$450bn.)

Only through structuring and investing in private sector projects can the EBRD simultaneously help to attract more foreign investors, finance infrastructure, formulate policy, and develop institutions and a viable legal framework.

Such issues as policy formulation, in eastern Europe and the former Soviet Union, can be dealt with only through concrete examples of live projects

that will lead to Bank financing. And unless such issues are resolved as part of a concrete project, they simply result in theoretical discussions.

To question this approach, and suggest that the EBRD be organised by countries, with a country or sector strategy determining what the Bank does, seems reasonable. But it is not. The private sector and the market work in their own way to allocate resources and reward risk and entrepreneurship.

Communist countries allocated resources through a central plan based on country and sector strategies. This didn't work for them, so why should it work for the EBRD? Andrew Klimoff, 18 Bloomfield Terrace, London SW1

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# FINANCIAL TIMES

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Wednesday August 4 1993

## After franc fort a franc float

THE FRENCH government has reason to feel aggrieved at Europe's weekend reversion to dirty floating exchange rates. Some combination of Belgian, Danish, Dutch and German opposition to the temporary departure of the D-Mark from the exchange rate mechanism, and the clearly second-best adoption of very wide ERM bands, has forced France to sanction what appears to be an implicit and politically embarrassing franc devaluation. But the new soft ERM does not give the French government the freedom to deliver what its economy desperately needs: a substantial cut in interest rates. If the benefits of the last 10 franc fort years are not to be squandered, it should take the opportunity.

To do so, France must first recognise that the useful life of the franc fort policy - designed to secure low inflation by tying the currency tightly to the D-Mark - has passed for now. This is not to suggest either that the franc fort policy has failed or was misconceived - quite the reverse. France currently has an inflation rate half that of Germany and, more significantly, a marginally lower interest rate on its long-term government bonds. France is now paying to Germany the highest compliment a tutor can hope for: imitation, which surpasses the teacher's own abilities, a fact that may discomfort the Bundesbank president, Helmut Schlesinger.

Moreover, France has used the franc fort years to amass sizeable gains in competitiveness. The franc has appreciated by more than 5 per cent against a basket of European currencies since the beginning of 1987, when the last wholesale ERM realignment occurred. But consistently low rates of wage inflation relative to its competitors have more than offset any loss in competitiveness from this nominal appreciation. French industry thus finds itself, despite the appreciation of the past nine months, in a much stronger competitive position than when the policy began.

### D-Mark appreciation

But the franc fort's success, combined with the wayward behaviour of Germany since unification, has made the policy increasingly inimical to French interests. Germany's need to shift resources from west to east, the government's fiscal profligacy, and the resulting shift to a large current account deficit have required the D-Mark to appreciate and German interest rates to rise. But the combination of the hard ERM, and France's stubborn resistance to a D-Mark appreciation, have trans-

mitted excessively high interest rates and an unnecessary recession across Europe. The success of the franc fort policy in reducing French inflation meant that short-term real interest rates became even more painful, and ultimately unsustainable.

Moreover, for French companies, banks and consumers, the French government now has the flexibility to re-orientate its distorted economic policy. The priority for the French government must be to ensure that it can return, as soon as possible, to economic growth with low inflation.

### Cut rates

First, the government must cut short-term interest rates by at least 2 percentage points. Every domestic inflationary indicator suggests that French monetary policy remains far too severe. Broad money growth, at 3.1 per cent over the past year, is too slow to sustain a recovery, while three-month money market interest rates of 7 per cent mean that the yield curve remains inverted. Consumer price inflation is less than 2 per cent a year and was inflated to an annual rate of 2.6 per cent in the second quarter, its lowest level in more than a decade.

Second, the French government must consolidate its reputation for low inflation. By accelerating changes at the Bank of France which can entrench the bank's nominal independence, and explaining how domestic monetary indicators will be monitored, it can demonstrate its commitment to keeping inflation low.

Third, France should accept that it cannot rejoin Germany in a system of narrow bands (even in a reformed ERM) until the latter's inflationary and fiscal problems are under control. Rejoining before German interest rates have fallen substantially would not be consistent with price stability in France.

What the government must not do is attempt to keep the franc fort policy alive by trying to shadow the D-Mark in its old ERM bands. That would mean resisting the interest rates French industry desperately needs, and, perversely, may well increase the chances of the franc fort falling much further and make the politics of an eventual return to a hard ERM more difficult. Economy minister Edmond Alphandery was right to say early on Monday morning that the franc's stability, both domestically and on the foreign exchanges, would be the priority for French monetary policy. Both objectives imply that the franc fort policy should be mourned and then, for a period, forgotten.

## Asia and the global village

ON THE streets of Kuala Lumpur, it is impossible to buy newspapers from neighbouring Singapore. In Singapore, a self-styled hub of global communication, there is a parallel ban on selling newspapers from Malaysia. Both countries have shouldered their way to the front among developing nations in terms of growth and rising income levels. But their governments - though they are vying with each other to host regional media centres - continue to take fright at the flow of information which, they fear, could in some way destabilise them. They are jumping at shadows, particularly when they rail as Malaysia's prime minister did yesterday - against the spread of satellite television.

Singapore's government has mostly managed to keep the lid on many kinds of behaviour it regards as anti-social - including satellite television - partly thanks to enviable success in delivering higher standards of living, and partly because of its compactness. In this haven for business, the editor of the country's own leading business newspaper has run foul of the law for publishing a quarterly gross domestic product growth estimate before its official release. The government's action this week to limit the circulation of the Economist, half-owned by the Financial Times, is but the latest in a string of actions against foreign media organisations.

### Totalitarian governments

In the rest of the world, however, government attempts to control information have long been exposed as futile. The lesson of the ex-Soviet countries is that in the end, even totalitarian governments could not curb the use of the samizdat fax machine and the incursions of foreign broadcasters. In Asia, the proliferation of satellite dishes in countries which restrict their sale - Malaysia, Indonesia and China - underlines the growing difficulty of controlling choice when rising living

### Indigenous culture

Some concerns of Asian governments are understandable. They fear that indigenous culture will be undermined by a seductive diet of MTV and soap operas; they are right to want news that reflects their citizens' priorities. The answer, however, does not lie in attempts at direct control, any more than it lay in UN-sponsored attempts a decade ago to promote a "new information order" purged of western values.

Citizens want choice; technology ensures that they will have it. Governments should focus upon fostering an environment in which choice can flourish. That means restricting concentrations of ownership and nurturing the kinds of media which they feel to be beneficial. For example, Dr Mahathir suggests that Asian countries should start their own news networks. Many south-east Asian newspapers are already very profitable and could easily invest in development of new pan-Asian media. The experience of Hong Kong and Thailand suggests that the economic miracle is not threatened by press freedom. In controlling their own press and in raising the standards of journalism of some Asian countries betray their pre-occupation with past battles and their failure to come to terms with their own economic success.

At 7.30 yesterday morning, UK banks crossed a threshold. National Westminster Bank reported the first fall for three years in its debt provisions. The bad risks taken by the clearing banks in the late 1980s are finally starting to recede into history. Yet banks are not just looking back on the recent past with relief; they are also vowing never to expose themselves to the same degree of danger again.

Risk is at the heart of banks' traditional business. They lend money at rates of interest, taking the risk of default. But the boom of the late 1980s and subsequent recession taught them a harsh lesson: they had exposed themselves to far bigger risks than they realised. Banks' share prices are now trading at a 15-year high relative to other industries, partly because investors believe their earnings will not be allowed to swing so wildly again.

The fluctuation in earnings between the late 1980s and now led to banks' capital being eaten away when they started sustaining losses on lending. At the same time, lending margins were reduced by competition and large companies borrowing money on the capital markets. Banks have concluded that they must find ways of making money other than simply lending it, because the old margins on lending do not cover risks adequately.

The initial response has been to diversify into operations which produce fees and commission rather than interest. In retail banking this means selling life insurance and other financial products. On the corporate side, it means capital markets and securities operations. But underlying this is a questioning of whether banks should carry on lending money under the same conditions as in the past.

The most extreme reaction to the emergence of unforeseen risks would be to stop lending completely. US banks such as Bankers Trust have been cutting down the number of loans they hold on their balance sheets, while seeking new trading income. It would be near inconceivable for UK clearing banks, with their huge range of retail and wholesale businesses, to stop lending. But it is quite likely that they will increasingly avoid lending that carries higher risk.

Bankers insist, however, that they will not retreat. "If we were not going to take any risk, we could just buy US treasury bills and not employ anyone," says Mr Richard Goeltz, National Westminster's chief financial officer. But others admit that there is at least temporary caution. "Banking got a monumental shock in the 1980s, and it takes time to recover," says Mr John French, head of risk at HSBC Group.

Banks face a harder task than just recovering their nerve. There are several ways in which business may be riskier than in the past. One is that lending mistakes will not be nullified by asset price inflation: a

# The very model of a modern risk

John Gapper on efforts by UK banks to ensure capital is allocated to operations with the best real returns

rise in the value of the underlying security, such as property, will not bail out debtors. A second is that the growth in the use of derivatives - new financial instruments - like currency swaps may increase risks such as exposure to other traders.

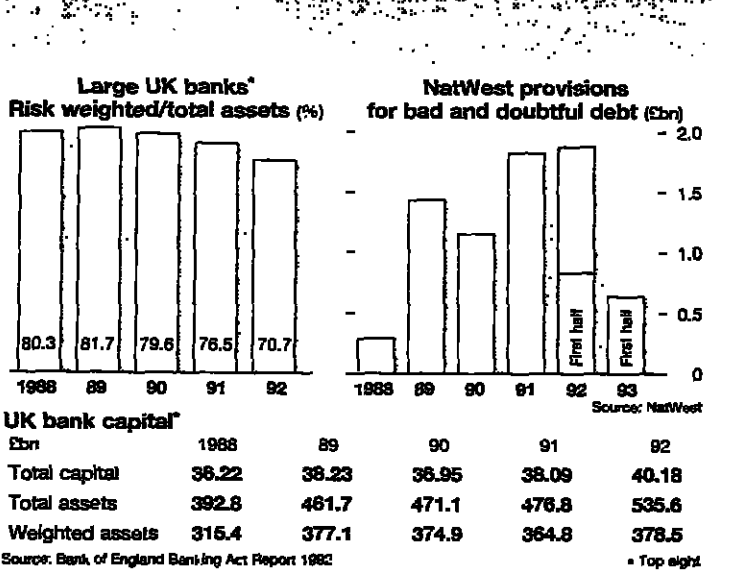
More broadly, banks are increasingly operating in an open environment in which their mistakes are exposed to both public comment and regulatory punishment. Mr Mervyn Pedley, head of risk management at TSB Group, says the bank treats compliance and image as elements of risk. "The reputation of a business like ours is very important, because you cannot sell products to customers if you have a poor reputation," he says.

Faced with these challenges, banks are now trying to devise methods of better assessing risk. They are taking a lead from Bankers Trust, which developed measures of return on capital, weighted by risk, to choose where it should allocate funds in trading operations. The intention of risk-adjusted return on capital (RAROC) measures is to ensure that the bank allocates its capital to operations with the best real returns.

NatWest has started to assess its operations against two measures of risk-adjusted return. It has calculated returns over past business cycles to measure both the average annual return in each operation, and the minimum likely return in poor years. It is trying to identify not only how profitable its operations are, but also how volatile their returns are, and thus how exposed the bank is to cyclical swings.

Mr Goeltz says the analysis has been thought-provoking, but he is unwilling to discuss which operations it raises doubts about. "There are a couple of real shocks, things that defy the conventional wisdom," he says. He argues that the process provides the bank with a useful discipline. "With the figures, you can challenge managers. You can say: 'Here is what you are going to have to do to make a return,'" he says.

The question is whether the model can be used to do more: can UK banks start to allocate capital according to risk models? Most banks doubt the validity of such a notion for two reasons: first, because they are more complex businesses than Bankers Trust, which focuses on securities trading and derivatives; second, branch



managers may encounter difficulty applying the results of an analysis. The range of activities in a large British bank is such that it is extremely hard to compare them. "Our trading operations may have nice mathematical tools to manage risk, but we have no means of comparing the profitability of sterling swaps to mortgages, or US credit cards," says Mr Goeltz of NatWest.

In addition, banks may lack sufficiently reliable data to judge the risks of lending. Trading in securities and capital markets is rapid enough to produce a store of data,

## No time to relax

intended to help allocate capital. This could mean that it would be approving an approach to banking, rather than just checking banks' safety. Mr Quinn regards the approval of models as little better than deciding on loans. "Judging models is very close to judging credits, and that is the banks' job, not ours," he says. Capital may be taken away from types of lending that have proved riskier than expected. This difficulty has been highlighted by the Bank's own work on risk following the excesses of 1980s lending. Its analysis of risk over cycles found that some industrial sectors, such as property, not only responded with more volatility to economic conditions, but followed the cycles more closely. Barclays is one bank that has said it intends to rebalance its portfolio to reduce the exposure to property lending. Other banks

because they are unlikely to be understood well enough to be useful. "You can produce the most sophisticated measures going, but if your people do not comprehend them, they are no good," he says.

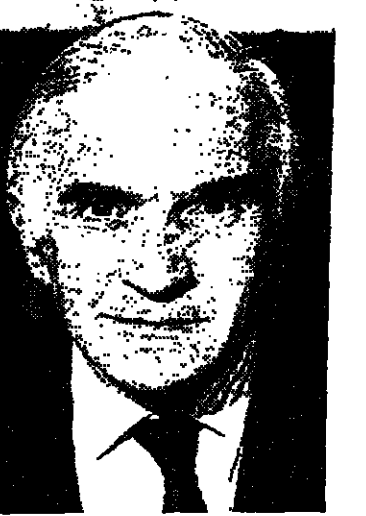
Mr Martin Crutenden, head of risk management at Lloyds Bank, argues that RAROC models do not suit big retail banks. Models may lend direction, but they are not a means of running operations. "The only area of operations where we feel the need for that degree of analysis is our treasury," he says. At the branch level, he believes there is "no substitute for a manager's intelligent knowledge of the customer".

Yet whether risk models are used is not the most important question. More vital is how banks' behaviour will be changed by their general sense of increased risk. They have already shown signs of trying to reduce their exposure. Banks' assets are weighted according to how risky they are thought to be, and the ratio of risk-weighted assets to total assets has fallen from 80 per cent to 70 per cent over the past five years.

So although balance sheets have not contracted, higher-risk assets such as commercial loans have shrunk as a proportion of the total. As banks enter a period of limited lending growth, a continuing shift in the mix of assets could result in real cuts in some forms of lending. The most obvious targets would be lending to small businesses on which bad debts have been high, and some industrial sectors such as construction.

Bankers resist such a suggestion. "Of course our managers who have had their fingers burnt do not forget it easily, but our job is to manage risk, not to avoid it," says Mr John Davies, deputy chief executive of Lloyds. Yet there are reasons beyond the strict logic of risk management for bankers to seek forms of lending which avoid the extremes of high profits in good times, and heavy losses in the old bad year. The risk models may find nothing wrong with holding a mix of assets which produces such high returns in most years that it offsets exceptional losses, but neither bank investors nor executives are likely to agree. The high share prices enjoyed by banks at the moment have emerged because fund managers believe that banks have started to even out the old cyclical swings in earnings that used to plague them.

Banks are therefore likely to prove cautious about simply plunging back into high-margin and high-risk lending, such as property, that attracted them so disastrously in the past. Avoiding such risk may please bank shareholders, but it will have unknown effects on the financing of economic recovery. Banks may have crossed a threshold yesterday, but the customers who come to them for loans could come to regret the achievement.



Brian Quinn: a more complex job

ing to carry a higher risk of sudden catastrophic loss, which would affect depositors. The Bank has its own reasons to encourage banks to turn away from riskier lending with higher cyclical losses.

On the face of it, there could hardly be a more comfortable time to be a banking supervisor. The attempt by banks to reduce their levels of risk from the reckless late 1980s should simplify the task of the Bank of England. Rather than having to rein in the banks, it could theoretically enjoy a spell of peace and quiet as they start to amass capital and spurn the poor lending of the past, writes John Gapper.

It does not appear that way to Mr Brian Quinn, executive director of banking supervision. His task under the 1987 Banking Act is to protect depositors' money. He can thus afford not to interfere, even if a bank has grown too cautious and is building up excess capital. "We are here to protect the depositor. If a bank chooses to become overcapitalised then so be it. That is a commercial decision," he says.

Yet his job is becoming more complex, for several reasons: Derivative products, such as interest rate swaps, may help

reduce the obvious balance sheet risks faced by banks, but they raise other, less quantifiable risks, such as credit exposures to the other parties involved. This means that the chance of a catastrophic loss that could affect the financial system could be increased by the banks' efforts to avoid smaller losses, about which the Bank is sanguine.

As banks review past risks, they could all shift capital into promising businesses, such as private banking, at the same time. This could reduce their profitability; margins would fall as they competed with each other. The central bank is the only body that can see where they are all heading at once. "One of our strengths is that we know when everyone is coming in here at the same time talking about the latest fad," Mr Quinn says. The Bank now faces demands to judge complex models of risk

## A minor omission

When John Tusa, the new president of Wolfson College, Cambridge, stepped down after six years running the BBC World Service, there was mild surprise in some quarters that he did not get even a minor mention in the Queen's birthday honours list. After all he left the World Service in better shape than he inherited it.

However, this oversight is nothing compared with his latest humiliation in the BBC annual report. Four retiring governors are thanked for their "distinguished" service and there is a decent mention for Johnny Bealby, the former controller of Radio One.

But Tusa, who introduced some pretty radical changes at the World Service, is relegated to a footnote listing the outgoing members of the board of management. Yesterday BBC chairman Marmaduke Hussey tried to make amends. He sent his chauffeur to deliver a note to Tusa, who had been presenting the BBC TV lunchtime news, apologising for "the regrettable oversight". Surely the "oversight" could not have had anything to do with the fact that Tusa had let it be known that he was never given the chance to apply for the director general's job at the BBC? He was a firm

favourite of the staff, which possibly explains why the chairman didn't love him.

### Cabinet maker

Tory spin doctors charged with repairing the party's battered image have another potentially explosive event to pencil into their Filofaxes. The BBC announced yesterday that its four-part series *Thatcher: The Downing Street Years*, will run in October. The date has not been fixed but it would be a miracle if it did not coincide with the Tory party conference in Blackpool. A "no-holds-barred" interview with the *grande dame* is promised, duly offering yet another opportunity to re-open old wounds just when party managers will be desperately trying to rally the party faithful. Sentimentalists that Hugh Scully, the executive producer, made his name as presenter of *The Antiques Roadshow*.

### Sunday disservice

Former presidential hopeful Ross Perot should stick to chat shows. If anyone still thinks the jug-eared millionaire holds promise, they were not listening to his grilling on last weekend's "Meet the Press". Repeatedly quizzed by journalists over his plans to slash health spending, Perot claimed he had left his "very detailed list" at home. He would have brought it had he

## OBSERVER



'I'll be burnt out by the time I'm 25 but I won't half have done a lot of damage'

been asked, he wailed, as the Wall Street Journal reminded him this was not "some piddling little detail", but over half of his total proposed spending cuts. Just stopping short of making history by becoming the first guest in 46 years to walk off the show, Perot tried to turn the tables. "Washington doesn't keep books. It's like flying blind in a 747 down on the deck, wide open through the mountains at night in the fog," spluttered the one-time master of the sound bite. When someone politely enquired whether Perot planned to stand again in 1996, the Texan replied

that he hoped it would be unnecessary. As a Republican candidate then? "That would be up to them." All in all, as Clinton's campaign strategist James Carville remarked, Perot would have been better off in church last Sunday.

### Media morsels

A couple of weeks ago Observer highlighted an apparent correlation between the financial performance of media-buyer Aegis and the type of refreshment it serves up at its agms. The fancier the conestibles, the better the results - and vice versa.

Now BBJ Media Services - one of Aegis's many children - has picked up the largest media-buying account to change hands so far this year. Banks Lewis McDougall's annual advertising spend of £18m.

Given the brands within the RHM portfolio - Bisto gravy, Pazo stuffing, a host of Chinese and Indian chutneys and sauces, and Mr Kipling's ready-made cakes - Observer feels slightly queasy at the thought of what kind of fare will be dished out at Aegis's next presentation.

### Bugger Bognor

A sure sign that the silly season has started. Two British seaside resorts are in a flap after discovering their money-spinning

Birdman competitions clash next Sunday.

To win, entrants must launch themselves off a ramp on two towns' respective rivers and "fly" under their own power across the sea. Competitors can use wings, skateboards and mountain bikes to assist their take-off. Bognor Regis has hosted the event for the past 21 years and was the site of last year's record flight of 86.4 metres.

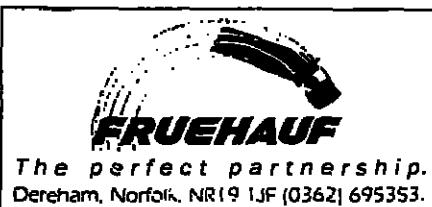
However, a predator has appeared on Bognor's horizon. Eastbourne, a bigger rival, threatens to swoop off with many of the 160,000 visitors who attend the high point of Bognor's tourist season. Eastbourne's excuse is that its Birdman competition is just one of nearly 50 events taking place in a five-day air festival.

"I think Bognor is quackers to get upset," says Eastbourne marketing chief Tony Clarke - which is a rather more polite version of the alleged last remarks of King George V, the man who gave Bognor its Regis, on being told that he would soon be well enough to visit his favourite seaside resort again.

### Top of the cops

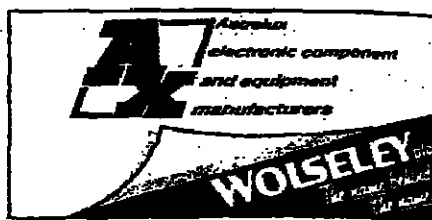
A letter-writer to the South China Morning Post last week suggested the headline all the journalists missed when Rupert Murdoch bought control of HutchVision, operator of StarTV: "Star, Sky and Hutch".





# FINANCIAL TIMES

Wednesday August 4 1993



## Serb and Croat leaders called to Bosnia talks

By Laura Silber in Geneva, Gillian Tett in London and Michael Littlejohns in New York

INTERNATIONAL mediators yesterday summoned Mr Slobodan Milosevic, Serbia's president, and Mr Franjo Tudjman, his Croat counterpart, back to Geneva in an effort to salvage the Bosnian peace talks.

Last night's move appeared aimed at exerting pressure on Bosnia's president, Mr Alija Izetbegovic, to return to the talks on the republic's ethnic partition.

For the second day Mr Izetbegovic refused to attend the peace talks until Bosnian Serb forces withdrew from Mount Bjelasica, a strategic peak southwest of Sarajevo.

He also appeared to be waiting to see if Nato would launch air strikes on Bosnian Serb artillery laying siege to Sarajevo. A Nato council meeting in Brussels yesterday morning approved a US plan to use air strikes to break the siege.

Mr Izetbegovic yesterday wrote to the United Nations and European Community appealing for urgent military help.

Mr Reginald Bartholomew, US President Bill Clinton's peace envoy, returning from the Nato meeting, held talks with Bosnia's

## Mediators step up pressure on Izetbegovic to join negotiations

Moslem president in a bid to dissuade him from derailing the peace talks by holding out for western military intervention. In London, Mr Douglas Hurd, the UK foreign secretary, also sought to step up the pressure on the Moslems by warning them that although Britain was prepared for military action, they should not stall the peace process by hoping for military aid.

Bosnian Serb officials warned privately that if the Moslems boycotted the talks, Serbian and Croat leaders would continue negotiations and exclude the Moslems from an agreement.

The Moslem-led Bosnian delegation was plunged into deeper despair when the three Croat members of Bosnia's collective leadership staged a walk-out in protest against a Moslem advance and attacks on Croat troops in Gornji Vakuf, central Bosnia.

Mr Tudjman, before leaving for Geneva, welcomed the Croatian protest. "I think it will introduce more seriousness to the negotiations and lead Izetbegovic to stop offensive operations and ethnic

cleansing against Croats," he told journalists.

In violation of a UN accord, Mr Tudjman said his troops would not withdraw from Maslenica bridge, which joins northern Croatia with its southern Dalmatian coast until Serb forces handed over their heavy artillery.

Mr Tudjman spoke after the pontoon bridge was partially submerged by Serb artillery fire when Croat troops failed to pull back from the region.

The White House welcomed the Nato agreement and stressed that the threat of force was real. But as a sign of the diplomatic disagreements still dogging the allied plans, Mr Boutros Boutros Ghali, the UN Secretary General, again emphasised that only he could give the go-ahead for the air strikes.

Mr Boutros Ghali is not expected to take any initiative on the use of air power until he receives a specific recommendation from General Jean Cot, the French commander of UN forces in the Balkans. Hours after the Nato agreement, UN officials said no request had been received.

## Italian court gives order over executives' assets

By Haig Simonian in Milan

MONTEDISON, the Italian chemicals group deeply implicated in the country's spiralling political corruption scandal, has obtained permission from a Milan court to sequester up to L500bn (\$312m) in assets from each of six former top executives or their relatives.

The temporary order, made in advance of a formal hearing on August 16, is against former senior managers and members of the Ferruzzi family, which controls Montedison through the Ferruzzi Finanziaria (Ferfin) holding company.

Ferfin is now run by new managers who were imposed by bank creditors to the heavily indebted group. The holding company said the court action had been taken after the disclosure by Milan magistrates of "various cases of mismanagement which have emerged from recent audits authorised by the new management and from the criminal investigations".

The company said the sequestration, which also involves indirectly held assets such as bank accounts, was already under way. Ferfin warned that it might take further action against other managers or seek to raise the amounts being sequestered.

The sequestration list includes the heirs of Mr Raul Gardini, the entrepreneur who shot himself last month. Mr Carlo Sama and Mr Arturo Ferruzzi, Montedison's former chairman, is the son of Ferruzzi's founder, while Mr Gardini and Mr Sama are married to two of the founder's daughters. Also on the list are Mr Giuseppe Garofano, Mr Roberto Magnani and Mr Romano Venturi, three former Ferruzzi executives.

Mr Garofano and Mr Sama have been important sources for the Milan magistrates who have been investigating alleged political corruption involving the former Enimont chemicals joint venture between Montedison and the state-owned Eni energy and chemicals group.

Their testimony, which has been widely leaked and is believed to be reliable, alleges that Ferruzzi and Montedison paid about L135bn in kickbacks to politicians between Enimont's creation in 1989 and its collapse a year later. Mr Garofano has also alleged other financial irregularities at Ferruzzi and Montedison while it was being run by Mr Gardini.

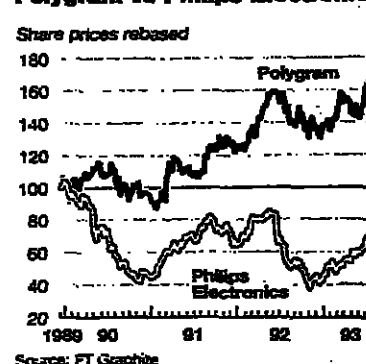
Ferfin's aggressive stance follows the opening of a further legal front last Friday, when its new management began action against Eni over compensation claims linked to the winding up of Enimont. Eni, which bought out Montedison's 40 per cent stake, is claiming about L800bn in damages to clean up former Montedison chemicals plants.

## THE LEX COLUMN

### Capital returns

FT-SE Index: 2945.0 (+3.3)

Polygram vs Philips Electronics



Source: FT Graphite

about the only big independent label left around. Its catalogue of 30,000 albums contains some compulsively foot-stomping hits. New artists such as Boyz II Men and Another Bad Creation suggest it also has growth potential. PolyGram's 19 per cent increase in interim profits testifies to its skill in exploiting such raw material.

The deal again raises the vexed question of whether Philips should give its infant prodigy greater leeway by selling off more shares. But PolyGram's rights issue suggests it already has a fair degree of financial autonomy, diluting Philips' holding to 75 per cent. Even though it is strapped for cash, the Dutch giant is hardly going to be singing I Want Money when it reports its second-quarter results on Thursday. PolyGram is likely to remain the sunshine of its life.

### PolyGram

PolyGram is hardly buying Motown for a song. Even by the industry's funky standards, PolyGram is paying a lot for the black music label. The \$301m consideration is almost five times the sum Motown fetched when it was sold in 1988. After subtracting the \$50m value PolyGram is ascribing to the licensing and franchising activities, the acquisition price works out at 1.9 times its record sales. That may be similar to the multiple Thorn EMI paid for Virgin's music business. But then Thorn was able to make significant savings by merging its marketing and distribution activities. No such benefits are available to PolyGram, which was already acting as Motown's distributor.

Still, Motown has scarcity value as

### European privatisation

It is a virtually foregone conclusion that the international reach of large US securities houses will bring them a prominent role in European privatisation. The question is whether this will also mean the introduction to Europe of a US-style fee structure for new equity issues. US equity offerings typically carry fees of 5 per cent or more compared with around 3 per cent currently for European privatisations. Moreover, the oligopoly enjoyed by US lead managers allows them to take the lion's share of the total.

Fair though US share allocation rules appear on paper, the lead manager has undisputed power over the allocation process. Institutions which want to be sure of receiving shares may thus direct orders towards the

lead manager; co-lead managers receive a guaranteed but small share of the spoils to encourage them to acquiesce. But the system also limits their incentive to work on behalf of the vendor.

The UK sought to avoid this sort of result in the latest BT3 issue. Share allocations were supposedly determined by an impartial formula. Even so, there was a tendency for buyers to designate S.G. Warburg as the recipient of their fees. Warburg thus walked off with around a third of the total. The lesson for would-be vendors is clear: they must watch the allocation process carefully to ensure the syndicate is giving them value for money. As for Warburg, it has discovered how successfully it can sell shares in the US. Perhaps it should strike out on its own there and undercut the modest domestic houses.

### British Coal

The government's haste to unload British Coal is perhaps understandable, as the clock is already ticking on the corporation's costly five-year contracts with the electricity generators. If private mine operators are to stand any chance of making money, they will need more than the fog end of the current contract followed by an uncertain market after 1996. Trade buyers will only be interested in packages of pits which will repay their equity investment before the contract expires.

Whether the government can deliver in short order is, however, another question. Knotty issues such as the separation of environmental liabilities, responsibility for employees and changes to safety regulations still need a great deal of work. Whatever the progress of the legislation, it may not be possible to resolve all of these technical issues before the end of 1994.

The underlying market for coal is also deteriorating, with the prospects for production after 1996 dim. Abolition of the franchise market in electricity will increase uncertainty and push the generators towards short-term coal purchases. Gas and nuclear output will also squeeze coal's share of the base load market, while environmental legislation may make ageing coal stations uneconomic. Against this, it may be very difficult to sweeten British Coal sufficiently to attract outright buyers. Leasing pits to operators might prove simpler, even if it does not finally rid the government of the shadow of Old King Coal.

## Spain calls for three-year wage and dividend curbs

By Peter Bruce in Madrid

THE SPANISH government has asked unions and employers to accept a three-year incomes policy that would freeze both wages and dividends to shareholders next year and only permit small rises in 1995 and 1996.

The proposals are similar to an initiative rejected by the unions in 1991, but have added urgency as Spain's economy sinks further into recession and unemployment hovers at a record 23.3 per cent.

The move has been received with equanimity by employers and some hostility by unions.

It represents probably the most explicit effort by government to regulate incomes since Spain became a democracy in the late 1970s. The government has told employers it wants companies involved in the agreement to maintain employment levels.

In late-night talks in Madrid on Monday, the government also

said it wanted to prevent senior corporate managers being awarded "armour-plated" contracts which would guarantee large pay-offs if they were fired. Negotiators said they would start removing these contracts in the public sector.

The management contracts and firing freeze are aimed at softening union suspicions. Union leaders said yesterday they were unhappy with a wages freeze and that they wanted concessions on social policy.

Under the proposals, all wages and dividends would be frozen next year and would rise below inflation in 1995. Any increase in 1996 would depend on the state of the economy. The CEOE, the main employers' federation, said yesterday it had no fundamental objection to the proposals. Profits have been hit by the deepening recession.

The public airing of the proposals - one of the main elements of prime minister Felipe Gonzalez's

efforts to manage the country's economic crisis following his reelection in June - coincided yesterday with signs that the Bank of Spain has begun to test the currency markets for deeper interest rate cuts later in the year.

Following the weekend widening of fluctuation bands in the European exchange rate mechanism, the Bank yesterday cut its benchmark intervention rate half a point to 10.5 per cent. The peseta strengthened sharply against the D-Mark despite the cut.

Madrid hopes the widening of the ERM bands will enable it to concentrate on putting urgent fiscal and structural reforms in place. It wants the incomes agreement in place by the end of September and a much wider labour market reform - which could make it cheaper and easier to fire workers and liberalise closed professional tariff structures - by January 1994.

## GM spurns VW chief's peace initiative

Continued from Page 1

between the two groups as a war, designed to damage VW and the German motor industry. He would win, he said, and warned Fiat and Peugeot that they could be the next targets. Opel had misused the public prosecutor's office, the media and

public opinion, he alleged. He claimed the US group was leading a personal vendetta against Mr Lopez.

Mr Lopez, just back from holiday, is expected to be questioned soon by public prosecutors on suspicions of involvement in industrial espionage.

A recently started investiga-

tion of the spying suspicions by the US Justice Department has added a political dimension to the affair.

VW, refusing to discuss demands for a retraction or details of contacts between Mr Smith and Mr Piech, said its chairman would reply to Mr Smith's letter.

### Europe today

Most of western Europe will continue to be slightly unsettled. The heaviest rain will fall in Ireland, western England and Norway. Elsewhere around the North Sea, northern France and Germany it will be dry with some sunshine. Afternoon temperatures will vary from 20C at the North Sea coast to 28C in north-eastern France. Warm air will remain over central and southern Europe. Where the warmth combines with cooler air to the north, thunder showers will develop from southern France over the Alps into Poland and the Baltic states. Some thunder showers are also likely over Finland. Sunny and warm conditions will persist around the Mediterranean. Dry, strong winds will continue over the Aegean sea.

### Five-day forecast

High pressure arriving from the Atlantic high will bring dry and settled conditions to the Benelux countries, France, Germany and the southern UK towards the weekend. However, it will remain unsettled in Scotland and Scandinavia. Southern Europe will continue to be warm and sunny. Very high temperatures are expected over Spain and Portugal during the next few days.

### TODAY'S TEMPERATURES

Maximum	Berlin 28	Chicago 23	Faro 32	Malacca 37	Rangoon 30
Minimum	Cebu 31	Colombo 21	Frankfurt 30	Manila 30	Relay 34
Abu Dhabi 38	Birmingham 19	Geneva 21	Manchester 18	Riyadh 30	Singapore 32
Algiers 37	Bogota 19	Glasgow 19	Maria 18	Rome 32	Sri Lanka 32
Amsterdam 37	Bombay 29	Hamburg 20	Melbourne 22	Sao Paulo 24	Taipei 32
Atlanta 37	Bordeaux 30	Helsinki 20	Mexico City 21	Seoul 25	Tokyo 23
Barcelona 37	Buenos Aires 30	Hong Kong 20	Miami 21	Singapore 32	Typhoon 21
Belfast 37	Brussels 29	Isle of Man 19	Montreal 16	Stockholm 17	Ulaanbaatar 21
Bombay 37	Buenos Aires 30	Jersey 19	Moscow 16	Sydney 22	Vancouver 28
Bombay 37	Buenos Aires 30	Kuala Lumpur 29	Osaka 20	Taipei 32	Wellington 8
Bombay 37	Buenos Aires 30	London 19	Paris 20	Tokyo 23	Winnipeg 22
Bombay 37	Buenos Aires 30	Los Angeles 28	Perth 20	Tokyo 23	Zurich 11
Bombay 37	Buenos Aires 30	Lyon 28	Prague 20	Tokyo 23	
Bombay 37	Buenos Aires 30	Madrid 28	PT de Janeiro 20	Tokyo 23	

### Forecasts by Meteor Consult of the Netherlands

sun	32	Malacca	37	Rangoon	30
sun	30	Manila	30	Relay	34
sun	30	Manchester	18	Riyadh	30
sun	30	Maria	18	Rome	32
sun	30	Melbourne	22	Sao Paulo	24
sun	30	Mexico City	21	Seoul	25
sun	30	Miami	21	Singapore	32
sun	30	Montreal	16	Stockholm	17
sun	30	Moscow	16	Sydney	22
sun	30	Osaka	20	Taipei	32
sun	30	Paris	20	Tokyo	23
sun	30	Perth	20	Tokyo	23
sun	30	Prague	20	Tokyo	23
sun	30	PT de Janeiro	20	Tokyo	23

## LEHMAN BROTHERS

### THE TRADITION CONTINUES...

With effect from August 2nd, 1993, the trading name of Shearson Lehman Brothers Inc. has been changed to Lehman Brothers Inc. following the sale of certain of its retail brokerage and asset management operations in the U.S. to Smith Barney, Harris Upham & Co. Incorporated. Business outside the U.S., both institutional and private, is unaffected by this transaction.

Since its foundation in 1850, Lehman Brothers has established leadership as a global securities firm by providing the highest quality products and services. Today we are not only one of the top three underwriters of global debt and equity, but also one of the top three advisors on global M&A transactions. Our success comes from meeting the needs of our corporate, governmental, institutional and private clients world-wide.

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Price \$57.00 Per Share

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Notice to the WARRANTHOLDERS of

**TOMOKU CO., LTD.**

(the "Company")

Bearer Warrants to subscribe for shares of common stock of the Company

Issued in conjunction with

U.S. \$70,000,000

2 3/4% per cent. Guaranteed Notes due 1996

"Adjustment of Subscription Price"

NOTICE IS HEREBY GIVEN pursuant to Condition 7 of the Terms and Conditions of the Warrants that as a result of the issuance of Yen 10,000,000,000 1 3/4% per cent. convertible bonds due 2000 by the Company on 2nd August, 1993 with the initial conversion price per share of Yen 759.00 determined on 23rd July, 1993, being less than the current market price per share of Yen 774.40 as at the date of such determination, the Company has adjusted the Subscription Price of the above-captioned Warrants as follows:

1. Subscription Price before adjustment: Yen 546.00
2. Subscription Price after adjustment: Yen 544.40
3. Effective date of the adjustment: 3rd August, 1993 (Japan time).

**TOMOKU CO., LTD.**  
2-2, Marunouchi 2-chome,  
Chiyoda-ku, Tokyo 102, Japan

Date: August 4, 1993

**CAISSE FRANCAISE DE DEVELOPEMENT**  
US\$100,000,000 FLOATING RATE NOTES DUE 2003

Notice is hereby given that the Rate of Interest for the period August 4, 1993 to February 4, 1994 has been fixed at 5.125% and that the interest payable on the relevant Interest Payment Date, February 4, 1994 against Coupon No. 2 in respect of US\$5,000,000 nominal of the Notes will be US\$2,619.44.

August 4, 1993  
By: Citibank, N.A., (Issuer Services), Agent Bank

CITIBANK

**CARIPLO**

US\$200,000,000  
Floating rate depositary  
receipts 1998 issued by  
The Law Debenture Trust  
Corporation plc evidencing  
entitlement to payment of  
principal and interest on  
deposits with

Cariplo-cassa di Risparmio  
Delle Provincie Lombarde  
S.p.A. London Branch  
Notice is hereby given that the  
receipts will bear interest at  
3.6875% per annum from  
4 August 1993 to 4 November  
1993 interest payable on  
4 November 1993 will amount  
to US\$94.34 per US\$100,000  
and US\$94.36 per US\$100,000  
receipts.

Agent: Morgan Guaranty  
Trust Company  
**JPMorgan**

Landes-  
Kreditbank  
Baden-  
Württemberg

Landeskreditbank  
Baden-Württemberg  
US\$200,000,000  
Subordinated floating rate  
notes due 2003

Notice is hereby given that the  
notes will bear interest at 5.25%  
per annum from 4 August 1993  
to 4 February 1994. Interest  
payable on 4 February 1994  
will amount to US\$26.83 per  
US\$100,000 note and US\$26.83  
per US\$100,000 note and  
US\$26.83 per US\$100,000  
note.

Agent: Morgan Guaranty  
Trust Company  
**JPMorgan**

**NOTICE OF PARTIAL REDEMPTION**  
LLOYDS EUROPEAN N.V. (the "Issuer")  
US\$200,000,000

Guaranteed Floating Rate Notes 1998 (the "Notes")  
NOTICE IS HEREBY GIVEN that pursuant to the terms of the Notes, the Issuer has redeemed in full the Notes numbered 1, 2, 3, 4, 5, 6, 7, 8, 9, 10, 11, 12, 13, 14, 15, 16, 17, 18, 19, 20, 21, 22, 23, 24, 25, 26, 27, 28, 29, 30, 31, 32, 33, 34, 35, 36, 37, 38, 39, 40, 41, 42, 43, 44, 45, 46, 47, 48, 49, 50, 51, 52, 53, 54, 55, 56, 57, 58, 59, 60, 61, 62, 63, 64, 65, 66, 67, 68, 69, 70, 71, 72, 73, 74, 75, 76, 77, 78, 79, 80, 81, 82, 83, 84, 85, 86, 87, 88, 89, 90, 91, 92, 93, 94, 95, 96, 97, 98, 99, 100, 101, 102, 103, 104, 105, 106, 107, 108, 109, 110, 111, 112, 113, 114, 115, 116, 117, 118, 119, 120, 121, 122, 123, 124, 125, 126, 127, 128, 129, 130, 131, 132, 133, 134, 135, 136, 137, 138, 139, 140, 141, 142, 143, 144, 145, 146, 147, 148, 149, 150, 151, 152, 153, 154, 155, 156, 157, 158, 159, 160, 161, 162, 163, 164, 165, 166, 167, 168, 169, 170, 171, 172, 173, 174, 175, 176, 177, 178, 179, 180, 181, 182, 183, 184, 185, 186, 187, 188, 189, 190, 191, 192, 193, 194, 195, 196, 197, 198, 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1166, 1167, 1168, 1169, 1170, 1171, 1172, 1173, 1174, 1175, 1176, 1177, 1178, 1179, 1180, 1181, 1182, 1183, 1184, 1185, 1186, 1187, 1188, 1189, 1190, 1191, 1192, 1193, 1194, 1195, 1196, 1197, 1198, 1199, 1200, 1201, 1202, 1203, 1204, 1205, 1206, 1207, 1208, 1209, 1210, 1211, 1212, 1213, 1214, 1215, 1216, 1217, 1218, 1219, 1220, 1221, 1222, 1223, 1224, 1225, 1226, 1227, 1228, 1229, 1230, 1231, 1232, 1233, 1234, 1235, 1236, 1237, 1238, 1239, 1240, 1241, 1242, 1243, 1244, 1245, 1246, 1247, 1248, 1249, 1250, 1251, 1252, 1253, 1254, 1255, 1256, 1257, 1258, 1259, 1260, 1261, 1262, 1263, 1264, 1265, 1266, 1267, 1268, 1269, 1270, 1271, 1272, 1273, 1274, 1275, 1276, 1277, 1278, 1279, 1280, 1281, 1282, 1283, 1284, 1285, 1286, 1287, 1288, 1289, 1290, 1291, 1292, 1293, 1294, 1295, 1296, 1297, 1298, 1299, 1300, 1301, 1302, 1303, 1304, 1305, 1306, 1307, 1308, 1309, 1310, 1311, 1312, 1313, 1314, 1315, 1316, 1317, 1318, 1319, 1320, 1321, 1322, 1323, 1324, 1325, 1326, 1327, 1328, 1329, 1330, 1331, 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1498, 1499, 1500, 1501, 1502, 1503, 1504, 1505, 1506, 1507, 1508, 1509, 151



## Ilva expects to cut losses ahead of partial sell-off

By Haig Simonian in Milan

ILVA, the Italian state-owned steelmaker, expects to cut losses to about L2,000bn (\$1.3bn) this year from L2,300bn in 1992.

Consolidated debts at the company, due to be split and partly privatised, amounted to about L7,500bn at the end of June, against L7,800bn at the end of 1992, according to Mr Piero Barucci, Ilva's treasury minister.

Addressing a parliamentary committee, Mr Paolo Savona, the industry minister, said plans for the partial privatisation of Ilva, Europe's fourth-biggest steelmaker, could be ready by mid-September.

The group, controlled by the IRI state holding company, has

until recently been locked in a row with the European Commission, which had blocked a previous restructuring plan.

Last month, the Italian government and the commission reached a compromise. The commission extended its deadline for a new re-organisation plan in return for Italian commitments on swift privatisation and not writing off outstanding debts.

The latest scheme to split Ilva into two companies specialising in flat products and stainless steels respectively, is still at a relatively early stage.

IRI has given a mandate to Barclays, the UK banking group, to advise on selling the stainless steels (Tosni) and pipes (Dalmine) subsidiaries.

Meanwhile, discussions have taken place with a number of leading private-sector steel makers on investing in the big Taranto and Novi Ligure works, which form the heart of the flat products company.

Yesterday, Dalmine, which is already quoted, announced that group pre-tax profits for the first six months of 1993 fell sharply. Sales rose to L813bn from L811bn.

The company, which is Europe's second-biggest producer of seamless pipes, claimed the result was highly creditable in view of the crisis in the industry. World demand for seamless pipes dropped 10 per cent in the first half while demand in Europe and Italy fell 20 per cent and 30 per cent respectively.

## Bavarian bank lifted by bad loan provisions

By Andrew Fisher in Frankfurt

BAYERISCHE Vereinsbank, the Munich-based financial group which has been expanding in northern and eastern Germany, yesterday announced a 22 per cent rise in total operating profits to DM528m (\$310m) in the first half of 1993.

This was after risk provisions on bad loans amounting to DM426m, a rise of 5 per cent. The bank, which controls Vereins- and Westbank in Hamburg, said the increase reflected the increase in domestic credit risks as a result of Germany's recession.

The latest accounting period is the first for which German banks have produced full details of their risk provisions. This comes ahead of an EC directive requiring such information for the 1993 financial year.

Bayerische Vereinsbank, one of Germany's five leading commercial banks, said that partial operating profits - these exclude trading on the bank's own account - were 6 per cent higher at DM782m.

Net interest and commission income both increased, but administrative costs were 10 per cent higher as a result of continued growth in east Germany, where Vereinsbank has 74 branches.

All figures are compared with half of the full 1992 result rather than with the actual January-June period. This is because the bank has only adjusted last year's total profits, and not the interim results, in line with the new accounting procedures.

The bank said group profits from trading on its own account more than doubled to DM150m. Operating profits of the parent bank were 16 per cent higher at DM334m after a 4 per cent rise in risk provisions to DM278m.

Credit volume at the parent expanded by 5 per cent over the level at the start of the year to DM124bn.

At group level, credit volume was 4 per cent higher at DM216bn.

## Piëch qualifies VW profits target

By Christopher Parkes in Frankfurt

VOLKSWAGEN will not reach its break-even target for this year if turnover falls by more than 5 per cent, according to Mr Ferdinand Piëch, group chairman.

Mr Piëch seemed to moderate his claims that VW would break even or possibly show a profit this year after heavy losses in the first half in an interview published yesterday.

He said the group's earnings expectations were based on a fall in worldwide deliveries of 10 per cent to 12 per cent and a 15 per cent drop in Germany. He reckoned on a 5 per cent fall in group turnover to about DM81bn (\$47.6bn) including a

10 per cent decline at the German parent to about DM48bn.

"It is clear that our earnings forecast cannot be attained if the drop in sales is larger," he added. Mr Piëch, talking with officials of the Egon Zehnder, consulting group, repeated that cost savings of DM5.7bn were mostly implemented. They would help the group attain the net return on sales of more than 3 per cent estimated as necessary for a break-even result for 1993.

He expected return on sales to reach 5 per cent to 7 per cent in five years. Rapid progress was necessary because voluntary Japanese quotas would only help for two more years. If the European car industry could not match their

performance within that time "we would have lost anyway", he said.

VW intended to attack the Japanese in the same way as the Swiss watch industry had: value-for-money Swatch at the bottom end of the market and good design at the top end. "The Japanese can be beaten, and we at Volkswagen have the tools to do it," he said.

Within six years at the latest, he added, all group factories had to be able to break even working at 70 per cent of capacity. The current ratio was between 85 per cent and 90 per cent, he claimed, after 100 per cent and more last year.

Audi, the group's quality car division, would reach 68 per cent by the end of this year.



Ferdinand Piëch: VW has the tools to beat the Japanese

## Donohue returns to black

By Robert Gibbons in Montreal

DONOHUE, a large eastern Canada newspaper producer controlled by the Quebecor publishing and printing group, returned to profitability in the first half with earnings of C\$8.5m (\$6.4m), or 23 cents a share, against a loss of \$11.3m, or 36 cents, a year earlier. Sales were up 13 per cent to \$286m.

Second-quarter net profit

was \$2m, or 5 cents a share, against a loss of \$3m, or 10 cents.

Newspaper and timber products shipments were higher with firm prices but pulp markets declined further. Lower interest rates and a lower Canadian dollar helped - most of Donohue's production goes to the US.

Canfor, a western Canada forest products group, earned C\$17.6m, or 60 cents a share, in

the second quarter, against a loss of \$9.1m, or 34 cents. Revenues were up 10 per cent to \$801m. First-half profit equalled \$1.17 a share, against a loss of 78 cents.

Tembec, an eastern Canada special pulp and cardboard producer, had a C\$6.7m third-quarter loss, against a loss of \$4.3m. The loss for nine months was \$34m, against a loss of \$22.7m, on sales of \$277m, against \$228m.

## National Power in bond offering

By Tracy Corrigan in London

NATIONAL Power, the UK's largest electricity generator, yesterday made its first foray into the sterling convertible bond market with a \$250m offering.

The deal is only the company's second offering in the international capital markets since its privatisation in 1991. The launch takes advantage of strong demand for sterling convertible paper from continental European investors, fuelled by positive sentiment on sterling and by expectations that interest rates are set to fall.

Lead-manager Credit Suisse First Boston estimated that 40 per cent of the paper was placed in the UK and 60 per cent in continental Europe.

Two recent convertible offerings by Coats Vye and Warrington are now trading at a premium to their issue price of 3% and 6% points respectively.

National Power has embarked on a programme of international expansion as its domination of the UK market dwindles. Last month it bought Dallas-based Transco Energy Ventures, its biggest overseas deal to date.

Mr Brian Birkenhead, group

finance director, said the company planned to spend "about \$1bn on equity stakes in overseas power projects this decade". The company also hopes to have an opportunity to buy back some of the \$350m of its debt still held by the government.

The 15-year bonds carry a coupon of 6% per cent and can be converted into ordinary shares at \$4.33, a premium of 19 per cent to the market level of \$3.64 at the time of pricing yesterday.

The bonds were quoted at 100%, a 1/4 point premium to their par issue price.

## Roussel-Uclaf rises 38.5% to FF470m

By John Riddling in Paris

ROUSSEL-UCRAF, one of France's largest chemicals companies, yesterday announced a strong increase in net profits for the first half of the year and forecast full-year net profits would be between 15 per cent and 20 per cent higher than the 1992 result.

The company, which is 54 per cent owned by Hoechst, the

German chemicals group, reported net profits of FF470m (\$81m) for the first six months of the year.

This represents an increase of 38.5 per cent on the comparable period in 1992 after subtracting exceptional gains from the sale of stakes in Jouveinal and Laboratoires Takeda France.

Roussel-Uclaf said that the strong first-half performance reflected the impact of cost-cut-

ting measures arising from its restructuring programme. The programme, which is scheduled to be completed in 1995, involves the closure of eight factories in Europe.

The group said that productivity had been increased and that average debt during the first six months of this year was about FF1bn less than in the first half of 1992.

The increase in sales largely reflected a strong performance

in its human healthcare business, which raised turnover by about 8 per cent.

However, its agricultural chemicals business only increased sales by 1.2 per cent in the face of depressed demand, the company said.

The slower growth in net profits expected for the full year, compared with the first six months, reflects a strong performance in the second half of 1992.

## Esselte posts 30% drop to SKr138m at midterm

By Christopher Brown-Humes in Stockholm

ESSELTE, the Swedish office products group, saw profits after financial items fall to SKr138m (\$17.5m) in the first six months of the year from SKr198m in the same 1992 period.

It blamed the 30 per cent fall on weaker demand in its main European markets and said it was not reaping the full benefits of the rationalisation programme which it had implemented in the US.

However, the company said the recent turbulence in the foreign exchange markets, following the virtual collapse of the European exchange rate

mechanism, could turn out to be beneficial for the group.

It manufactures 80 per cent of its office equipment for the European market in Denmark, France and Belgium, whose currencies are expected to weaken in the new ERM parameters. "Our products should be more competitive and we hope that demand will pick up in a lower interest rate environment," the company said.

The group is sticking by an earlier forecast that profits for the full year will exceed last year's SKr259m.

Sales in the first half climbed to SKr5.70bn from SKr5.00bn thanks to the devaluation of the Swedish krona.

## Wallenbergs sell Stora holding for SKr600m

By Hugh Carnegie in Stockholm

INVESTOR, the main holding company of Sweden's powerful Wallenberg family, said yesterday it had sold a 2 per cent stake in Stora, Europe's largest forestry products company, raising more than SKr600m (\$85.7m) in a move it described as part of a programme to reduce group debt.

The sale over the past two months of 1.85m Stora A shares followed the disposal for SKr2.94bn in late June of Investor's 7.4 per cent stake in Asea, the joint owner of the Swiss-Swedish Asea Brown Boveri engineering group. Investor raised a further £23m

(\$34.3m) when it sold its 7.5 per cent stake in Christies International, the UK auction house, last month.

The amounts raised are in line with the scale of debt reduction Investor signalled earlier this year when it said it intended to bring down group net borrowings to SKr5bn-SKr6bn. The investment group, which has majority or leading stakes in many of Sweden's top companies, slipped to a SKr5.2m loss in the first quarter. Group net debt stood at SKr9.88bn at March 31.

The Wallenbergs have avoided any significant erosion of their control in Swedish industry in spite of the trading difficulties.

**KKBC INTERNATIONAL LTD**  
US \$ 50,000,000 FLOATING RATE NOTES DUE 1995

Notice is hereby given that, in accordance with the provisions of the above mentioned Floating Rate Notes, the rate of interest for the six months period from August 3, 1993 to February 3, 1994 has been fixed at 4.00% per annum.

The interest payable on February 3, 1994 will be US \$ 10,222.22 in respect of each US \$ 500,000 Note.

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Notice is hereby given to bondholders that during the twelve-month period ending 2nd August, 1993, no Bonds of European Investment Bank's 9.125% Bonds of 1990, due 2nd August, 2000 have been purchased.

As of 2nd August, 1993, the principal amount of such Bonds remaining in circulation was USD 482,500,000.

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For the three months 30th July, 1993 to 29th October, 1993 the Notes will carry an interest rate of 5.9531% per annum with an interest amount of £74.21 per £5,000 Bond, payable on 29th October, 1993.

Lent on the London and Stock Exchange

**Bankers Trust Company, London Agent Bank**

**U.T.G.B. International (Jersey) Limited**  
U.S. \$40,000,000  
Floating Rate Guaranteed Notes due 1996

For the Interest Period 3rd August, 1993 to 26th October, 1993 the Notes will carry a Rate of Interest of 4.8125% per annum. The Coupon Amount payable per U.S. \$5,000 Note will be U.S. \$36.15, and for the U.S. \$100,000 Note will be U.S. \$1,122.92, payable on 26th October, 1993.

Lent on the Luxembourg Stock Exchange

**Bankers Trust Company, London Agent Bank**

**Daily Mail and General Trust plc**  
£70,000,000  
8 3/4% Exchangeable Bonds Due 2005 (the "Bonds")  
Notice of Suspension of Exchange Rights

NOTICE IS HEREBY GIVEN to the holders of the outstanding Bonds that, in accordance with Condition 8 of the Terms and Conditions of the Bonds, the Exchange Rights shall be suspended from 8th August, 1993 until the Final Date (as defined in Condition 8). The suspension follows the issue on 28th July, 1993 of a Tender Offer for Ordinary shares in Reuters Holdings plc by Reuters Holdings plc. Bondholders can continue to exchange Bonds in accordance with the Terms and Conditions up to the date of suspension.

**Daily Mail and General Trust plc**  
Associated Newspapers Holdings Limited  
£60,000,000  
8 3/4% Exchangeable Bonds Due 2003 (the "Bonds")  
Notice of Suspension of Exchange Rights

NOTICE IS HEREBY GIVEN to the holders of the outstanding Bonds that, in accordance with Condition 10 of the Terms and Conditions of the Bonds, the Exchange Rights shall be suspended from 8th August, 1993 until the Final Date (as defined in Condition 10). The suspension follows the issue on 28th July, 1993 of a Tender Offer for Ordinary shares in Reuters Holdings plc by Reuters Holdings plc. Bondholders can continue to exchange Bonds in accordance with the Terms and Conditions up to the date of suspension.

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The shareholders are hereby informed that the Meeting of the Board of Directors of June 10th, 1993 has approved the payment of a special dividend of XEU 0.05 per share

to shares subscribed and in circulation on July 29th, 1993 payable on August 20th, 1993.

The shares are quoted ex-dividend July 30th, 1993.

The Directors have decided that the shareholders be given the opportunity to elect to reinvest the dividend proceeds in new shares of the Fund.

Shareholders must inform Banque Générale du Luxembourg, the Luxembourg agent, before August 13th, 1993 of their intention to reinvest.

The Board of Directors.

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Medium-Term Notes, Series B  
Floating Rate Notes Due February 4, 2003

In accordance with the provisions of the Notes, notice is hereby given that for the Interest Period from August 4, 1993 to February 4, 1994 the Notes will carry an interest rate of 5% per annum. The interest payable on the relevant interest payment date, February 4, 1994 will be U.S. \$25.56 per U.S. \$1,000 Note, U.S. \$255.56 per U.S. \$10,000 Note, U.S. \$2,555.56 per U.S. \$100,000 Note.

By: The Chase Manhattan Bank, N.A.  
London, Agent Bank  
August 4, 1993

**CHASE**

New Issue These securities having been offered, this notice appears as a matter of record only August 4, 1993

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# Spain surges as German repo rate cut boosts Europe

By Sara Webb in London and Patrick Harverson in New York

THE BUNDESBANK'S unexpected decision to cut its repo rate early yesterday provided a welcome boost to European government bond markets. It added to the general optimism that interest rates will fall across the continent now the straightjacket of the European exchange rate mechanism has been loosened.

The high-yielding Mediterranean markets showed the

## GOVERNMENT BONDS

strongest gains, with Spanish bonds charging ahead on the back of a half-point cut in Spanish interest rates.

The Bank of Spain cut its benchmark interest rate from 11 per cent to 10.5 per cent at its regular seven-to-12-day repurchase tender in the morning. Despite the cut, the peseta strengthened against the D-Mark, moving from 83.15 pesetas to the mark to 81.76 pesetas by mid-afternoon.

Spanish 10-year yield spreads over Germany have narrowed from around 370 basis points before the EC weekend agreement to switch to wider fluctu-

ation bands, to a low of 323 basis points yesterday.

GERMAN government bonds gained nearly half a point yesterday, prompted by the Bundesbank's decision to cut its repo rate. The move leaves the repo rate at 6.80 per cent, only 5 basis points above the discount rate of 6.75 per cent.

Some market participants had expected the Bundesbank to leave key interest rates unchanged after last week's cut in the Lombard rate - at least until council members return from holiday on August 28. Dealers saw some switching out of 10-year French government bonds into higher-yielding 10-year bonds given that French yields were trading 10 to 15 basis points through their German equivalents.

The terms were set on a new 10-year bond issue yesterday. Dealers said the coupon of 6.5 per cent was in line with expectations. The issue price was 100.90 giving an issue yield of 6.38 per cent. The new issue is expected to raise about DM10bn in total.

THE Banque de France held its interest rates unchanged again, confounding those in the market who were hoping to

## FT FIXED INTEREST INDICES

	Aug 3	Aug 2	Jul 30	Jul 29	Jul 28	Jul 27	Jul 26	Jul 25	Jul 24	Jul 23	Jul 22	Jul 21	Jul 20	Jul 19	Jul 18	Jul 17	Jul 16	Jul 15	Jul 14	Jul 13	Jul 12	Jul 11	Jul 10	Jul 9	Jul 8	Jul 7	Jul 6	Jul 5	Jul 4	Jul 3	Jul 2	Jul 1	Jun 30	Jun 29	Jun 28	Jun 27	Jun 26	Jun 25	Jun 24	Jun 23	Jun 22	Jun 21	Jun 20	Jun 19	Jun 18	Jun 17	Jun 16	Jun 15	Jun 14	Jun 13	Jun 12	Jun 11	Jun 10	Jun 9	Jun 8	Jun 7	Jun 6	Jun 5	Jun 4	Jun 3	Jun 2	Jun 1	May 31	May 30	May 29	May 28	May 27	May 26	May 25	May 24	May 23	May 22	May 21	May 20	May 19	May 18	May 17	May 16	May 15	May 14	May 13	May 12	May 11	May 10	May 9	May 8	May 7	May 6	May 5	May 4	May 3	May 2	May 1	Apr 30	Apr 29	Apr 28	Apr 27	Apr 26	Apr 25	Apr 24	Apr 23	Apr 22	Apr 21	Apr 20	Apr 19	Apr 18	Apr 17	Apr 16	Apr 15	Apr 14	Apr 13	Apr 12	Apr 11	Apr 10	Apr 9	Apr 8	Apr 7	Apr 6	Apr 5	Apr 4	Apr 3	Apr 2	Apr 1	Mar 31	Mar 30	Mar 29	Mar 28	Mar 27	Mar 26	Mar 25	Mar 24	Mar 23	Mar 22	Mar 21	Mar 20	Mar 19	Mar 18	Mar 17	Mar 16	Mar 15	Mar 14	Mar 13	Mar 12	Mar 11	Mar 10	Mar 9	Mar 8	Mar 7	Mar 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8	Oct 7	Oct 6	Oct 5	Oct 4	Oct 3	Oct 2	Oct 1	Sep 30	Sep 29	Sep 28	Sep 27	Sep 26	Sep 25	Sep 24	Sep 23	Sep 22	Sep 21	Sep 20	Sep 19	Sep 18	Sep 17	Sep 16	Sep 15	Sep 14	Sep 13	Sep 12	Sep 11	Sep 10	Sep 9	Sep 8	Sep 7	Sep 6	Sep 5	Sep 4	Sep 3	Sep 2	Sep 1	Aug 31	Aug 30	Aug 29	Aug 28	Aug 27	Aug 26	Aug 25	Aug 24	Aug 23	Aug 22	Aug 21	Aug 20	Aug 19	Aug 18	Aug 17	Aug 16	Aug 15	Aug 14	Aug 13	Aug 12	Aug 11	Aug 10	Aug 9	Aug 8	Aug 7	Aug 6	Aug 5	Aug 4	Aug 3	Aug 2	Aug 1	Jul 31	Jul 30	Jul 29	Jul 28	Jul 27	Jul 26	Jul 25	Jul 24	Jul 23	Jul 22	Jul 21	Jul 20	Jul 19	Jul 18	Jul 17	Jul 16	Jul 15	Jul 14	Jul 13	Jul 12	Jul 11	Jul 10	Jul 9	Jul 8	Jul 7	Jul 6	Jul 5	Jul 4	Jul 3	Jul 2	Jul 1	Jun 30	Jun 29	Jun 28	Jun 27	Jun 26	Jun 25	Jun 24	Jun 23	Jun 22	Jun 21	Jun 20	Jun 19	Jun 18	Jun 17	Jun 16	Jun 15	Jun 14	Jun 13	Jun 12	Jun 11	Jun 10	Jun 9	Jun 8	Jun 7	Jun 6	Jun 5	Jun 4	Jun 3	Jun 2	Jun 1	May 31	May 30	May 29	May 28	May 27	May 26	May 25	May 24	May 23	May 22	May 21	May 20	May 19	May 18	May 17	May 16	May 15	May 14	May 13	May 12	May 11	May 10	May 9	May 8	May 7	May 6	May 5	May 4	May 3	May 2	May 1	Apr 30	Apr 29	Apr 28	Apr 27	Apr 26	Apr 25	Apr 24	Apr 23	Apr 22	Apr 21	Apr 20	Apr 19	Apr 18	Apr 17	Apr 16	Apr 15	Apr 14	Apr 13	Apr 12	Apr 11	Apr 10	Apr 9	Apr 8	Apr 7	Apr 6	Apr 5	Apr 4	Apr 3	Apr 2	Apr 1	Mar 31	Mar 30	Mar 29	Mar 28	Mar 27	Mar 26	Mar 25	Mar 24	Mar 23	Mar 22	Mar 21	Mar 20	Mar 19	Mar 18	Mar 17	Mar 16	Mar 15	Mar 14	Mar 13	Mar 12	Mar 11	Mar 10	Mar 9	Mar 8	Mar 7	Mar 6	Mar 5	Mar 4	Mar 3	Mar 2	Mar 1	Feb 28	Feb 27	Feb 26	Feb 25	Feb 24	Feb 23	Feb 22	Feb 21	Feb 20	Feb 19	Feb 18	Feb 17	Feb 16	Feb 15	Feb 14	Feb 13	Feb 12	Feb 11	Feb 10	Feb 9	Feb 8	Feb 7	Feb 6	Feb 5	Feb 4	Feb 3	Feb 2	Feb 1	Jan 31	Jan 30	Jan 29	Jan 28	Jan 27	Jan 26	Jan 25	Jan 24	Jan 23	Jan 22	Jan 21	Jan 20	Jan 19	Jan 18	Jan 17	Jan 16	Jan 15	Jan 14	Jan 13	Jan 12	Jan 11	Jan 10	Jan 9	Jan 8	Jan 7	Jan 6	Jan 5	Jan 4	Jan 3	Jan 2	Jan 1	Dec 31	Dec 30	Dec 29	Dec 28	Dec 27	Dec 26	Dec 25	Dec 24	Dec 23	Dec 22	Dec 21	Dec 20	Dec 19	Dec 18	Dec 17	Dec 16	Dec 15	Dec 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18	Jul 17	Jul 16	Jul 15	Jul 14	Jul 13	Jul 12	Jul 11	Jul 10	Jul 9	Jul 8	Jul 7	Jul 6	Jul 5	Jul 4	Jul 3	Jul 2	Jul 1	Jun 30	Jun 29	Jun 28	Jun 27	Jun 26	Jun 25	Jun 24	Jun 23	Jun 22	Jun 21	Jun 20	Jun 19	Jun 18	Jun 17	Jun 16	Jun 15	Jun 14	Jun 13	Jun 12	Jun 11	Jun 10	Jun 9	Jun 8	Jun 7	Jun 6	Jun 5	Jun 4	Jun 3	Jun 2	Jun 1	May 31	May 30	May 29	May 28	May 27	May 26	May 25	May 24	May 23	May 22	May 21	May 20	May 19	May 18	May 17	May 16	May 15	May 14	May 13	May 12	May 11	May 10	May 9	May 8	May 7	May 6	May 5	May 4	May 3	May 2	May 1	Apr 30	Apr 29	Apr 28	Apr 27	Apr 26	Apr 25	Apr 24	Apr 23	Apr 22	Apr 21	Apr 20	Apr 19	Apr 18	Apr 17	Apr 16	Apr 15	Apr 14	Apr 13	Apr 12	Apr 11	Apr 10	Apr 9	Apr 8	Apr 7	Apr 6	Apr 5	Apr 4	Apr 3	Apr 2	Apr 1	Mar 31	Mar 30	Mar 29	Mar 28	Mar 27	Mar 26	Mar 25	Mar 24	Mar 23	Mar 22	Mar 21	Mar 20	Mar 19	Mar 18	Mar 17	Mar 16	Mar 15	Mar 14	Mar 13	Mar 12	Mar 11	Mar 10	Mar 9	Mar 8	Mar 7	Mar 6	Mar 5	Mar 4	Mar 3	Mar 2	Mar 1	Feb 28	Feb 27	Feb 26	Feb 25	Feb 24	Feb 23	Feb 22	Feb 21	Feb 20	Feb 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# Starmin restates loss and rescinds dividend

By Catherine Milton

STARMIN Group, the quarry products company chaired by Lord Parkinson, the former cabinet minister, yesterday said its previously reported full year losses had been understated by millions of pounds.

Instead of pre-tax losses of \$8.06m, the company said losses totalled £11.5m in 1992. The proposed final dividend of 0.2p will not now be paid.

The change followed a review of the company's accounting policies, announced in July when the two Abdullah brothers resigned as executives. They had controlled Starmin since 1989.

The review, carried out by Ernst & Young at the new board's instigation, found that turnover should have been reported as £18.7m rather than £20.1m and losses per share 3.6p instead of 2.5p.

The board does not believe it

needs to amend the company's 1991 accounts, which were also scrutinised. In a statement the company said it was "conscious" of the need to "establish a longer-term strategy for enhancing shareholder value". The company is understood to be trading at break-even now, but is making losses after interest payments.

The discrepancies hinge on profits having been booked on disposals which have now been reversed.

First, the company recorded a £1.4m profit following the sale of some assets and landfill facilities to Chertsey Environmental Services in December 1991. However, that deal fell through.

After CES pulled out, Jeniva Landfill, a private company, bought the assets, plus an additional quarry with a £100,000 net book value, and a £160,000 cash injection from Starmin. It paid for them in its own

shares, representing 35.5 per cent of its total equity. Starmin booked an extra profit of £250,000 on the sale of the additional quarry.

Starmin said a balance of £1.28m which had been recorded as "owing" from CES was now being written off, while the £750,000 investment in Jeniva had been written down to cost of £438,000.

Second, Starmin bought Tamar and St Mary's, two plant hire companies, in March 1993, paying £300,000 in cash and £2.6m in the form of assets and land. It took a £1m profit on the "disposal".

The statement said: "Because of the inherent uncertainties in the valuations of the assets concerned it would be inappropriate to recognise any effects of this transaction."

The board also made an exceptional provision of £1.03m relating to non-core activities.

# Ratner cousins share in £1m pay-off

By Neil Buckley

MR GERALD Ratner, the man who built Ratners into the world's largest jewellery group, and his cousin Victor shared pay-offs for loss of office of more than £1m last year, according to the company's annual report.

For Mr Gerald Ratner, who sowed the seeds of his own downfall by describing one of the company's products in a speech as "crap", the compensation was in addition to the £450,000 pay he received for his final 10 months as chief executive - making a total last year of more than £900,000.

He was fined £160 for a driving offence in January after a magistrate at Thame, Oxfordshire, ruled he had a disposable income of only £20 a week.

He stepped down as chairman in January 1992, but remained as chief executive until November when he resigned after pressure from bankers and shareholders.

His cousin Victor resigned as deputy managing director after a management reorganisation in February 1992 instigated by Mr James McAdam, the newly-appointed chairman. Ratners said yesterday that the cousins shared pay-offs totalling £1.01m, with Gerald receiving "just under £500,000".

That was made up of one year's basic salary of £375,000, as quoted at the time of his resignation, plus pension, car and other benefit payments.

Victor, who was on a longer, five-year contract, received slightly more than £500,000.

Mr McAdam was paid a slightly more modest £288,000 for the year to January 30, including a £25,000 pension contribution.

Mr Gerald Ratner is returning to retailing as an adviser to developers trying to convert Tobacco Dock, the failed shopping centre in London's Wapping, into a factory outlet centre where manufacturers sell surplus stock directly to the public at large discounts.

His cousin has opened a jewellery shop in Kingston-upon-Thames, and plans more.

# Muscle power of a NatWest arm

THE £253m interim profit made by National Westminster Bank's securities and corporate lending arm, NatWest Markets, made it the bank's most profitable operating sector.

The obvious question was voiced by Mr Martin Owen, its chief executive: "Has it all been done by mirrors?" he asked.

That question translates into whether National Westminster has managed to establish a securities business to rival that of Barclays' BZW, or whether the figures were merely flattered by abnormal profits from foreign exchange and capital markets trading in six months of currency volatility.

Mr Owen's answer was unsurprisingly that NatWest Markets is starting to establish a presence a year after he was appointed chief executive. If so, it is achieving a largely unknown feat by putting together NatWest's corporate banking for its 1,300 largest customers with a range of securities operations.

It was hard to tell by the figures yesterday. The bank would only break down NatWest Markets' profits to the extent of saying that it had made strong dealing profits of £246m from higher volumes and wider spreads, and that its equities and venture capital operations had also done well.

Furthermore, its lending contributed to a squeeze on the international net interest margin because it took on low margin assets in treasury operations. Yet Mr Owen insisted that there had been a "step jump" in the business as it started to gain the benefits of integrated operation.



Keeping an eye on the markets: Lord Alexander (left), chairman of NatWest Bank, with chief executive Derek Wanless

This is a significant change for NatWest, which two years ago was uncertain of whether it would retain NatWest Securities, its broking business. It had suffered from publicity over County NatWest's involvement with Blue Arrow, and two Department of Trade and Industry inquiries.

Mr Derek Wanless, NatWest's chief executive, said yesterday that NatWest Markets was "more than exceeding the required return" from Nat-

West which is now to make a 17.5 per cent post-tax return. Even discounting the exceptional trading profits, he expects it to be above the barrier. In fact, staff were told yesterday that treasury profits were marginally higher than the last half of 1992, while capital markets had gained much more strongly. Equities moved back into profit after a second half loss, while profits in corporate finance fell from the same period.

The crucial problem in investment banking that Mr Owen has been trying to address is that much of large corporate lending has been at too fine margins to be profitable. Banks have to persuade corporate customers to give them other business such as debt and equity raising, or treasury, to make money.

Mr Owen said that NatWest Markets now has systems in place that allow it to calculate the overall value of customer relationships. "Of course, it is impossible to get down to the last penny in things like foreign exchange trading, but we broadly know that we are in the right ball park," he said.

In practice, this review has produced some shocks. Mr Owen estimates that only 800 of 1,300 large corporates are clearly producing healthy profits. He is working on the other 500 to raise earnings. He talks of "appalling" one large customer by showing quite how unprofitable the business was.

NatWest Markets has a stiff task in producing the required capital returns because 31.5 per cent of the bank's £106.6bn risk-weighted assets are attached to the business. This means that it will have to continue to produce high non-interest income to make sure that lending is worthwhile.

However, Mr Owen believes that NatWest Markets' capacity for distribution of loan and equity capital through its large securities operation will beat smaller competitors.

The bank's size may require large returns, but it can also be used to throw some weight around in an overcrowded market.

# Standard Life sells stake in loss-making Excalibur

STANDARD Life Assurance has sold its 4.99 per cent holding in Excalibur Group, the precision engineering and jewellery company which last week announced annual pre-tax losses of £6.2m.

The disposal was made on the day Excalibur announced the losses and appointed Mr Arthur Church as chief executive. Standard is likely to have suffered a significant loss on the disposal of the 3m shares. Although the shares closed

14p up on the day at 13p, Standard has held a substantial stake since 1991 when they traded at about 45p.

Mr Richard Griffiths, the chairman's brother who has relinquished the managing director's role in favour of a non-executive board position, announced that he had purchased 200,000 shares at 15p on Monday, bringing his total holding to 0.33 per cent. The shares last night closed 24p higher at 18p.

# Ossory ex-chief in £194,000 deal

Ossory Estates, the property group which is in refinancing talks with its banks, has sold two companies to Mr John Walker, its former chairman. The two businesses, Bence Lane Development Company

and Ossory France, have combined net liabilities of £459,000 - including intercompany accounts owing to Ossory totalling £284,000.

The purchase price is £194,000.

## DIVIDENDS ANNOUNCED

Company	Current payment	Date of payment	Corresponding dividend	Total for year	Total last year
Abstract Scotland	0.8	Sept 27	0.8	8.8	0.6
Green Property	1.25	Sept 28	1.25	12.5	0.8
Law Debenture	6.5	Oct 15	6.25	62.5	18.25
NatWest	0.2	Oct 15	0.125	1.25	17.5
Pacer Systems	34	Dec 15	3	34	6.5
Yorkshire Chemicals	2.8	Oct 8	2.5	25	7.65

Dividends shown pence per share net except where otherwise stated. \*On increased capital. SUSM stock + US cents. †44th pence.

# SelectTV moves into business TV

By Raymond Snoddy

SELECTTV, the independent production company famous for comedy hits such as *Birds of a Feather* and popular dramas such as *Love Hurts*, has decided to move into business television.

The USM-quoted company has bought a 50 per cent stake in Tribeca Television, a tiny independent production company run by Mr Jeffrey Perry, a financial journalist.

The company produced *Saving the American Dream* which was shown on Channel 4 last December and has a series in development looking at those who created international brands such as Swatch watches and IKEA furniture.

Mr Michael Pilsworth, managing director of SelectTV, said it was also interested in joining any consortium considering running a business channel on UK cable television.

"We want to apply the humour of *Birds of a Feather* to corporate videos in the way John Cleese has."

The deal involves a maximum payment of about £91,000.

## TENDER NOTICE UK GOVERNMENT ECU TREASURY BILLS

For tender on 10 August 1993

1. The Bank of England announces the issue by Her Majesty's Treasury of ECU 1,000 million nominal of UK Government ECU Treasury Bills, for tender on a bid-yield basis on Tuesday, 10 August 1993. An additional ECU 50 million nominal of Bills will be allotted directly to the Bank of England.

2. The ECU 1,000 million of Bills to be issued by tender will be dated 12 August 1993 and will be in the following maturities:

ECU 200 million for maturity on 16 September 1993  
ECU 500 million for maturity on 11 November 1993  
ECU 300 million for maturity on 10 February 1994

3. All tenders must be made on the printed application forms available on request from the Bank of England. Completed application forms must be lodged, by hand, at the Bank of England, Securities Office, Threadneedle Street, London EC2 7AD, not later than 10.30 a.m., London time, on Tuesday, 10 August 1993. Payment for Bills allotted will be due on Thursday, 12 August 1993.

4. Each tender at each yield for each maturity must be made on a separate application form for a minimum of ECU 500,000 nominal. Tenders above this minimum must be in multiples of ECU 100,000 nominal.

5. Tenders must be made on a yield basis (calculated on the basis of the actual number of days to maturity and a year of 360 days) rounded to two decimal places. Each application form must state the maturity date of the Bills for which application is made, the yield bid and the amount tendered for.

6. Notification will be despatched on the day of the tender to applicants whose tenders have been accepted in whole or in part. For applicants who have requested credit of Bills in global form to their account with Euro-clear or CEDEL, Bills will be credited in the relevant systems against payment. For applicants who have requested definitive Bills, Bills will be available for collection at the Securities Office of the Bank of England after 1.30 p.m. on Thursday, 12 August 1993 provided cleared funds have been credited to the Bank of England's ECU Treasury Bills Account No. 59005516 with Lloyds Bank Plc, International Banking Division, PO Box 19, Hays Lane House, 1 Hays Lane, London SE1 2HA. Definitive Bills will be available in amounts of ECU 1,000, ECU 50,000, ECU 100,000, ECU 500,000, ECU 1,000,000, ECU 5,000,000 and ECU 10,000,000 nominal.

7. Her Majesty's Treasury reserve the right to reject any or part of any tender.

8. The arrangements for the tender are set out in more detail in the Information Memorandum on the UK Government ECU Treasury Bill programme issued by the Bank of England on behalf of Her Majesty's Treasury on 28 March 1989, and in supplements to the Information Memorandum. All tenders will be subject to the provisions of that Information Memorandum (as supplemented).

9. The ECU 50 million of Bills to be allotted directly to the Bank of England will be for maturity on 10 February 1994. These Bills may be made available through sale and repurchase transactions to the market makers listed in the Information Memorandum (as supplemented) in order to facilitate settlement.

10. Copies of the Information Memorandum (and supplements to it) may be obtained at the Bank of England. UK Government ECU Treasury Bills are issued under the Treasury Bills Act 1977, the National Loans Act 1968 and the Treasury Bills Regulations 1968 as amended.

Bank of England  
3 August 1993

## VOGELSTRAUBS BULT METAL HOLDINGS LIMITED

Incorporated in the Republic of South Africa  
(Registration No. 05-04345-06)

### INTERIM REPORT

CONSOLIDATED INCOME STATEMENT

	* Six Months ended 30 June 1993	* Six Months ended 30 June 1992	Year ended 31 Dec 1992
Revenue	3 900	3 585	6 607
Income from investments	740	68	68
Surplus on realisation of investments	59	439	669
Surplus	4 699	4 092	7 344
Expenditure	499	387	2 862
Administration and general interest	446	307	802
Amounts written off investments	53	-	1 060
Profit before tax	4 200	3 697	6 582
Tax	108	3	3
Profit after tax	4 102	3 694	6 579
Earnings per share - cents	22	20	36
Dividends - per share - cents	15	15	35
Dividends - per share - cents	2 759	2 758	6 436
Dividends covered	1.5	1.3	1.0

### CONSOLIDATED BALANCE SHEET

	* At 30 June 1993	* At 30 June 1992	At 31 Dec 1992
Investments	52 466	51 498	49 655
Net current assets	2 784	3 112	4 279
Current assets	5 790	6 006	6 086
Cash	1 991	2 708	3 504
Other current assets	3 799	3 298	4 582
Less current liabilities	2 966	2 894	3 817
Share capital	35 260	34 811	35 919
Reserves	45 812	45 183	44 470
Investments	55 280	54 611	53 918
Less:			
- Market value	54 486	52 325	44 153
- Excess over book value	18 020	27 311	10 999
- Book value	35 981	35 014	33 154
Unlisted - Book value	16 485	18 485	16 485
Shares in issue unchanged at 18 283 600			
Net assets (the value)	1 040	1 186	876
Net assets - cents			

\* Unaudited

NOTES:

1. Dividend: The final dividend No. 92 of 20 cents per share, in respect of the year ended 31 December 1992, amounting R3 679 000, was declared on 14 January 1993 and paid on 24 February 1993.

2. Investments: During the six months to 30 June 1993, the Group followed their rights to subscribe for 278 000 new shares in Northern Platinum Limited at a cost of R5.4 million, subsequently, the Group took the opportunity of selling 103 000 of these shares, as well as 135 900 shares in New Wits Limited.

3. Prospects: Profits during the latter half of the current financial year remain dependent on coal and base metal prices received by these companies which form a substantial portion of the company's investments. Should these continue at current levels, it is unlikely that there will be much improvement in the second half-year compared with the first half.

### DECLARATION OF INTERIM DIVIDEND

Declined No. 93 of 10 cents per share has been declared in South African currency, payable to members registered at the close of business on 27 August 1993.

Warrants payable on 22 September 1993 will be posted on 21 September 1993.

Standard conditions relating to the payment of dividends are obtainable from the share transfer offices and the London Office of the company.

The register of members will be closed from 28 August to 3 September 1993, inclusive.

On behalf of the board  
A J Wiggins  
(Chairman) Directors  
M J Tegg

Registered and Head Office: 75 Fox Street, Johannesburg 2001

London Office: Greenoak House, Francis Street, London SW1P 1DH

United Kingdom Registrar: Barclays Register, Bourne House, 24 Beckett Road, Beckenham, Kent BR3 4TU

3 August 1993

A Member of the Gold Fields Group

## NEW WITS LIMITED

Incorporated in the Republic of South Africa  
(Registration No. 05-04822-06)

### PRELIMINARY ANNOUNCEMENT OF RESULTS

	Year ended 30 June 1993	Year ended 30 June 1992
Revenue	1 744	1 545
Income from investments	272	121
Surplus on realisation of investments	686	1 104
Interest and sundry	32 025	20 426
Expenditure	2 702	2 771
Administration	1 744	1 545
Amounts written off investments	272	121
Interest	686	1 104
Profit before tax	28 323	17 655
Tax	319	-
Profit after tax	28 004	17 655
Unappropriated profit, brought forward	48	68
Unappropriated profit	28 052	17 723
Less:		
Dividends declared	15 930	15 930
Interim 17c (17c)	5 206	6 208
Final 55c (55c)	10 722	10 722
Transfer to reserves	13 026	1 745
Unappropriated profit, carried forward	96	48
Earnings per share - cents	96	68
Dividends per share - cents	52	52
Times dividends covered	1.8	1.1
Net assets (as valued) per share - cents	1 752	1 395

### DECLARATION OF FINAL DIVIDEND

Dividend No. 85 of 55 cents per share in respect of the year ended 30 June 1993 has been declared in South African currency, payable to members registered at the close of business on 27 August 1993.

Warrants payable on 22 September 1993 will be posted on 21 September 1993.

Standard conditions relating to the payment of dividends are obtainable from the share transfer offices and the London Office of the company.

The register of members will be closed from 28 August to 3 September 1993, inclusive.

By order of the board  
per pro GOLD FIELDS CORPORATE SERVICES LIMITED  
London Secretaries  
S J Dunning, Secretary

Registered and Head Office: 75 Fox Street, Johannesburg 2001

London Office: Greenoak House, Francis Street, London SW1P 1DH

United Kingdom Registrar: Barclays Register, Bourne House, 24 Beckett Road, Beckenham, Kent BR3 4TU

3 August 1993

A Member of the Gold Fields Group

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## REPUBLIC OF PARAGUAY MINISTRY OF PUBLIC WORKS AND COMMUNICATIONS

### UNDER SECRETARIAT OF PUBLIC WORKS AND COMMUNICATIONS

### DEPARTMENT OF COUNTRY ROADS

### NATIONAL COUNTRY ROAD PROGRAM, FIRST STAGE

### LOAN AGREEMENTS

### Nos. 744/OC-PR AND 745/OC-PR

### PREQUALIFICATION OF CONTRACTOR COMPANIES

The Ministry of Public Works and Communications of the Republic of Paraguay invites Contractor Firms (BID) countries that specialize in Road Construction Work to present prequalification proposals relating to the hiring of Contractor Firms or Consortia of Contractor Firms to carry out the work of Reconstruction and Improvement of country roads included in the subject Project, to be financed partially by the Inter American Development Bank through Loan Agreements Nos. 744/OC-PR and 745/OC-PR.

Therefore, financing of the Works are subject to the conditions of the said Agreements.

The Program comprises the improvement and construction of approximately 900 kilometers of roads consisting, in summary, of the construction of:

- Embankments
- Gravel Surfacing of roadway
- Wooden bridges
- Reinforced concrete tube culverts
- Vertical road signs
- Surfing
- Surfacing of road drains and energy dissipators.

In order to qualify, the Firms or Consortia of Firms must obtain a minimum of 75 points out of a possible total of 100. Details of the qualification system are set forth in the Specifications of Bases and Conditions.

It is expected that the first bid, for Sub-project Concepcion and Itapua (229 Km.), will be called during the second semester of 1993, and work expected to commence in the first semester of 1994, with an estimated term of completion of 24 months.

Bids for the rest of the work will be called during the second semester of 1994, estimating that construction will commence in the third semester of the said year and with an estimated term of completion of 34 months.

The Specification of Bases and Conditions may be obtained from the Administrative and Accounting Unit of the Country Road Department located at Oliva and Alberdi streets, MOPC Building, 2nd Floor, Asuncion, Paraguay, by Oliva and Alberdi streets, MOPC Building, 2nd Floor, Asuncion, Paraguay, by Oliva and Alberdi streets, MOP



## GOLD FIELDS PROPERTY COMPANY LIMITED

Incorporated in the Republic of South Africa  
Registration No. 01/01078/00

### INTERIM REPORT

	Six months ended 30 June 1993	Six months ended 30 June 1992	Year ended 31 Dec 1992
<b>CONSOLIDATED INCOME STATEMENT</b>			
Revenue	4 551	3 527	8 219
Income from rent and sale of property	4 551	3 527	8 219
Surplus on realisation of investments and fixed assets	244	1 475	2 124
Income from other sources	369	456	1 648
Income from investments	486	518	1 308
	6 070	5 976	13 299
Expenditure	2 354	1 355	3 910
Administration and general	1 436	1 204	3 075
Interest	918	151	843
Amounts written off	-	-	190
Profit before tax	3 716	4 621	9 389
Tax	1 461	1 890	3 356
Profit after tax	2 255	2 731	6 033
Earnings per share - cents	22	27	59
Dividends - per share - cents	18	18	50
- absorbing - R000	1 640	1 840	5 112
- fines covered	1.2	1.5	1.2

	At 30 June 1993	At 30 June 1992	At 31 Dec 1992
<b>CONSOLIDATED BALANCE SHEET</b>			
Fixed assets	71 289	52 838	65 056
Investments	18 491	20 743	20 547
Land and township development	4 077	5 723	5 242
Net current assets/liabilities	(19 041)	(4 605)	(16 321)
Current assets	1 692	2 520	2 211
Less: current liabilities	(20 733)	(7 325)	(18 532)
Other	15 193	7 325	11 460
Share capital	73 996	73 632	74 574
Reserves	256	256	256
Deferred liabilities and provisions	74 157	73 742	73 744
	74 996	74 604	74 574
Investments			
Listed			
- Market value	36 900	27 865	22 603
- Excess over book value	21 180	7 646	2 943
- Book value	17 720	19 959	19 760
Unlisted - Book value	750	787	787
Shares in issue unchanged at 10 224 350			
Net assets (as valued)	1 329	1 224	1 056

**NOTES:**  
1. Dividend. The final dividend No. 140 of 32 cents per share, in respect of the year ended 31 December 1992, amounting R3 272 000, was declared on 14 January 1993 and paid on 24 February 1993.  
2. Realisation of Investments. During the six months to 30 June 1993, the company took the opportunity of selling 226 700 shares in East Dugganston Mines Limited. It is anticipated that there will be further sales of investments in the latter half of the current financial year in order to reduce the overdraft.  
3. Midland Hotel. Negotiations were successfully concluded with a view to a tenant for the lease of the hotel and the official opening was held on 16 May 1993.  
4. Prospects. It is anticipated that consolidated net earnings for the latter half of the current financial year will exceed those of the first half, enabling the dividend for the whole year to be maintained at last year's level.

### DECLARATION OF INTERIM DIVIDEND

Dividend No. 141 of 18 cents per share has been declared in South African currency, payable to members registered at the close of business on 27 August 1993.  
Warrants payable on 22 September 1993 will be paid on 21 September 1993.  
Standard conditions relating to the payment of dividends are obtainable at the share transfer offices and the London Office of the company.  
The register of members will be closed from 28 August to 3 September 1993, inclusive.

On behalf of the Board  
M J Tagg  
(Chairman)  
A J Wright  
Directors

Registered and Head Office:  
75 Fox Street  
Johannesburg 2001

London Office:  
Greenwich House  
Francis Street  
London SW1P 1DH

United Kingdom Registrar:  
Sandra's Registrars  
Francis House  
94 Beckenham Road  
Beckenham, Kent BR3 4TU

3 August 1993

A Member of the Gold Fields Group

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# Unlikely springboard for European growth

By Christine Buckley

JAMES BROWN will be the first entertainer not wearing football boots to play at the New London Stadium.

The veteran soul singer appears at the end of this month by arrangement with Ogden Entertainment Services of New York, one of the world's biggest marketing companies.

Ogden, which manages 110 venues in the US and Canada, has found its springboard to a European stadium operation in New Cross, south London, the home of Millwall Football Club.

The US group, whose only other European operation is baggage handling at Gatwick Airport, is at the start of a vigorous European campaign in entertainments.

Last month it agreed a 20-year contract to operate Manchester's new Olympic arena and it is in the final throes of arranging a deal concerning a new stadium in Kirkcaldy, West Yorkshire. Several other projects are under negotiation including plans for Germany and Belgium as well as further schemes for the UK.

Mr Frank Russo, Ogden's vice president for international operations, is excited about the Millwall venture. He is unworried about the club's former reputation for supporter violence

or the ground's location in an area of south London considered in need of regeneration. "The area has a reputation that is based more in perception than truth," he said.

The link-up between Ogden and Millwall arose from an association between Mr Peter Mead, vice-chairman of the football club, and chiefs at Ogden. It has resulted in the 10 year management deal under which Ogden will take full responsibility for

non-football events and take a share in catering and merchandising.

Mr Russo sees the UK as a market ready to be tapped. Apart from customers clamouring to be treated "with more kindness", he also sees potential for more stadia. "There needs to be more of a circuit in the UK," he said.

The foothold Ogden has made at Millwall will soon be consolidated by plans for a permanent UK base.

## Lions roam from Den to seek long-term safety

Christine Buckley on Millwall Football Club's move to a new home

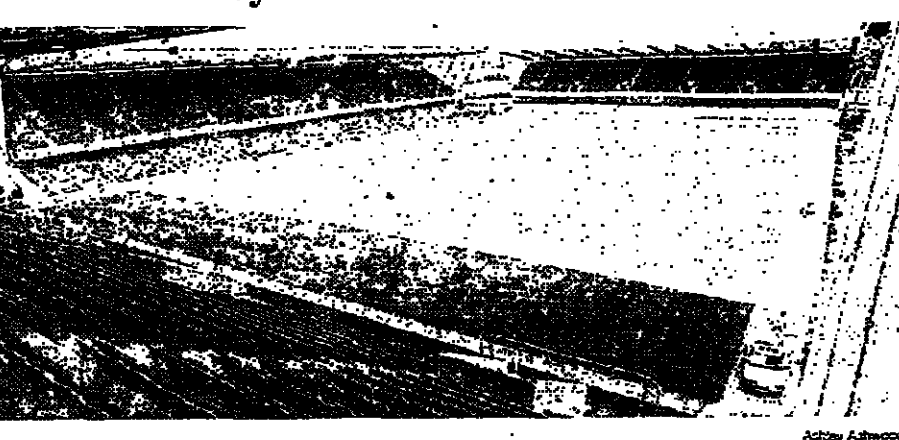
THERE are too many professional football clubs, believes Mr Reg Burr, chairman of Millwall. "You could get rid of about 25 clubs hanging on by their fingertips."

Millwall, the first division team, is now not one of them. Tonight the south London side, owned by USM-quoted Millwall Holdings, opens a £15.5m multi-purpose stadium, built - remarkably given the company's £12m market value - without recourse to debt.

The company has had a rocky ride on the Stock Exchange and the club has long been dogged by the reputation for violence of its supporters.

But, Mr Burr reckons, the stadium's inaugural match between Millwall and Mr Bobby Robson's Sporting Lisbon, will mark a turning point in the club's 106-year history and one which he thinks will guarantee football at Millwall for at least 75 years.

Millwall Holdings was floated on the USM in 1989 at 20p a share. It started trading in profit, but in 1990 a combination of relegation from the then First Division and an



Waiting for the kick-off: Millwall's new stadium which, it is hoped, will develop a life of its own

ill-fated foray into the pubs business with the £10m purchase of Taverna Leisure took their toll.

The company tumbled into loss with a pre-tax deficit of £2.67m in the 10 months to end of May 1991. Losses have since been cut with the disposal of the pub chain, but Millwall has yet to return to profits.

The shares now stand at 4p.

Even before these troubles, the club had decided it must move to a new ground if it was to survive.

Now the club, nicknamed the Lions, has left its Den, the old club ground, much to the demonstrated distress of fans, to roam Senegal Fields, the site of its new home, New London Stadium.

Although only half a mile down the road, it promises to be a world away from the old Millwall terraces.

Much of the cash for the new stadium came from the sale of the Den, a £3.2m rights issue this spring, and grants from the Football Trust and Lewisham Council, Millwall's local authority.

The Den's sale to Fairview New Homes, the housebuilder, yielded £5.2m. The Football Trust awarded a grant of

£2.5m, the largest it has made to a league side.

This was topped up by an extra allocation by the trust of £350,000, made to fund Taylor report requirements. This report, written after the Hillsborough disaster in 1989, required football clubs to convert their terraces to seats.

Lewisham Council, long-time sponsors of Millwall, provided £2.6m. The stadium includes a community sports hall. The Senegal Fields site is owned by Lewisham and is on a 125-year lease to Millwall.

Various other sponsorship tie-ups and schemes make up the rest of the funding. Millwall has struck a 5-year marketing deal with Coca Cola and its kit will be sponsored by Seagram's International, the drinks group.

But the new ground is not just for football. Mr Burr is keen the stadium develops a life of its own beyond the football club, producing returns that will sustain the club's development over the long-term.

The stadium is designed to

host pop concerts, boxing, festivals and other events as well as Millwall matches.

Ogden Entertainment Services will handle all non-football events under a 10-year arrangement, taking a management fee and a percentage of the food and beverage sales. Mr Burr is adamant that with non-football events "we are not taking a promotional risk".

He sees such off-field expansion as the only way for football clubs to prosper as live soccer is an addiction for a diminishing number of people. It provides another important source of income when clubs are suffering financial pressures on many sides, including falling gate receipts, rising transfer fees, and the expense of implementing the Taylor report.

Clubs cannot afford a hand-to-mouth short-term outlook, Mr Burr believes, pointing to a grim picture of the falling fortunes of football clubs that is born from ailing local economies.

"When I first came into football 30 years ago it was all about 11 men kicking a ball. That was very nice but it isn't like that any more, it can't be."

## CE Heath raises £21m in share sale

CE HEATH and CE Heath International Holdings yesterday announced the successful completion of the placing of 32.4m HTH shares held by Risk Management Holdings, a wholly owned subsidiary of Heath.

HTH is the Australian holding company which owns Heath's underwriting operations in Australasia and the Pacific Basin and was, until its flotation on the Australian stock exchange in June 1992, a subsidiary of Heath.

Following its listing Heath's interest was reduced to below 50 per cent. Yesterday's placing left the insurance broking group with just 25 per cent of the company.

The shares have been placed by MacQuarie Equities with a number of institutional investors worldwide at A\$1.40 apiece, against their last traded price of A\$1.42.

The placing will raise some £21m before tax, against a book value at March 31 of about £14.3m. Of the net proceeds, £11m will be used to reduce bank borrowings. The balance will be used to fund expansion.

Farrington, the former soft drinks manufacturer which now has the Farrington Hotel on the Isle of Wight as its only active - and profitable - subsidiary, turned in accounts for the year ended February 26 which it is anticipated will be qualified on a going concern basis.

The loss for the year was £55,000 - against a deficit of £2.25 for the previous 14 months - after exceptional items of £317,000 (£1.27m) and before making any allowance for the possible earn-out from the disposal of Alpine Soft Drinks (UK).

The deficiency of shareholders' funds of £187,000 on February 28 was corrected with an injection of £300,000 cash from convertible redeemable preference shares.

Losses per share came out at 2.5p (18.1p).

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## Green Property falls to £860,000

The timing of asset sales contributed to a fall in pre-tax profits at Green Property from £21.01m to £1895,000 for the six months to June 30.

However, net assets per share advanced from 151p to 194p over the six months, due mainly to the appreciation of sterling.

Earnings per share were 3.77p (4.39p). The interim dividend is unchanged at 1.2p and the company expects that the full year payment will be at least maintained at 3.5p.

## Farrington accounts may be qualified

Farrington, the former soft drinks manufacturer which now has the Farrington Hotel on the Isle of Wight as its only active - and profitable - subsidiary, turned in accounts for the year ended February 26 which it is anticipated will be qualified on a going concern basis.

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Johannesburg  
4 August 1992



**By Laurie Morse in Chicago**

**By Kenneth Gooding,  
Mining Correspondent**

He pointed to the steep fall in prices in May and suggested that many of the participants had been building big short positions during the past few months. Recent covering of those short positions had pushed up prices, he said.

Other traders suggested that North American copper producers had sold short but were well able to cope with any squeeze - which might not be the case for organisations that granted options during the copper price collapse in May.

In spite of the battering some trading houses suffered then,

**By Laurie Morse**

kind which might have an impact on the exchange.

Mr David King, chief executive, explained, "the market is deeper, more liquid, more professional and has many more checks and balances" than it had 10 years ago.

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## rous metals

## By Kenneth Gooding

bottom-line or net profits were badly affected by two new accounting standards widely adopted in the US last year: SFAS 109 (which relates to the calculation of deferred tax liabilities) and SFAS 106 (which states that balance sheets should show accrued liabilities for post-retirement benefits other than pensions).

The standards virtually wiped out the industry's profits - MMRS's regional analysis shows that in the US aggregate net earnings of \$546m in 1991 became net losses of \$253m in

✓

**SELENIUM:** European free market, min 99.5 per cent, \$ per lb, in warehouse, 4.70-5.40.

**TUNGSTEN ORE:** European free market, standard min. 65 per cent, \$ per tonne unit (10 kg)  $WO_3$ , cif, 23-35 (28-39).

**VANADIUM:** European free market, min. 98 per cent, \$ a lb  $V_2O_5$ , cif, 130-140 (same).

**URANIUM:** Nuxeco exchange value, \$ per lb,  $U_3O_8$ , 7.00 (same).

**SELENIUM:** European free market, min 99.5 per cent, \$ per lb, in warehouse, 4.70-5.40.

**TUNGSTEN ORE:** European free market, standard min. 65 per cent, \$ per tonne unit (1000 kg)  $WO_3$ , cif, 23-35 (26-39).

**VANADIUM:** European free market, min. 98 per cent, \$ a lb  $V_2O_5$ , cif, 1.30-1.40 (same).

**URANIUM:** Nuxco exchange value, \$ per lb,  $U_3O_8$ , 7.00 (same).

## MARKET REPORT

<b>Chicago</b>				
<b>WHEAT 5,000 bu to m/c; conts/500 bushel</b>				
Close	Previous	High/Low		
7090	7044	7084	7020	
7090	7054	7074	7020	
7090	7074	7074	7024	
7090	7090	7094	7024	
7100	7100	7114	7024	
7096	7104	7114	7030	
7100	7110	7120	7070	
<b>CRUDE OIL 90,000 lbs; conts/b</b>				
Close	Previous	High/Low		
24.84	24.17	24.87	24.05	
24.44	24.27	24.47	24.15	
24.57	24.22	24.80	24.22	
24.81	24.73	24.85	24.55	
24.86	24.74	24.87	24.60	
24.87	24.74	24.87	24.80	
24.80	24.85	24.85	24.80	
24.87	24.84	24.90	24.80	

## London Markets

ANNE MEAL 100 lbs; \$/ton			
	Close	Previous	High/Low
228.7	230.7	231.0	227.8
225.2	227.3	228.0	224.8
223.2	224.1	226.5	223.0
223.8	224.2	224.4	222.1
222.2	222.2	222.2	220.5
220.5	221.0	222.0	219.5
217.8	218.2	220.0	217.8
215.7	216.2	218.0	215.5
NY 6,000 lb m/cr, cants/500 bushels			
	Close	Previous	High/Low
241.2	240.0	241.4	239.0
247.8	246.9	248.0	245.4
254.8	253.6	255.0	252.4
257.2	256.2	257.0	254.7
261.6	260.4	262.0	259.4
NY 6,000 lb m/cr, cants/500 bushels			
	Close	Previous	High/Low
311.4	307.6	313.0	308.4
316.0	312.2	313.0	310.2
321.6	317.2	322.6	318.2
318.6	315.0	319.0	313.0
303.0	307.0	304.0	302.4
CATTLE 40,000 lbs; cants/basis			
	Close	Previous	High/Low
75.400	74.875	74.725	75.300
74.776	74.625	74.750	74.650
75.000	74.875	75.075	74.900
75.375	75.525	75.725	75.475
76.575	76.875	76.725	76.850
75.000	75.250	75.600	75.475
HOGS 40,000 lbs; cants/basis			
	Close	Previous	High/Low
50.100	49.825	50.200	49.325
49.425	49.350	49.475	49.500
49.650	49.550	49.675	49.300
49.850	49.625	49.875	49.800
49.200	45.100	49.300	45.100
49.000	48.900	49.000	48.800
49.050	48.900	49.250	48.700

BELL 40,000 lbs; cents/lb			
Close	Previous	High/Low	
48.825	47.150	47.300	48.025
69.575	69.700	68.750	68.850
82.980	83.050	83.150	82.150
94.200	94.500	94.200	93.750
94.000	94.000	94.000	93.800



# Rally extends to ninth trading session

By Terry Byland,  
UK Stock Market Editor

THE UK stock market managed its ninth consecutive daily advance yesterday, although there were signs that, with the promised interest rate cuts slow to manifest themselves, the longest rally in the Footsie stocks since before the 1987 crash was in danger of faltering. Share prices traced a mixed pattern throughout the session and the closing FTSE 100 index gain of 3.3 at 2,945.0 was below the day's best.

Equity traders remained convinced that the ERM is on its way to the breaker's yard and that interest rates are about to fall throughout Europe; optimism was enhanced yesterday by an easing in repurchase rates in Germany. However, the calmer trends in the French equity market underlined acceptance by investors that interest rate cuts may not come as soon as the optimists would like. Both Germany and France are likely to resist calls for stringent rate cuts, according to UK equity analysts.

Trading in equities remained high in London, with the S&P 500 recording turnover of 799.6m shares against 727.1m on Monday, when retail business, worth £1.7bn, was also good. A trading programme of around £100m was seen in the first half of the session and appeared to reflect a reshaping

of an institutional portfolio towards high yielding stocks. Pressures on second rank issues brought a further peak in the FTSE Mid 250 index, which closed 3.1 higher at 3,338.4. Business in non-Footsie issues made up 62 per cent of the total S&P business, significantly higher than usual.

Support from a firm UK government bond market butressed underlying confidence

that equities have further progress ahead of them, and are only waiting for more solid news on the fate of the ERM and the prospects for interest rates. Dealers reported that UK funds were still moving cash towards the other European equity markets and that the steadiness of the UK market owed a good deal to activity in stock index futures.

Retail and consumer stocks,

directly hooked on to hopes of lower base rates, at first extended the gains of the past week but lost heart as the day passed without news of any reductions in key rates in the leading ERM countries.

The international blue chips lacked strength, in spite of a firm performance from Wall Street overnight; early in its new session, the New York market showed a dip of 3

points on the Dow Average. Oil shares lacked strength as sector specialists continued to weigh up the outlook for crude prices, and the much-battered drug sector remained on the sidelines.

With some analysts now suggesting that Mr Kenneth Clarke, the UK Chancellor of the exchequer, may hold back a base rate cut until his autumn budget, the strength of sterling became a discouraging factor for the big export stocks.

Indeed, some analysts now fear that a base rate cut is needed to take the upward pressure off sterling. But the renewal of optimism in the stock market helped banking shares again as National Westminster unveiled its profits statement. The sector made some further recovery from the doubts cast over the past fortnight by warnings from the UK mortgage houses that the recovery in the sector had been overdone, causing individual stocks to look overrated against the market.

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**INVESTMENT TRUSTS - Contd**

### BUILDING MATERIALS - Cont.

## ELECTRICALS

**ENGINEERING-GENERAL - Cont.****HOTELS & LEISURE - Cont****INVESTMENT TRUSTS - Contd**[{"titles": "The page is a comprehensive financial index, likely from a 1993 publication, listing various companies and their stock prices. The title '1993' is prominently displayed at the top left.", "x\_labels": "The x-axis labels represent the year '1993', indicating the time period covered by the data.", "y\_labels": "The y-axis labels represent the company names, organized into several major categories: 'BUSINESS SERVICES', 'ELECTRICITY', 'FOOD MANUFACTURING', 'INSURANCE BROKERS', 'INSURANCE COMPOSITE', 'INSURANCE LIFE', 'INVESTMENT TRUSTS', 'HEALTH & HOUSEHOLD', 'ENGINEERING-AEROSPACE', 'ENGINEERING-GENERAL', and 'HOTELS & LEISURE'.", "x\_ticks": "The x-axis ticks are implicitly the company names listed vertically, serving as the primary identifiers for the data points.", "y\_ticks": "The y-axis ticks are implicitly the stock prices and other numerical data points listed horizontally next to the company names.", "legends": "There are no explicit legends provided, but the data is organized into distinct sections, each representing a different industry or sector.", "series": "The data series consist of the company names (e.g., 'Aetna', 'Allstate', 'American International') and their corresponding stock prices and other financial metrics listed in columns."}]



**MINES - Cont.**



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**BERMUDA (SIB RECOGNISED)**

[illegible]

**GUERNSEY (SIB RECOGNISED)**

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## CURRENCIES, MONEY AND CAPITAL MARKETS

## FOREIGN EXCHANGES

## Bundesbank calms the market

The Bundesbank surprised foreign exchange dealers for the third time in seven days yesterday by bringing down the cost of borrowing short term funds in its wholesale money market, writes James Blitz.

The Bundesbank may have had a strong domestic reason for taking the move, because the fall in call money would have made the old repo rate of 6.90 per cent too unattractive for banks.

But some dealers suggested that the move may have been intended to help out the other currencies in the exchange rate mechanism, several of which could still come under heavy selling pressure now that their old floors have been removed.

The French franc yesterday stabilised against the D-Mark closing in London at FF3.463 from a previous FF3.505.

France's determination not to cut its intervention rate yet has settled the market. But there is little reason for a cut in the intervention rate, while 3-month interest rates remain nearly 2 percentage points above the intervention level.

Dealers said such huge quantities of French funds were removed from the market dur-

ing last Friday's intervention, that the Bank of France had to add liquidity before a rate cut became meaningful.

Denmark and Belgium continued to take more active measures to support their currencies, D-Mark parity, ignoring all thought of easing monetary policy.

The Belgian franc was the victim of a modest attack of selling, falling to a new low of Bfr21.6424 to the D-Mark. Again, the Belgian central bank intervened in the market to help the currency back to a close of Bfr21.33.

The amount of intervention was described by one dealer as being comparatively modest.

The Danish krone appreciated sharply, closing at DKr3.750 against the D-Mark, having been as low as DKr4.0467 at one stage. But this was at the cost of Monday's hike in 1-month kroner to 25 per cent, which yesterday had overnight borrowing at 250

per cent.

Spain, however, showed yesterday that a cut in interest rates can help the currency to appreciate because dealers are prepared to put a higher premium on economic growth than interest rate returns.

The Bank of Spain cut its repo rate from 11 per cent to 10 per cent, which led to a sharp rally in the peseta from Ptas3.17 to a close of Ptas3.48 in London.

Sterling was mostly unmoved by yesterday's events, closing up 1 penny against the D-Mark at DM1.7050. However, the dollar continued to fall sharply, closing down more than a penny on the day at DM1.7050.

Dealers speculated that the pressure on the dollar may result from selling of the currency by central banks which will need to repay the Bundesbank with D-Marks for its help with intervention.

## EMS EUROPEAN CURRENCY UNIT RATES

	Unit	Rate	% Change	% Sent	% Divergence
Belgium	100	2.1667	-1.34	4.59	-
France	100	2.1667	-1.34	4.59	-
Germany	100	2.1667	-1.34	4.59	-
Italy	100	2.1667	-1.34	4.59	-
Netherlands	100	2.1667	-1.34	4.59	-
Portugal	100	2.1667	-1.34	4.59	-
Spain	100	2.1667	-1.34	4.59	-
UK	100	2.1667	-1.34	4.59	-
US	100	2.1667	-1.34	4.59	-

EU central rates set by the European Commission. Conversion rates in accompanying table. Percentage changes are for a positive change in the rate. Divergence is the difference between the actual rate and the rate set by the Commission. The percentage change is based on the rate set by the Commission. The percentage change is based on the rate set by the Commission.

## DOLLAR SPOT - FORWARD AGAINST THE POUND

	Spot	1m	3m	6m	12m
US	1.7050	1.7050	1.7050	1.7050	1.7050
UK	1.7050	1.7050	1.7050	1.7050	1.7050
US	1.7050	1.7050	1.7050	1.7050	1.7050
UK	1.7050	1.7050	1.7050	1.7050	1.7050

## DOLLAR SPOT - FORWARD AGAINST THE DOLLAR

	Spot	1m	3m	6m	12m
US	1.7050	1.7050	1.7050	1.7050	1.7050
UK	1.7050	1.7050	1.7050	1.7050	1.7050
US	1.7050	1.7050	1.7050	1.7050	1.7050
UK	1.7050	1.7050	1.7050	1.7050	1.7050

## CURRENCY MOVEMENTS

	Aug 3	Aug 4	% Change
US	1.7050	1.7050	0.00
UK	1.7050	1.7050	0.00
US	1.7050	1.7050	0.00
UK	1.7050	1.7050	0.00

## OTHER CURRENCIES

	Aug 3	Aug 4	% Change
US	1.7050	1.7050	0.00
UK	1.7050	1.7050	0.00
US	1.7050	1.7050	0.00
UK	1.7050	1.7050	0.00

## MONEY MARKETS

## Repo rate is cut

THERE were slightly greater expectations of cuts in interest rates yesterday after the Bundesbank set a fixed rate repo at 6.80 per cent, only 5 basis points above the discount rate floor, writes James Blitz.

The German decision to cut the repo rate from 6.95 per cent to 6.80 per cent is part of its attempt to regain control of German money markets after the huge intervention in support of the franc in recent days.

UK clearing bank base lending rate 6 per cent from January 26, 1993

That intervention may have pushed about DM60bn into the financial system, and the cost of call money consequently fell substantially to about 6.4 per cent yesterday.

Dealers said the Bundesbank had to cut the repo rate because, with call money on offer in the interbank market at these very low levels, few banks would have been attracted to borrow funds from the central bank today at the old price.

The repo rate cut leaves a gap of only 5 basis points between the repo rate and the Bundesbank's interest rate floor, so there is little more room for manoeuvre here unless there is another interest rate cut.

But dealers expected the Bundesbank to drain funds from the money market in today's weekly operation. Dealers expect the Bundesbank to withdraw anything from DM20bn to DM30bn in this week's repo operation.

The cut in the repo rate led to a little more bullish about the exchange rate mechanism over the weekend, expectations of interest rate cuts in France and other European countries were slightly dashed. France has not cut its intervention rate and the September Pibor contract was down 15 basis points yesterday, to close at 93.94.

Sterling interest rate futures were softer yesterday, partly in the wake of a good figure for M3 money supply, which was up by a greater amount than expected. The September contract was down 5 basis points to close at 94.33.

Three month sterling cash was unchanged at 5 1/2 per cent yesterday. But rate cut speculation made the removal of a 2 1/2 point shortage difficult. The overnight rate was up at 13 per cent at one stage, with 250m of late assistance.

## FINANCIAL FUTURES AND OPTIONS

## LIFE LONG CITY FUTURES OPTIONS

	Open	High	Low	Prev
US	1.7050	1.7050	1.7050	1.7050
UK	1.7050	1.7050	1.7050	1.7050
US	1.7050	1.7050	1.7050	1.7050
UK	1.7050	1.7050	1.7050	1.7050

## LIFE LONG CITY FUTURES OPTIONS

	Open	High	Low	Prev
US	1.7050	1.7050	1.7050	1.7050
UK	1.7050	1.7050	1.7050	1.7050
US	1.7050	1.7050	1.7050	1.7050
UK	1.7050	1.7050	1.7050	1.7050

## LIFE LONG CITY FUTURES OPTIONS

	Open	High	Low	Prev
US	1.7050	1.7050	1.7050	1.7050
UK	1.7050	1.7050	1.7050	1.7050
US	1.7050	1.7050	1.7050	1.7050
UK	1.7050	1.7050	1.7050	1.7050

## LIFE LONG CITY FUTURES OPTIONS

	Open	High	Low	Prev
US	1.7050	1.7050	1.7050	1.7050
UK	1.7050	1.7050	1.7050	1.7050
US	1.7050	1.7050	1.7050	1.7050
UK	1.7050	1.7050	1.7050	1.7050

## LIFE LONG CITY FUTURES OPTIONS

	Open	High	Low	Prev
US	1.7050	1.7050	1.7050	1.7050
UK	1.7050	1.7050	1.7050	1.7050
US	1.7050	1.7050	1.7050	1.7050
UK	1.7050	1.7050	1.7050	1.7050

## LIFE LONG CITY FUTURES OPTIONS

	Open	High	Low	Prev
US	1.7050	1.7050	1.7050	1.7050
UK	1.7050	1.7050	1.7050	1.7050
US	1.7050	1.7050	1.7050	1.7050
UK	1.7050	1.7050	1.7050	1.7050

## LIFE LONG CITY FUTURES OPTIONS

	Open	High	Low	Prev
US	1.7050	1.7050	1.7050	1.7050
UK	1.7050	1.7050	1.7050	1.7050
US	1.7050	1.7050	1.7050	1.7050
UK	1.7050	1.7050	1.7050	1.7050

## LIFE LONG CITY FUTURES OPTIONS

	Open	High	Low	Prev
US	1.7050	1.7050	1.7050	1.7050
UK	1.7050	1.7050	1.7050	1.7050
US	1.7050	1.7050	1.7050	1.7050
UK	1.7050	1.7050	1.7050	1.7050

## LIFE LONG CITY FUTURES OPTIONS

	Open	High	Low	Prev
US	1.7050	1.7050	1.7050	1.7050
UK	1.7050	1.7050	1.7050	1.7050
US	1.7050	1.7050	1.7050	1.7050
UK	1.7050	1.7050	1.7050	1.7050

## LIFE LONG CITY FUTURES OPTIONS

	Open	High	Low	Prev
US	1.7050	1.7050	1.7050	1.7050
UK	1.7050	1.7050	1.7050	1.7050
US	1.7050	1.7050	1.7050	1.7050
UK	1.7050	1.7050	1.7050	1.7050

## LIFE LONG CITY FUTURES OPTIONS

	Open	High	Low	Prev
US	1.7050	1.7050	1.7050	1.7050
UK	1.7050	1.7050	1.7050	1.7050
US	1.7050	1.7050	1.7050	1.7050
UK	1.7050	1.7050	1.7050	1.7050

## LIFE LONG CITY FUTURES OPTIONS

	Open	High	Low	Prev
US	1.7050	1.7050	1.7050	1.7050
UK	1.7050	1.7050	1.7050	1.7050
US	1.7050	1.7050	1.7050	1.7050
UK	1.7050	1.7050	1.7050	1.7050

## LIFE LONG CITY FUTURES OPTIONS

	Open	High	Low	Prev
US	1.7050	1.7050	1.7050	1.7050
UK	1.7050	1.7050	1.7050	1.7050
US	1.7050	1.7050	1.7050	1.7050
UK	1.7050	1.7050	1.7050	1.7050

## LIFE LONG CITY FUTURES OPTIONS

	Open	High	Low	Prev
US	1.7050	1.7050	1.7050	1.7050
UK	1.7050	1.7050	1.7050	1.7050
US	1.7050	1.7050	1.7050	1.7050
UK	1.7050	1.7050	1.7050	1.7050

## LIFE LONG CITY FUTURES OPTIONS

	Open	High	Low	Prev
US	1.7050	1.7050	1.7050	1.7050
UK	1.7050	1.7050	1.7050	1.7050
US	1.7050	1.7050	1.7050	1.7050
UK	1.7050	1.7050	1.7050	1.7050

## LIFE LONG CITY FUTURES OPTIONS

	Open	High	Low	Prev
US	1.7050	1.7050	1.7050	1.7050
UK	1.7050	1.7050	1.7050	1.7050
US	1.7050	1.7050	1.7050	1.7050
UK	1.7050	1.7050	1.7050	1.7050

## LIFE LONG CITY FUTURES OPTIONS

	Open	High	Low	Prev
US	1.7050	1.7050	1.7050	1.7050
UK	1.7050	1.7050	1.7050	1.7050
US	1.7050	1.7050	1.7050	1.7050
UK	1.7050	1.7050	1.7050	1.7050

## LIFE LONG CITY FUTURES OPTIONS

	Open	High	Low	Prev
US	1.7050	1.7050	1.7050	1.7050
UK	1.7050	1.7050	1.7050	1.7050
US	1.7050	1.7050	1.7050	1.7050
UK	1.7050	1.7050	1.7050	1.7050

## LIFE LONG CITY FUTURES OPTIONS

	Open	High	Low	Prev
US	1.7050	1.7050	1.7050	1.7050
UK	1.7050	1.7050	1.7050	1.7050
US	1.7050	1.7050	1.7050	1.7050
UK	1.7050	1.7050	1.7050	1.7050

## LIFE LONG CITY FUTURES OPTIONS

	Open	High	Low	Prev
US	1.7050	1.7050	1.7050	1.7050
UK	1.7050	1.7050	1.7050	1.7050
US	1.7050	1.7050	1.7050	1.7050
UK	1.7050	1.7050	1.7050	1.7050

## LIFE LONG CITY FUTURES OPTIONS

	Open	High	Low	Prev
US	1.7050	1.7050	1.7050	1.7050
UK	1.7050	1.7050	1.7050	1.7050
US	1.7050	1.7050	1.7050	1.7050
UK	1.7050	1.7050	1.7050	1.7050

## LIFE LONG CITY FUTURES OPTIONS

	Open	High	Low	Prev
US	1.7050	1.7050	1.7050	1.7050
UK	1.7050	1.7050	1.7050	1.7050
US	1.7050	1.7050	1.7050	1.7050
UK	1.7050	1.7050	1.7050	1.7050

## LIFE LONG CITY FUTURES OPTIONS

	Open	High	Low	Prev
US	1.7050	1.7050	1.7050	1.7050
UK	1.7050	1.7050	1.7050	1.7050
US	1.7050	1.7050	1.7050	1.7050
UK	1.7050	1.7050	1.7050	1.7050

## MONEY MARKET FUNDS

## Money Market Trust Funds

	Open	High	Low	Prev
US	1.7050	1.7050	1.7050	1.7050
UK	1.7050	1.7050	1.7050	1.7050
US	1.7050	1.7050	1.7050	1.7050
UK	1.7050	1.7050	1.7050	1.7050

## Money Market Bank Accounts

US Bank High Interest Cheque Accounts				
	Open	High	Low	Prev
US Bank High Interest Cheque Account	1.7050	1.7050	1.7050	1.7050
US Bank High Interest Cheque Account	1.7050	1.7050	1.7050	1.7050
US Bank High Interest Cheque Account	1.7050	1.7050	1.7050	1.7050
US Bank High Interest Cheque Account	1.7050	1.7050	1.7050	1.7050
US Bank High Interest Cheque Account	1.7050	1.7050	1.7050	1.7050
US Bank High Interest Cheque Account	1.7050	1.7050	1.7050	1.7050
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US Bank High Interest Cheque Account	1.7050	1.7050	1.7050	1.7050
US Bank High Interest Cheque Account	1.7050	1.7050	1.7050	1.7050
US Bank High Interest Cheque Account	1.7050	1.7050	1.7050	1.7050
US Bank High Interest Cheque Account	1.7050	1.7050	1.7050	1.7050
US Bank High Interest Cheque Account	1.7050	1.7050	1.7050	1.7050
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US Bank High Interest Cheque Account	1.7050	1.7050	1.7050	1.7050
US Bank High Interest Cheque Account	1.7050	1.7050	1.7050	1.7050
US Bank High Interest Cheque Account	1.7050	1.7050	1.7050	1.7050
US Bank High Interest Cheque Account	1.7050	1.7050	1.7050	1.7050
US Bank				



WORLD STOCK MARKETS

ASIA			EUROPE			AMERICA		
Stock	High	Low	Stock	High	Low	Stock	High	Low
JAPAN								
Nikkei 225	12,300	12,200	DAX	2,100	2,050	S&P 500	2,800	2,750
TOPIX	1,500	1,450	FTSE 100	4,500	4,400	NYSE	1,200	1,150
EUROPE								
London	4,500	4,400	Frankfurt	2,100	2,050	Paris	2,800	2,750
Amsterdam	2,500	2,450	Berlin	1,500	1,450	Rome	1,800	1,750
AMERICA								
NYSE	1,200	1,150	NASDAQ	2,500	2,450	AMEX	1,000	950
ASIA								
Hong Kong	1,500	1,450	Taiwan	1,200	1,150	Philippines	1,000	950
India	1,500	1,450	China	1,200	1,150	Thailand	1,000	950

CANADA			MONTREAL		
Stock	High	Low	Stock	High	Low
TORONTO					
TSX 300	4,500	4,400	SEB	1,500	1,450
Financial	1,500	1,450	Industrial	1,000	950
MONTREAL					
TSX 300	1,500	1,450	SEB	1,500	1,450
Financial	1,500	1,450	Industrial	1,000	950

JAPAN			EUROPE			AMERICA		
Stock	High	Low	Stock	High	Low	Stock	High	Low
JAPAN								
Nikkei 225	12,300	12,200	DAX	2,100	2,050	S&P 500	2,800	2,750
TOPIX	1,500	1,450	FTSE 100	4,500	4,400	NYSE	1,200	1,150
EUROPE								
London	4,500	4,400	Frankfurt	2,100	2,050	Paris	2,800	2,750
Amsterdam	2,500	2,450	Berlin	1,500	1,450	Rome	1,800	1,750
AMERICA								
NYSE	1,200	1,150	NASDAQ	2,500	2,450	AMEX	1,000	950
ASIA								
Hong Kong	1,500	1,450	Taiwan	1,200	1,150	Philippines	1,000	950
India	1,500	1,450	China	1,200	1,150	Thailand	1,000	950

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FINANCIAL TIMES

FAR MORE THAN FINANCE.



## NEW YORK STOCK EXCHANGE COMPOSITE PRICES

**4 pm close August 3**

<p>1000</p> <p>1001</p> <p>1002</p> <p>1003</p> <p>1004</p> <p>1005</p> <p>1006</p> <p>1007</p> <p>1008</p> <p>1009</p> <p>1010</p> <p>1011</p> <p>1012</p> <p>1013</p> <p>1014</p> <p>1015</p> <p>1016</p> <p>1017</p> <p>1018</p> <p>1019</p> <p>1020</p> <p>1021</p> <p>1022</p> <p>1023</p> <p>1024</p> <p>1025</p> <p>1026</p> <p>1027</p> <p>1028</p> <p>1029</p> <p>1030</p> <p>1031</p> <p>1032</p> <p>1033</p> <p>1034</p> <p>1035</p> <p>1036</p> <p>1037</p> <p>1038</p> <p>1039</p> <p>1040</p> <p>1041</p> <p>1042</p> <p>1043</p> <p>1044</p> <p>1045</p> <p>1046</p> <p>1047</p> <p>1048</p> <p>1049</p> <p>1050</p> <p>1051</p> <p>1052</p> <p>1053</p> <p>1054</p> <p>1055</p> <p>1056</p> <p>1057</p> <p>1058</p> <p>1059</p> <p>1060</p> <p>1061</p> <p>1062</p> <p>1063</p> <p>1064</p> <p>1065</p> <p>1066</p> <p>1067</p> <p>1068</p> <p>1069</p> <p>1070</p> <p>1071</p> <p>1072</p> <p>1073</p> <p>1074</p> <p>1075</p> <p>1076</p> <p>1077</p> <p>1078</p> <p>1079</p> <p>1080</p> <p>1081</p> <p>1082</p> <p>1083</p> <p>1084</p> <p>1085</p> <p>1086</p> <p>1087</p> <p>1088</p> <p>1089</p> <p>1090</p> <p>1091</p> <p>1092</p> <p>1093</p> <p>1094</p> <p>1095</p> <p>1096</p> <p>1097</p> <p>1098</p> <p>1099</p> <p>1100</p> <p>1101</p> <p>1102</p> <p>1103</p> <p>1104</p> <p>1105</p> <p>1106</p> <p>1107</p> <p>1108</p> <p>1109</p> <p>1110</p> <p>1111</p> <p>1112</p> <p>1113</p> <p>1114</p> <p>1115</p> <p>1116</p> <p>1117</p> <p>1118</p> <p>1119</p> <p>1120</p> <p>1121</p> <p>1122</p> <p>1123</p> <p>1124</p> <p>1125</p> <p>1126</p> <p>1127</p> <p>1128</p> <p>1129</p> <p>1130</p> <p>1131</p> <p>1132</p> <p>1133</p> <p>1134</p> <p>1135</p> <p>1136</p> <p>1137</p> <p>1138</p> <p>1139</p> <p>1140</p> <p>1141</p> <p>1142</p> <p>1143</p> <p>1144</p> <p>1145</p> <p>1146</p> <p>1147</p> <p>1148</p> <p>1149</p> <p>1150</p> <p>1151</p> <p>1152</p> <p>1153</p> <p>1154</p> <p>1155</p> <p>1156</p> <p>1157</p> <p>1158</p> <p>1159</p> <p>1160</p> <p>1161</p> <p>1162</p> <p>1163</p> <p>1164</p> <p>1165</p> <p>1166</p> <p>1167</p> <p>1168</p> <p>1169</p> <p>1170</p> <p>1171</p> <p>1172</p> <p>1173</p> <p>1174</p> <p>1175</p> <p>1176</p> <p>1177</p> <p>1178</p> <p>1179</p> <p>1180</p> <p>1181</p> <p>1182</p> <p>1183</p> <p>1184</p> <p>1185</p> <p>1186</p> <p>1187</p> <p>1188</p> <p>1189</p> <p>1190</p> <p>1191</p> <p>1192</p> <p>1193</p> <p>1194</p> <p>1195</p> <p>1196</p> <p>1197</p> <p>1198</p> <p>1199</p> <p>1200</p> <p>1201</p> <p>1202</p> <p>1203</p> <p>1204</p> <p>1205</p> <p>1206</p> <p>1207</p> <p>1208</p> <p>1209</p> <p>1210</p> <p>1211</p> <p>1212</p> <p>1213</p> <p>1214</p> <p>1215</p> <p>1216</p> <p>1217</p> <p>1218</p> <p>1219</p> <p>1220</p> <p>1221</p> <p>1222</p> <p>1223</p> <p>1224</p> <p>1225</p> <p>1226</p> <p>1227</p> <p>1228</p> <p>1229</p> <p>1230</p> <p>1231</p> <p>1232</p> <p>1233</p> <p>1234</p> <p>1235</p> <p>1236</p> <p>1237</p> <p>1238</p> <p>1239</p> <p>1240</p> <p>1241</p> <p>1242</p> <p>1243</p> <p>1244</p> <p>1245</p> <p>1246</p> <p>1247</p> <p>1248</p> <p>1249</p> <p>1250</p> <p>1251</p> <p>1252</p> <p>1253</p> <p>1254</p> <p>1255</p> <p>1256</p> <p>1257</p> <p>1258</p> <p>1259</p> <p>1260</p> <p>1261</p> <p>1262</p> <p>1263</p> <p>1264</p> <p>1265</p> <p>1266</p> <p>1267</p> <p>1268</p> <p>1269</p> <p>1270</p> <p>1271</p> <p>1272</p> <p>1273</p> <p>1274</p> <p>1275</p> <p>1276</p> <p>1277</p> <p>1278</p> <p>1279</p> <p>1280</p> <p>1281</p> <p>1282</p> <p>1283</p> <p>1284</p> <p>1285</p> <p>1286</p> <p>1287</p> <p>1288</p> <p>1289</p> <p>1290</p> <p>1291</p> <p>1292</p> <p>1293</p> <p>1294</p> <p>1295</p> <p>1296</p> <p>1297</p> <p>1298</p> <p>1299</p> <p>1300</p> <p>1301</p> <p>1302</p> <p>1303</p> <p>1304</p> <p>1305</p> <p>1306</p> <p>1307</p> <p>1308</p> <p>1309</p> <p>1310</p> <p>1311</p> <p>1312</p> <p>1313</p> <p>1314</p> <p>1315</p> <p>1316</p> <p>1317</p> <p>1318</p> <p>1319</p> <p>1320</p> <p>1321</p> <p>1322</p> <p>1323</p> <p>1324</p> <p>1325</p> <p>1326</p> <p>1327</p> <p>1328</p> <p>1329</p> <p>1330</p> <p>1331</p> <p>1332</p> <p>1333</p> <p>1334</p> <p>1335</p> <p>1336</p> <p>1337</p> <p>1338</p> <p>1339</p> <p>1340</p> <p>1341</p> <p>1342</p> <p>1343</p> <p>1344</p> <p>1345</p> <p>1346</p> <p>1347</p> <p>1348</p> <p>1349</p> <p>1350</p> <p>1351</p> <p>1352</p> <p>1353</p> <p>1354</p> <p>1355</p> <p>1356</p> <p>1357</p> <p>1358</p> <p>1359</p> <p>1360</p> <p>1361</p> <p>1362</p> <p>1363</p> <p>1364</p> <p>1365</p> <p>1366</p> <p>1367</p> <p>1368</p> <p>1369</p> <p>1370</p> <p>1371</p> <p>1372</p> <p>1373</p> <p>1374</p> <p>1375</p> <p>1376</p> <p>1377</p> <p>1378</p> <p>1379</p> <p>1380</p> <p>1381</p> <p>1382</p> <p>1383</p> <p>1384</p> <p>1385</p> <p>1386</p> <p>1387</p> <p>1388</p> <p>1389</p> <p>1390</p> <p>1391</p> <p>1392</p> <p>1393</p> <p>1394</p> <p>1395</p> <p>1396</p> <p>1397</p> <p>1398</p> <p>1399</p> <p>1400</p> <p>1401</p> <p>1402</p> <p>1403</p> <p>1404</p> <p>1405</p> <p></p>
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## AMERICA

## Dow trades in narrow range at midsession

## Wall Street

US share prices traded in a narrow range yesterday morning as lower bond yields and disappointing economic news pulled market sentiment in two different directions, writes Patrick Harrington in New York.

At 1 pm, the Dow Jones Industrial Average was down 0.56 at 3,560.43. The more broadly based Standard & Poor's 500 was 0.65 lower at 449.50, while the Amex composite eased 0.56 to 437.30 and the Nasdaq composite gained 1.52 at 708.18. NYSE trading volume was 155m shares by 1 pm.

After Monday's strong start, consolidation was the order of the day on stock markets. The morning's economic news was bearish in tone - a 0.1 per cent increase in the June index of leading economic indicators was weaker than expected, and suggested, like most recent data, that the economy is growing, but at an unusually modest rate for normal post-recessionary periods.

While the leading indicators report deflated investor sentiment, there was some good news from the fixed-income market, where brightened prospects for the successful approval of President Bill Clinton's deficit-reduction budget package provided a sharp lift to government bond prices. By early afternoon the benchmark 30-year issue was up half a point, and the yield was down to almost exactly 8.5 per cent, close to the lowest level in the bond's history.

Among individual stocks, Unisys firmed \$4 to \$10.75 in volume of 1.7m shares after the company announced that it had joined forces with Intel, the microchip manufacturer, to develop parallel processing computers.

Intel, traded on the Nasdaq market, rose \$3 to \$53.75 in volume of 1.2m shares. UAL dropped \$1.14 to \$14.11 after Lehman Brothers, the investment bank, lowered its rating on the airline stock from "outperform" to "buy".

Airline stocks have been strong performers lately because of the drop in oil prices, and some analysts believe the sector may have been overbought.

Selected cyclical stocks were in demand, including Alcoa, up \$1.14 to \$73.75, International Paper, \$2.50 to \$64.75, and Caterpillar, up \$1.25 to \$79.75.

Chicago Brands eased \$3 to \$12 as investors reacted to the news from late on Monday that the company is cutting its

quarterly cash dividend from 17 cents a share to 5 cents a share in an effort to strengthen its balance sheet.

On the Nasdaq market, Apple Computer rose \$4 to \$429 in volume of 1.1m shares after the company announced that it is cutting prices of its Apple PowerBook duo line and several other products.

Other technology stocks were also firmer, including new issue Actel, which debuted at \$8, and by early afternoon was trading at \$12.75 in volume of 3.1m shares.

**Canada**

TORONTO firmed in early dealings, led by strong industrial products, base metals and utilities shares. The TSX 300 index was up 8.85 at 3,976.08 at midsession in turnover of C\$23.2m. Northern Telecom began another tentative move towards recovery, rising C\$1.14 to C\$31.75.

**SOUTH AFRICA**

GOLD shares closed lower in light profit-taking while investors waited cautiously for the auction price to break out of its current narrow trading range. The gold index lost 47 to 2,024, industrials 10 to 4,601 and the overall 39 to 4,124.

to find attractive. An average GDP growth rate of 5 per cent a year looks "quite possible" over the next ten years, says Mr Morgan, which could double steel consumption from its current level of 16m tonnes a year.

The industry, one of the world's lowest cost producers until the mid-1970s, failed to keep up with new technology under state regulation, which kept prices low but protected steelmakers with high import tariffs.

But both SAIL and Tisco have major modernisation programmes underway, the leading secondary producers have efficient modern plant, and there are a number of sizeable new projects employing the latest technology.

The negative are poor infrastructure, rapidly rising input costs as other industries are liberalised too, rigid labour laws, plants that are still inefficient and under-utilised, and finding the money for modernisation and growth.

**M**r Morgan sees enormous scope for productivity improvements at existing plants, but even with the expansion plans, there will still be a need for more capacity to satisfy expected demand by the beginning of the next century. Beyond that, further big demand rises are expected.

But he warns that the post-liberalisation environment is still evolving, and it is hard to say yet exactly where the growth is going to come from. The government still controls about half the country's steel production, but has said that no more integrated plants will be built by the public sector.

On a long-term basis, however, the Lehman Brothers report shows why the Indian steel industry is the kind of sector that growth funds ought

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## EUROPE

## DAX rises 1.6% after cut in repo rate

ACTIVITY was less intense yesterday, writes Our Markets Staff.

FRANKFURT, encouraged by an unexpected cut in the repo rate to 6.50 per cent, gathered momentum, the DAX index closing up 28.35 or 1.6 per cent at 1,843.43. Turnover was DM1.8bn.

Investors are beginning to look at export-sensitive stocks which would be affected by a round of European-wide interest rate cuts. However, hopes for lower domestic rates kept the chemical sector, for instance, in positive mood yesterday. Bayer gained DM3.70 to DM24.40, BASF rose DM3.80 to DM25.60 and Hoechst, a dollar play, DM2.50 to DM23.73.

Volkswagen put on another DM7 to DM35.50, although its public argument with Opel continues afresh, and BMW DM11.50 to 467.50. Allianz, strong on Monday, was even firmer yesterday, rising DM7.50 to DM23.90. Bayerische Vereinsbank's rise in first half profits lifted the shares DM11.50 to DM467.50.

PARIS eased slightly on profit-taking after the heavy activity of the last few days. The CAC-40 index closed down 18.45 at 2,110.58. Turnover dropped to FF4.6bn.

Axa rose FF23 to FF150.3 while UAP fell FF18 to FF90.5. Elf Aquitaine slipped FF1.90 to FF436.70, while Total gained FF8.50 or 2.8 per cent

to FF314.

Canal Plus, subject to downgrades, lost FF19 to FF121.1 and CarrefourMetalbox eased FF75.90 to FF220.10 on lower first half sales.

Strong gains in Polygram and Akzo helped AMSTERDAM rise 2.1 or 1.7 per cent in the CBS Tendency index to 122.9.

Polygram gained F13.60 or 6.4 per cent to F159.50 on results, news that it was to acquire Motown records and the decision to issue up to 10m new shares, thereby diluting Philips' stake to 75 per cent from 79.4 per cent. Philips rose F11.50 or 4.8 per cent to F121.60.

MILAN continued to test its highs for the year and the Comit index rose 3.70 to 575.51.

Opening firmly on hopes for lower interest rates, the market received a subsequent boost from an announcement that the government had dropped its last price controls on bread, milk, cement and fertilisers. Unilever, the cement group, added L450 to fix at L7,900 before L8,000 on the kerb, up 7.4 per cent on the day, while Parmalat, the dairy products group, added L100 to L1,838.

Sip advanced L130 to L3,105 while Stet added L83 to L4,123 on continued strong foreign demand. Olivetti rose L61 or 2.8 per cent to L1,799 and CIR, its parent, added L68 or 4.9 per cent to L1,400 on renewed market speculation of possible benefits from the reorganisation of the Italian telecoms sector.

BRUSSELS saw some index-linked late buying help the market up from its lows after profit-taking had erased some of the sharp gains of the previous two sessions. The Bel-20 index dipped 2.17 to 1,342.46 after a day's low of 1,333.93.

and Sumitomo Metal Mining lost Y30 to Y1,060.

In Osaka, the OSE average rose 46.05 to 22,437.09 in volume of 12m shares. Some individuals and dealers sought technology-related issues. Shimano, the bicycle parts maker, was traded actively on prospects of firm profits, but was finally unchanged at Y2,820.

**Roundup**

PACIFIC Rim markets turned in some impressive performances. HONG KONG advanced 3.6 per cent after a wave of overseas buying which took the

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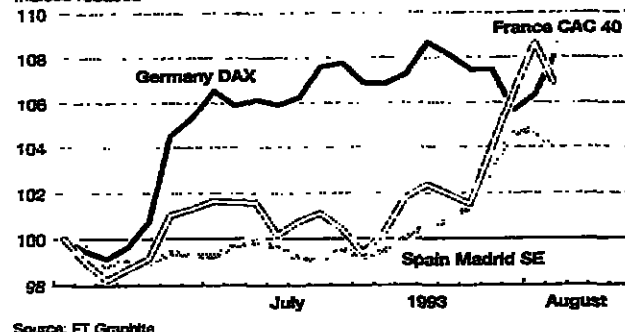
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## Market movements and the ERM turmoil

## Indices released



Source: FT Graphite

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## FT-SE Actuaries Share Indices

		THE EUROPEAN SERIES									
August 3		Hourly changes									
		Open	10.30	11.00	12.00	13.00	14.00	15.00	16.00	17.00	18.00
FT-SE Eurotrack 100		1265.91	1268.04	1268.00	1260.76	1261.30	1261.57	1261.71	1261.48	1261.48	1261.48
FT-SE Eurotrack 200		1344.50	1342.69	1339.49	1344.73	1341.56	1342.89	1338.73	1341.59	1341.59	1341.59
		Aug 2	Jul 30	Jul 29	Jul 28	Jul 27					
FT-SE Eurotrack 100		1262.49	1263.91	1242.42	1238.35	1238.06					
FT-SE Eurotrack 200		1347.49	1343.93	1308.99	1297.56	1297.42					
Source: Capital Research Markets Ltd. 100 = FTSE-100; 200 = FTSE-200; 1000 = FTSE-1000; 2000 = FTSE-2000											